

BERKSHIRE HILLS REGIONAL SCHOOL DISTRICT

FISCAL YEAR 2016 PROPOSED

OPERATING BUDGET

CAPITAL BUDGET

School Committee

Stephen C. Bannon, Chairman Richard Bradway, Vice Chairman Christine Shelton, Secretary

Frederick Clark William Fields Kristin Piasecki Daniel Weston Richard Dohoney Jason St. Peter Andrew Potter

Peter W. Dillon, Ed.D., Superintendent

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INTRODUCTION

BERKSHIRE HILLS REGIONAL SCHOOL DISTRICT



GREAT BARRINGTON · STOCKBRIDGE · WEST STOCKBRIDGE

50 Main Street P.O. Box 617

Stockbridge, MA 01262 (413) 298-4017

January 2015

Dear Berkshire Hills Regional School District Community Members,

The Berkshire Hills Regional School District is appreciative of the supportive and positive relationships we have with our member towns and their citizens. We value our schools and the wonderful learning opportunities they afford. We balance that excellence with the financial realities we all face. We heard those particular concerns in the recent votes and discussions about the high school project. We also heard that most people support the schools.

Presented in this budget book is our FY 2016 budget, which reflects uncertain times, years of previous cost cutting and, hopefully, a sense of possibility. We took a different approach this year and formed a Finance Sub-Committee to work through a range of scenarios. Going forward, we will be sharing K-12 programmatic overviews at each School Committee Meeting.

Adults and students alike are doing things differently, stretching and creating new ways of learning and teaching and figuring out how to do more with less. These innovations and responses come at costs and I deeply respect and admire all our colleagues, parents, volunteers and community members for how they have stepped up in difficult times. Exceptional educational opportunities warrant our support. In tough times, we reluctantly cut and limited our investments. This year, we are proposing a level program budget – that is we are keeping most current staff and eliminating six positions. Increases are almost entirely due to mandatory expenses particularly increases in salaries and benefits, insurance, utilities and transportation. Those increases will impact the three towns differently.

We have become increasingly more deliberate about resource allocation. We have expanded revenue streams particularly through grants. We renegotiated tuition agreements and refined our choice policy and practice. We are pushing the State to meet its obligation for regional transportation funding and are working with other districts to sue for that funding. From a financial perspective we are at a tipping point. While our budget request is significant, a more modest request would have a devastating impact on learning and students.

I invite you to join the on-going dialogue. Please attend any or all of our meetings or e-mail me directly at <u>peter.dillon@bhrsd.org</u>. As we move ahead, we will continue to support students through exceptional teaching and our work on observations, curriculum and data as we focus on rigor and passion in learning.

We value our collaborative partnership and look forward to simultaneously putting the needs of children and their families and our communities first.

Sincerely,

Peter Dillon, Ed. D. Superintendent

Executive Summary

The process of building the Fiscal Year 2016 budget began in late 2014 and will continue through the School Committee's budget vote in March. Input from staff, the community, administration and the School Committee is gathered and evaluated along the way, in order to create the most accurate budget that reflects the District's goals. The purpose of the budget book is to provide information concerning the current and historical financial status of the District.

The Berkshire Hills Regional School District formed a Finance Sub-Committee late in the fall of 2014, to work with the administration in developing a budget to be recommended to the full School Committee. The administrators initially presented an "All-In" budget, that included level programming for FY2016 as well as several items the School Committee had discussed over the year as potential items to be funded. The Finance Sub-Committee then requested that the administration present to it simply the level funded budget, without additional new items. Subsequent to this second presentation the administration was asked to cut \$250,000 from the level funded budget and return with the reduction recommendations to the sub-committee. Upon presentation, and after much discussion, the Finance Sub-Committee approved a budget for recommendation to the full School Committee on January 13, 2015. All three of the above budgets, along with additional background material for each, will be found in the Financial section of this book, beginning on page 30.

When the Commonwealth has a sitting governor going into the state budget season beginning in January, he or she has until the fourth Wednesday in January to present his/her initial budget known as House 1. However, when the governor is serving his or her first term, he or she has until March 4th to present House 1. This creates an additional challenge for the administrative team in building the FY16 budget, since they do not have either the new Chapter 70 estimates or the updated Minimum Local Contributions (MLC), from DESE, for the upcoming fiscal year. Therefore, all budgets were built using the FY15 MLC and an estimate for Chapter 70. Any assumptions in revenue and assessment allocations could be significantly changed after release of House 1.

District Overview

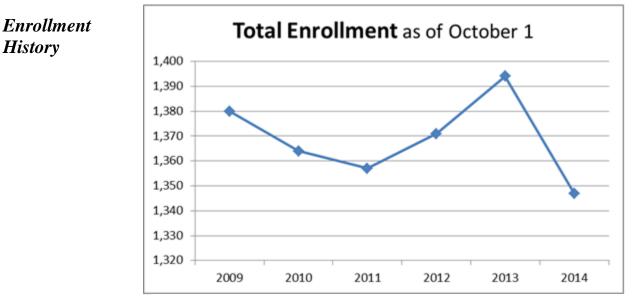
The Berkshire Hills Regional School District presents a unique learning environment for approximately 1,347 students in Pre-Kindergarten through 12th grade. Encompassing 177 acres, the campus offers the opportunity to create and utilize outdoor learning spaces for environmental sciences classes, health and wellness classes, the Project Sprout garden, physical education, and many, many more educational prospects.

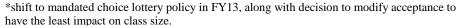
Enrollment

Projected enrollment and average class sizes for the 2015 – 2016 school year are as follows:

Average Class Sizes Projected 2015 - 2016

| Elementa | ry School | Middle School High School | | l | |
|----------|-----------|---------------------------|----|------------------|----|
| Pre-K | 13 | English | 23 | English | 18 |
| EK | 0 | Math | 25 | Math | 19 |
| K-1 | 15 | Social Studies | 26 | Social Studies | 18 |
| 2-4 | 17 | Science | 26 | Science | 20 |
| K-4 | 17 | | | Foreign Language | 14 |





Facilities

With three schools located within walking distance of one another, the District enjoys a campus model, and students work across grades on various projects. Muddy Brook Regional Elementary School, on the north side of Monument Valley Road, is home to 389 Pre-K through 4th grade students in the 2014-2015 school year. Across the street and overlooking the elementary school is Monument Valley Regional Middle School. In the 2014-2015 school year, 403 middle students in grades 5 - 8 experience a learning environment that provides a transition between the elementary school experience and preparation for high school. The elementary and middle schools work together and with each student to understand the student's particular learning style, ensuring that each student has the best foundation for success.

Sitting on the highest point on the campus is the 48-year old Monument Mountain Regional High School. 555 students in the 2014-2015 school year experience a unique learning environment. Administrators, educators and counselors work to craft learning opportunities that are individualized for each student, including traditional classroom learning, to individual projects, independent studies, work and internship programs, an alternate senior year programs, and much more.

Personnel

Personnel and benefit costs account for approximately 76% of the operating budget. To provide a competitive education that serves and supports all students, the District employs 236 teachers, support personnel, and administrators. In order to accommodate budget reductions for FY16 as requested by the School Committee's Finance Sub-Committee , three certified staff positions and two paraprofessional positions will be eliminated for the next school year. As has been stated in the past, staff reductions will affect program offerings.

All collective bargaining contracts are settled through June 30, 2017.

At the elementary school, current enrollment figures combined with projected new enrollment will require adjusting the number of class sections in fourth grade. Pre-Kindergarten will remain with one class. Kindergarten, first, second and third grades will remain at four sections per grade. Grade four will shrink from five to four sections. A long-term substitute for a classroom teacher in FY15 will not continue in FY16, to accommodate this adjustment. One full-time teacher moved into a vacancy in Computer Education in FY15 and will continue there in FY16. As part of the staff reductions the Early Kindergarten class will not be offered in FY16 and the teacher will be reassigned to a K-4 classroom, resulting in one teacher non-renewal. This decision was difficult and made only because of the request to find areas for lowering costs for FY16. The District is committed to early childhood education and the administration will be working, over the next year, to determine how to best serve our youngest residents. We believe that reaching as many children as early as possible ensures the best educational success. One paraprofessional position will also be eliminated at the elementary school as a result.

Four core subject teams, with four teachers each, will be maintained at the middle school for FY16. The vacancy in Computer Technology created by a retirement will not be filled in FY16. Educational technology instruction will be implemented in the classroom.

At the high school, the .8 mathematics position will be reduced to a .5 position and one art position will be eliminated. The high school is fortunate to retain two art positions, with strong instructors, to continue to offer a wide variety of art classes. One paraprofessional position will be eliminated at the high school.

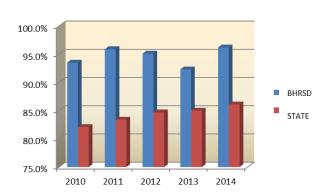
The District maintains its commitment to high quality professional development for all staff, along with additional support through grant funding. The District also invests in its mentoring program for new teachers as well as for teachers reassigned to new positions.

In order to meet existing student needs, a Speech Language Pathologist Assistant is recommended as an addition to staffing in FY16.

Performance Measures

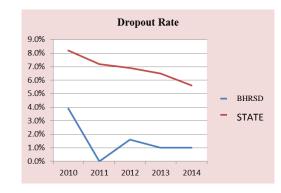
The District maintains a focus on student growth and successes as well as its challenges. Building on the work of our data teams, we are analyzing various quantitative and qualitative data to inform our instructional practices and resource allocation.

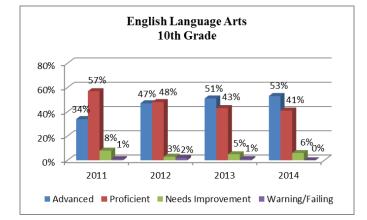
The charts and narratives included later in this document capture only the highlights of student and staff accomplishments; it is not the intent of this budget document to fully represent the entirety of those successes. Some of the most outstanding work is represented on gallery walls, in theaters, on athletic fields, on the student farm, in internships and lastly by the number and quality of college acceptances and career placements.

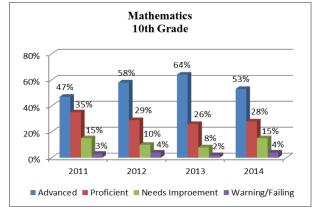


Sample Measures of Performance

Graduation Rate – 4 Year Cohort Adjusted







Budget Overview

The District accounts for revenues and expenditures in several specific fund categories.

Governmental General – operating and unrestricted; one-year focus Capital **Debt Service Special Revenue** Federal Grant State Grant **Revolving Fund School Choice** Tuition Other Special Revenue Circuit Breaker - State special education reimbursement **Transportation Reimbursement** Permanent Fiduciary Trust Agency Student Activity – Revenue raised by, and for students, and associated expenditures specifically for student activities; for example, money raised for field trips.

Of these fund categories, only the general, also known as the operating fund, and capital funds allow the District flexibility on expenditures. All other funds have fixed purposes and can only be used for those purposes. For example, within the grant category is the Individual's with Disabilities Education Act (IDEA) entitlement grant which monies can only be spent on costs relating to these specific students.

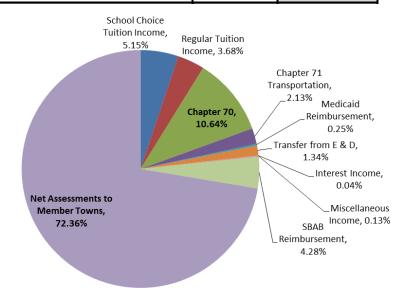
Budget Considerations for Fiscal Year 2016

The following considerations are based on the Finance Sub-Committee recommended FY16 budget.

- 1. Operating revenues are up by approximately \$33,563 primarily due to an increase in projected receipts from Chapter 70 in FY16. Historically the state has raised Chapter 70 for the District by \$25 per student each year.
- 2. Choice revenue is down approximately \$ 250,000 due to a decrease in acceptance, to ensure class sizes are maintained, without additional hiring needs. To minimize the impact on revenue, an additional \$ 90,000 will be budgeted from fund balance.
- 3. Tuition revenue is up \$ 60,885 from increased rates, with an additional \$88,000 in fund balance, for a total increase of \$148,885.

- 4. The total gross operating budget increase is \$ 854,743, with a net increase after accounting for choice and tuition revenue of \$ 865,845.
- Benefits change by a 9.37% net increase due to: 1) a 15% increase in health insurance premiums for active health plans, 2) a 5.4% increase in MEDEX premiums, and 3) a 4.5% increase in dental insurance premiums; 4) 10.45% increase in Worker's Compensation, 5) 8.41% in Life Insurance premiums, and 6) 8% increase in Berkshire County Retirement System assessment.
- 6. Capital Asset Acquisition The District embarked on a strategic capital asset acquisition and facilities/grounds maintenance program in FY14. The District will once again be taking advantage of low interest rates to borrow for capital needs in FY16 and thereby reduce the annual impact of necessary purchases. (*see Capital Budget below.*)
- 7. All collective bargaining agreements expire June 30, 2017.
- 8. Use of \$350,000 of the certified Excess & Deficiency (E&D) balance. This will use nearly one-half of the certified E&D.

| | SC Adopted | Proposed |
|---------------------------------|--------------|--------------|
| Revenue Source | 2014-2015 | 2015-2016 |
| School Choice Tuition Income | \$1,510,000 | \$1,350,000 |
| Regular Tuition Income | \$814,115 | \$963,000 |
| Chapter 70 | \$2,753,513 | \$2,787,932 |
| Chapter 71 Transportation | \$557,460 | \$557,460 |
| Medicaid Reimbursement | \$65,000 | \$65,000 |
| Transfer from E & D | \$350,000 | \$350,000 |
| Interest Income | \$10,000 | \$10,000 |
| Miscellaneous Income | \$35,856 | \$35,000 |
| SBAB Reimbursement | \$1,120,934 | \$1,120,934 |
| Net Assessments to Member Towns | \$18,121,623 | \$18,952,284 |

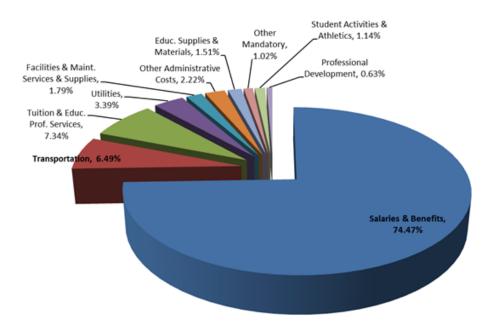


Revenue Projection

Changes in revenue will be discussed in more detail in the Financial section beginning on page 30.

Expense Projection

The following represents allocation of the District's expenses by category, again based on the Finance Sub-Committee recommended FY16 budget.



Capital Budget

Debt Service Expense

The District has \$13,020,000 in outstanding debt for the construction of the elementary and middle schools, with \$1,200,000 of principal and \$615,000 in interest to be paid in FY16.

In FY15 the District borrowed \$245,734 short-term to repair one HVAC unit on the elementary school, replace the trench and conduit for internet connection between the elementary school and high school, purchase two trucks and replace all technology older than 2010. In FY16, an additional \$325,000 is proposed to be borrowed to repair the track and tennis courts, replace fourteen door units at the high school, in order to tighten security, and continue with the technology refresh plan. The two short-term borrowings will be rolled into one five year borrowing during FY16 or FY17. The interest rates will determine the timing of the short-term debt consolidation. An initial interest payment in FY 16 of less than \$25,000 is expected. (Anticipating borrowing after July 1, 2015 at an estimated rate of 2.5% with only the first semi-annual interest payment due in FY 16.)

Assessment to Member Towns

As discussed on page eight, the administration developed three potential FY16 budgets, with the final being endorsed by the Finance Sub-Committee. The resulting assessments to member towns for FY16 under that scenario would be:

| Finance Sub-Committee Recommended Budget – Assessment Allocation | | | | | | | | |
|--|-----------|-------------------------|-----------|-----------------------|-----------|---------------|--------|--|
| Allocation of Assessments by Town | | 5C Adopted 2014-2015 | <u>:</u> | Proposed 2015-2016 | <u> </u> | <u>Change</u> | | |
| Great Barrington | \$ | 12,613,163 | \$ | 13,269,113 | \$ | 655,950 | 5.20% | |
| Stockbridge | | 2,594,152 | | 2,779,482 | | 185,331 | 7.14% | |
| West Stockbridge | | 2,914,309 | | 2,903,689 | | (10,620) | -0.36% | |
| Total | <u>\$</u> | 18,121,623 | <u>\$</u> | 18,952,284 | <u>\$</u> | 830,661 | 4.58% | |

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As a comparison, the initial All-In budget and Level Program budget would have had the following assessment allocation impacts.

ALL-In Budget – Assessment Allocation Impact

| Allocation of Assessments by Town | SC Adopted <u>2014-2015</u> | | Proposed 2015-2016 | | <u>Change</u> | | |
|-----------------------------------|--------------------------------|------------|-----------------------|------------|---------------|-----------|-------|
| Great Barrington | \$ | 12,613,163 | \$ | 13,525,216 | \$ | 912,053 | 7.23% |
| Stockbridge | | 2,594,152 | | 2,833,301 | | 239,149 | 9.22% |
| West Stockbridge | | 2,914,309 | | 2,958,621 | | 44,313 | 1.52% |
| Total | \$ | 18,121,623 | \$ | 19,317,138 | \$ | 1,195,515 | 6.60% |

Level Program Budget – Assessment Allocation

| Allocation of Assessments by Town | | C Adopted 2014-2015 | | Proposed 2015-2016 | | <u>Change</u> | |
|-----------------------------------|-----------|------------------------|-----------|-----------------------|-----------|---------------|-------|
| Great Barrington | \$ | 12,613,163 | \$ | 13,475,810 | \$ | 862,648 | 6.84% |
| Stockbridge | | 2,594,152 | | 2,822,919 | | 228,767 | 8.82% |
| West Stockbridge | | 2,914,309 | | 2,948,024 | | 33,715 | 1.16% |
| Total | <u>\$</u> | 18,121,623 | <u>\$</u> | 19,246,753 | <u>\$</u> | 1,125,130 | 6.21% |

District Mission

The Mission of the Berkshire Hills Regional School District is to ensure all students are challenged through a wide range of experiences to become engaged and curious learners and problem solvers who effectively communicate, respect diversity, and improve themselves and their community.

The administrative team undertakes their budget work with the following in mind. The budget must:

- > Connect to the District's and schools' vision, mission, values and goals.
- > Allow the District to deliver high-quality educational programs.
- > Be informed by data supported requests (using multiple data points) and process.
- > Be informed by student focus and needs.
- Support the retention, hiring, and development of a highly effective staff within established class size (or other – caseload, space) guidelines.
- Be developed realistically for the long-term based on our goals and priorities and include instructional and learning materials, technology, texts, supplies, and other instructional necessities, as well as maintenance of our buildings and an evolving capital plan.

Administrative and Supervisory Staff

Peter W. Dillon, Superintendent

Schools

Muddy Brook Regional Elementary School

Mary Berle, Principal Barbara Thompson, Assistant Principal

Monument Valley Regional Middle School

Ben Doren, Principal Christine Congdon, Assistant Principal

Monument Mountain Regional High School

Marianne Young, Principal Scott Annand, Assistant Principal

District-Wide

Joshua Briggs, Director of Learning and Teaching

Sharon L. Harrison, Business Administrator

Kathryn Burdsell, Director of Student Services

Steven Soule, Director of Operations

Kathy Sullivan, Director of Food Service



ORGANIZATION

Introduction to Berkshire Hills Regional School District

Nestled in the southern Berkshire Hills, the Berkshire Hills Regional School District serves students from the member towns of Great Barrington, Stockbridge and West Stockbridge, as well as from other area cities and towns through tuition agreements or school choice. Formed in 1967, the District opened its first school, Monument Mountain Regional High School, in 1968. In 2005, the District consolidated several neighborhood elementary and middle schools into the Muddy Brook Regional Elementary School and Monument Valley Regional Middle School.

Situated on more than 177 acres in Great Barrington, the three schools are within walking distance of each other. The campus model facilitates cross-building educational opportunities for both students and faculty. For example, teachers are able to walk to other schools to observe methodologies in other grade levels, helping them to share practices and transition students. High school students work with elementary school students on Project Sprout gardening. Senior class members from the high school work as mentors with the seventh and eighth grade Girls Science club and seventh and eighth grade mentors work with the fourth through sixth grade students.

With more than 1,347 students enrolled in our schools, and 236 full-time employees, the District boasts a 100% *Highly Qualified* teacher rate in subjects taught. The District is also fortunate to have many partners that support our schools and their missions, including School Center, Inc., Berkshire Fund for Excellence, Berkshire Technology Fund, Muddy Brook PTA, Monument Valley PTA, United Way and numerous businesses and volunteers. We also work closely with neighboring non-profits and cultural institutions including Flying Cloud Institute, Norman Rockwell Museum, Jacobs Pillow Dance Festival, The Mahawie Theatre, Kripalu Center for Yoga and Health, Berkshire South Regional Community Center, Railroad Street Youth Project, Multicultural BRIDGE, I.S. 183, and many others.

Reporting

Every district in the Commonwealth of Massachusetts is required to file an End of the Year (EOY) report with the Department of Elementary and Secondary Education (DESE) by the 30th of September each year. The EOY details all expenditures from operating funds, debt service budgets, grants and other special revenue and revolving funds for the previous fiscal year. These individual reports are compiled by DESE and made available online when complete.

The District is required to have an audit of its finances every year, which is reviewed by the School Committee, along with the completed management letter. The audit is then submitted to the Department of Revenue.

Governance

The District is governed by a 10-member School Committee comprised of five representatives from the Town of Great Barrington, three representatives from the Town of Stockbridge and two representatives from the Town of West Stockbridge. The School Committee functions as a legislative body to formulate and adopt policy, by selecting an executive officer (Superintendent) to implement policy and by evaluating results. The School Committee also approves the annual fiscal budget, approves budget transfers and reviews budget reports monthly. The School Committee is also responsible for approving district goals and policies that are consistent with the requirements of the laws and statewide goals and standards. (MGL Ch. 71, section 37)

Mission Statement

District Mission

The Mission of the Berkshire Hills Regional School District is to ensure all students are challenged through a wide range of experiences to become engaged and curious learners and problem solvers who effectively communicate, respect diversity, and improve themselves and their community.

District Goals

- Student Achievement/Growth/Enlightenment
 - Foster an intellectually challenging and supportive education that expands academic and career opportunities for all.
 - Expand learning beyond the school walls to include nature, the community, and local partners.
 - Excite and engage students in learning.
 - Problem solving shall be used as an educational tool in and across disciplines.
 - Students will demonstrate their achievement and growth in a variety of ways and the data will be used effectively in the evaluation and revision of curriculum and instruction.
 - Use flexible schedules to meet varied student needs: pre-test, post-test, in order to allocate resources efficiently.
 - Use personal relationships to maximize a social-emotional safety net.
 - Explicitly make curricular connections between and across grades, schools, and districts.
 - \circ $\;$ The school experience is engaging, verdant, and empowering.
 - Challenge our expectations and approaches to working with the underserved.
- Human Infrastructure
 - Focus on an unrelenting commitment to success for <u>all</u> students and <u>all</u> staff.
 - Foster leadership opportunities for both young people and adults including a partial rotating administration position.

- Make decisions that are good for students first and adults second (these don't need to be mutually exclusive).
- Use evaluation to set standards, recognize excellence and/or challenges, provide supports and when necessary, after providing feedback and support, to dismiss ineffective staff.
- Study and potentially pilot incentive pay programs to encourage excellence and innovation.
- Take true advantage of our sacred professional development time.
- Resources/Financial Planning/Infrastructure Maintenance
 - Increase revenue through adding new K and 1 sections while maintaining class size.
 - Generate other income through reworking contracts, writing grants and individual solicitations.
 - Collaborate additionally to increase opportunities and potentially realize savings.
 - Revisit how we allocate resources: funds, space, and time in support of our goals.
 - Rework how we use time, including reconsidering the length of the school day.
 - Rethink roles.
 - Shift from a culture of advocacy for individual programs to one of problem solving for all students.
 - Work to improve food offerings, including additional healthy choices, and realize efficiencies.
- Communication/Collaboration
 - Be clear and transparent.
 - Be explicit about the work in schools.
 - Ensure that each student is well known by multiple adults.
 - Ensure that adults are collectively responsible for small groups of students.
 - Make schools more community oriented.
 - Redefine existing roles (Role clarification: SC, Supt., Dept. chairs/dept. liaison, students and families).
 - Look past building to campus, past campus to district and community, past district to collaborating districts.
 - Tap into and enhance the role of alumni.

Strategic Priorities and Goals

The following Priorities and Goals are taken from the FY16 District and school improvement plans. While the specific goals may change from year to year, the focus on student success, collaboration, and communication will continue as ties to our Mission.

District

- We will improve student learning through work in curriculum, learning and instruction, and evidence. This work will be interrelated and connected.
- We will continue to deepen our district-wide culture of collaboration and communication including administration, faculty, staff and students, parents, community members, and organizations. We will organize work to support student learning and growth.
- We will allocate resources equitably through analyzing resource allocation and underlying assumptions and realigning them with our current priorities.

Muddy Brook Regional Elementary School

- We will continue to improve curriculum, instruction and assessments to improve student achievement in PK-4.
- We will increase educator effectiveness through Professional Learning Communities that focus on data-driven decision-making in order to promote student success.
- We will create K-4 common grade level and building assessments in Math and ELA, to identify struggling students and to ensure student learning.
- We will continue to promote a shared culture and decision-making by supporting student, parent, staff, and community involvement.

Monument Valley Regional Middle School

- We will improve academic growth and achievement for all students through a model of Differentiated Instruction that uses data-based decision-making to support instructional planning and interventions.
- We will revise the mathematics program to increase student growth and achievement and align to the Massachusetts Common Core Curriculum Frameworks.
- We will develop a Continuous Progress Monitoring program to review student growth and achievement in core academic subjects.
- We will support parents, families, and students in making healthy life choices to promote well-being and engagement in school.

Monument Mountain Regional High School (continued on next page)

Monument Mountain Regional High School

- We will ensure our curriculum is consistent with the Massachusetts Common Core State Standards, Partnership for Assessment of Readiness for College and Career (PARCC), Career/Vocational Technical Education (CVTE) guidelines, MMRHS Expectations for Student Performance, and other content area guidelines.
- We will enhance academic growth and achievement for all students through professional practices that are cross-disciplinary, focused on shared and public practice, and support innovative instructional methodologies.
- We will improve our practice of using student performance data to inform decisionmaking, curriculum development, and instructional methodologies including classroom and standardized assessments.
- We will cultivate a strong school culture and build on our positive school climate by expanding connections with students, parents, families, and community partners.

OPERATING BUDGET DEVELOPMENT

Budget Principles

We believe that critical to student success is the alignment of the District's budget with our mission and goals. Therefore the following budget goals were outlined for the Fiscal Year 15 budget process. Decisions regarding budget requests and recommendations were made in accordance with the following:

The budget must:

- > Connect to vision, mission, values and goals.
- > Allow the District to deliver a high-quality aligned educational program.
- > Be informed by data supported requests (multiple data points) and process.
- > Be informed by student focus and needs.
- Support the retention, hiring and development of a highly effective staff within established class size (or other caseload, space) guidelines.
- Be developed realistically for the long-term based on our goals and priorities and include instructional and learning materials, technology, texts, materials, supplies and other instructional necessities, as well as maintenance of our buildings and an evolving capital plan.

Budget Process

The budget process begins in November for the following fiscal and school year with distribution to administrators of information necessary to facilitate development of their school or department budgets. Administrators then meet with the Superintendent and Business Administrator to present their specific budget requests, which are then consolidated into the first run of a potential District-wide budget. At the same time, the Business Administrator uses any advance state revenue projections provided by the Department of Elementary and Secondary Education (DESE) to project total revenue for the upcoming fiscal year. Often this information is not available until the governor releases his/her budget, known as House 1, in late January.

During this same time period, the District uses the October 1 enrollment data to establish assessment percentages per the Regional Agreement. Once state revenue projections, along with any other relevant revenue source information, are known, the Business Administrator develops a budget overview to analyze what the preliminary town contributions may be. At this point, an iterative process is begun to balance the needs of the District with the economic realities of its member towns.

Finally, the Superintendent creates a budget for presentation to the School Committee. A series of presentations, public meetings and votes are taken on the proposed budget.

Budget Policies

ANNUAL BUDGET

The annual budget is the financial expression of the educational program of the school department, and it addresses the mandates, obligations, and priorities of the school system.

The budget then is more than just a financial instrument and requires on the part of the Committee, the staff, and the community orderly and cooperative effort to ensure sound fiscal practices for achieving the educational goals and objectives of the school system.

Public school budgeting is regulated and controlled by legislation, state regulations, and local School Committee requirements. The operating budget for the school system will be prepared and presented in line with state policy and will be developed and refined in accordance with these same requirements.

The Superintendent will serve as budget officer but he/she may delegate portions of this responsibility to members of his/her staff as he/she deems appropriate. The three general areas of responsibility for the Superintendent as budget officer will be budget preparation, budget presentation, and budget administration.

The Committee shall adopt an annual maintenance and operating budget for the ensuing fiscal year not later than forty-five (45) days prior to the earliest date on which the business session of the town meeting of any member town is to be held, but not later than March thirty-first, provided that said budget need not be adopted prior to February first. The said budget shall include debt and interest charges and any other current capital costs as separate items, and shall apportion the amounts necessary to be raised in order to meet the said budget in accordance with the provisions of subsection IV (D) of the Regional Agreement and in compliance with the provisions of the Education Reform Act, Chapter 71 of the Acts of 1993 as amended. The amounts so apportioned for each member town shall be certified by the District Treasurer to the Treasurers of the member towns, and each town shall place the amount so certified to it on its annual warrant.

ANNUAL BUDGET DEADLINES AND SCHEDULES

The Superintendent will have overall responsibility for preparation of a proposed budget, including construction of and adherence to a budget calendar. The budget calendar will be calculated to ensure adequate time for input and consideration prior to the date of presentation to the School Committee.

The School Committee is responsible for the adoption of an annual operating and capital debt service budget. This adoption must be no later than forty-five days prior to the earliest date on which the business session of the town meeting of any member town is to be held, but not later than March thirty-first (31st), provided that said budget not be adopted prior to February first (1st). The budget adoption calendar will be calculated backwards from the date of the first town meeting of a member town at which the school budget shall be presented for adoption by said town.

The Superintendent shall schedule the budget presentation to the School Committee at least four weeks prior to the forty-five days deadline to provide adequate time for consideration by the School Committee.

The School Committee will establish a special meeting for the purposes of public comment on the budget prior to the School Committee meeting at which the Committee votes on the annual budget.

ANNUAL BUDGET HEARINGS AND REVIEWS

In accordance with the General Laws, a public hearing will be held to present the proposed budget of the Berkshire Hills Regional School District. Prior to such hearing, a copy of the budget will be made available to the public at the Superintendent's office for review.

All persons attending the hearing shall be provided with sufficient information to allow them to follow the discussion and to make comments and express opinions.

The School Committee shall consider the comments made at the hearing in developing the final budget.

ANNUAL BUDGET ADOPTION PROCEDURES

The annual budget shall be adopted by the Berkshire Hills Regional School District School Committee by formal vote in an open meeting. Adoption of the annual budget shall require two-thirds vote of the School Committee. Once approved, the District Treasurer shall inform the Treasurer in each of the member towns of the School Committee vote and the appropriation to each town as soon as possible. In no case shall notification be later than seven days after the School Committee vote, so that the town may include such amount in the annual town meeting articles.

The budget shall require the approval of at least two of the three member municipalities.

In the event the school budget is not approved by at least two of the three member municipalities as required, the School Committee shall have thirty days to reconsider, amend and resubmit a budget on the basis of the issues raised.

Budget Administration and Monitoring

The District maintains a state-of-the art accounting management system, which is used to manage approved budgets efficiently and effectively. Each line item is assigned to the appropriate administrator for management in what is known as a Distributed Accountability Center (DAC), which can be considered as a "cost center". Each administrator is then responsible for the management of their budget and line items are controlled to eliminate over-expenditure of any expense line.

Administrators have access to the accounting software for their budgets and can monitor any line items in real time. Available balances, expenditures and encumbrances are itemized within each

administrator's DAC report. Details on any expenditure account can also be accessed by the administrator to review purchases by vendor, date and other applicable information.

Since the fiscal year budget is developed more than seven months prior to the new school year, line item needs may change, particularly in the schools, as class composition and sizes become known. Therefore, the administrator has the ability to make transfers between line items upon submission of a Budget Transfer Request form to the Business Administrator, who then verifies the availability of funds to support the request. The School Committee approves transfer requests at subsequent meetings.

THE BIGGEST QUESTION I HAD AS A CHILD WAS, "HOW WOULD I LEAVE MY MARK ON THE WORLD?"

Expense Classification

The Department of Elementary and Secondary Education (DESE) created stringent account structure requirements in 2001, which they updated in 2008. These requirements set the functional categories for reporting expenditures. These categories are further broken down into broken down into expense type, program code and object code. The following is an overview of the function code area (from DESE), with a detail description of each code on page 43.

1000 DISTRICT LEADERSHIP & ADMINISTRATION: Activities whose purpose is the general direction, execution, and control the school district that are system wide and not confined to one school, subject, or narrow phase of school activity.

2000 INSTRUCTIONAL SERVICES: Instructional activities involving teaching students, supervising staff, developing and utilizing curriculum materials and related services.

3000 OTHER SCHOOL SERVICES: Other than instructional services.

4000 OPERATION and MAINTENANCE OF PLANT: Activities relating to the physical plant and maintenance activities for grounds, buildings and equipment. Expenditures classified as a 4000 expenditure must not exceed the per project dollar limit for extraordinary maintenance or for non-instructional equipment.

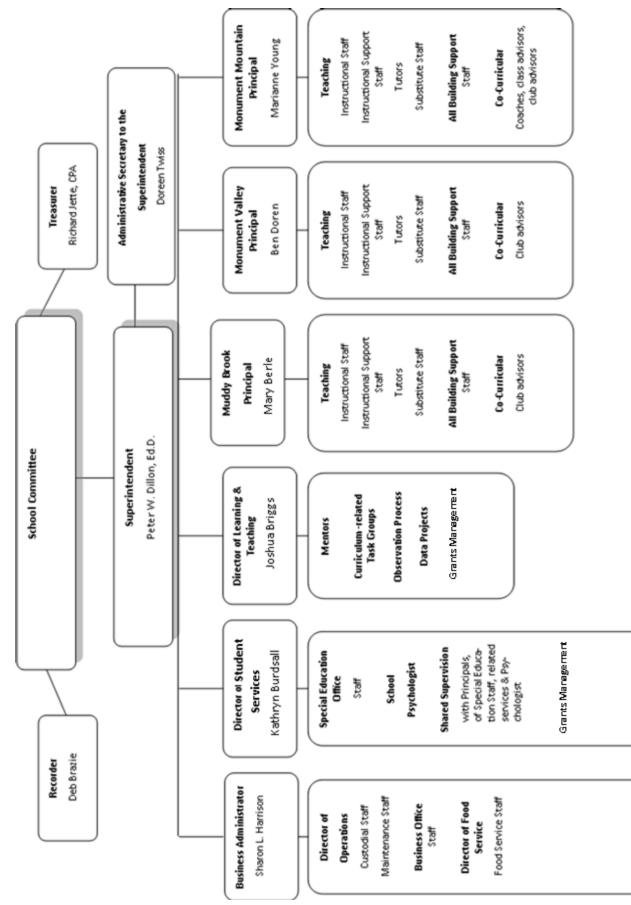
5000 FIXED CHARGES: Retirement and insurance programs, rental of land and buildings, debt service for short-term borrowing, and other recurring items, which are not generally provided for under another function.

6000 COMMUNITY SERVICES: Services provided by the school district for the community as a whole, or some segment of the community.

7000 ACQUISITION, IMPROVEMENT AND REPLACEMENT OF FIXED ASSETS: Acquisition of land or existing buildings, improvements of grounds, construction of buildings, additions to buildings, remodeling of buildings, or acquisition of initial or additional noninstructional equipment exceeding the \$5,000 unit cost and \$100,000 extraordinary maintenance cost. Costs corresponding to revenue received as a lump sum or progress payment revenue receipt from MSBA whether or not outstanding BANs exist. Costs directly related to a school construction project supported through local appropriation.

8000 DEBT RETIREMENT AND SERVICE: Retirement of debt and payment of interest and other debt costs. Principal and interest on current loans are not part of this function, but are reported in fixed charges.

9000 PROGRAMS WITH OTHER SCHOOL DISTRICTS: Transfers of payments to other school districts or to non-public schools for services provided to students residing in the sending city or town.







Fiscal Year 2016 Overview

Budgets are financial planning documents intended to support the School Committee's decisionmaking process in setting the annual budget as well as to assist the administrators in achieving their annual goals.

The administrative team developed three alternate budgets for FY16 to: first, illustrate the impact of adding in additional items the School Committee had discussed during the year; second, maintain a level educational program; and third, create a reduced budget at the request of the Finance Sub-Committee. This third budget, and associated cuts, was crafted to impact the least number of students and maintain the integrity of existing programming. In every case, the administrators were mindful of the support we receive from our member towns in undertaking the District's mission. Every line item was reviewed in detail to ensure it was developed in keeping with our mission and budget priorities. Any cuts made are done in order to keep their impact as far away from as many students as possible.

The past few years have been financially challenging and FY16 will be no different. For the past few years, the administrative team has been able to manage budget reductions through attrition, retirement and enrollment changes that allowed for a smaller staff. For FY16, however, it will be necessary to reduce programs at each of the schools in order to make the requested budget cuts. The Early Kindergarten (EK) class will not be offered during the 2015 - 2016 school year. The District is strongly committed to early childhood education and yet now finds it necessary to eliminate the program, at least for one year, in order to maintain a strong K-4 education environment. The difficult decision was made when assessing the need to support nearly 400 students served in the rest of the school, over the EK class which serves approximately 15. Over the next year, the administration team will be researching ways to provide early childhood education and cost-effective manner. As a result of this change, one paraprofessional position will be eliminated as well.

At the middle school, the decision was made to not fill the vacancy created by the retirement of the Computer Technology teacher, in FY16. The school administration will be working with educators to embed technology instruction into classroom instruction more deeply over this next school year. Additional cuts will be made to stipends to achieve the reductions at the middle school.

The high school principal reviewed all existing programs and the impact on students that potential changes might have. By reviewing student enrollment and subject offerings, the principal determined that the reduction would be one art teacher at the high school. The school will maintain two art positions and as many program offerings as possible in this subject. One paraprofessional position will be eliminated as well.

All of the staff reduction decisions were very difficult to make and will result in program reductions and scheduling changes. The administrative team was aware that any cuts for FY16 would result in program changes and had been informing the School Committee of such over the past two years.

Budget Accomplishments

The proposed FY16 budget supports the following initiatives and investments:

- ✓ Class sizes are maintained within recommended guidelines.
- ✓ Special education obligations are funded through a variety of sources, including the operating budget.
- ✓ Technology investments continue to be made both at the district level and within schools to maximize its impact on student learning.
- Necessary replacements and maintenance will be funded to continue to maintain our buildings and grounds.

Revenue

The District receives revenue from multiple sources including stare educational aid, state transportation reimbursement, tuition, local assessments, federal and state grants, and other smaller revenue sources to fund the fiscal year's operations. Developing a budget is informed and confined by anticipated revenue. There is a certain degree of risk that accompanies the use of projected revenue, particularly for state funding because the District's budget is developed and approved prior to the passage of the state budget and there is no guarantee that the revenue will be as planned.

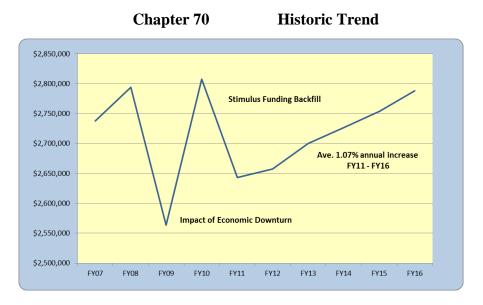
Revenue sources to fund the operating budget are listed in the following chart. Grants are not included as they are used for specific additional programs, such as to supplement professional development, special education mandatory funding, and so on. The funds from these grants must be used for the special purposes for which we received the grant and cannot be used for general operations.

| | FY12 Amount ACTUALS | FY13 Amount ACTUALS | FY14 Amount ACTUALS | FY15 Amount Budgeted | FY16 Amount Proposed/Projected |
|-----------------------------|---------------------------|---------------------------|---------------------------|----------------------------|--------------------------------------|
| CH. 70 | \$2,657,478 | \$2,700,038 | \$2,726,838 | \$2,753,513 | \$2,787,932 |
| Ch 71 | \$548,205 | \$577,317 | \$617,244 | \$557,460 | \$557,460 |
| Assessments | \$16,774,411 | \$17,123,970 | \$17,070,221 | \$18,313,508 | \$19,097,578 |
| Medicaid | \$64,950 | \$64,665 | \$68,543 | \$65,000 | \$65,000 |
| Interest Income | \$9,471 | \$6,133 | \$11,852 | \$10,000 | \$10,000 |
| E&D | <u>\$0</u> | \$75,000 | \$325,000 | \$250,000 | \$350,000 |
| Sub-Total Operating Revenue | \$20,054,515 | \$20,547,123 | \$20,819,697 | \$21,949,481 | \$22,867,970 |
| School Choice | \$1,639,508 | \$1,595,792 | \$1,510,000 | \$1,510,000 | \$1,350,000 |
| Tuition | \$860,942 | \$801,643 | \$814,115 | \$814,115 | \$963,000 |
| Sub-Total Tuition Revenue* | \$2,500,450 | \$2,397,435 | \$2,324,115 | \$2,324,115 | \$2,313,000 |
| Bond Premium | \$5,541 | \$5,194 | \$4,852 | \$0 | \$0 |
| MSBA | \$1,456,869 | \$1,418,259 | \$1,214,759 | \$1,120,934 | \$1,120,934 |
| E&D | <u>\$0</u> | <u>\$75,000</u> | \$325,000 | \$350,000 | <u>\$0</u> |
| Sub-Total Capital Revenue | \$1,462,410 | \$1,498,453 | \$1,544,611 | \$1,470,934 | \$1,120,934 |
| Total Revenue | \$24,017,375 | \$24,443,010 | \$24,688,423 | \$25,744,530 | \$26,301,904 |

*actual revenue into the Tuition revolving funds may be higher or lower in any given year, with the above the amounts actually used to support the operating budget

Chapter 70

Chapter 70 is state educational funding based on a complicated formula in what is called the foundation budget. Each year the Commonwealth calculates the "foundation" amount, the minimum a community must spend on education, and covers a portion of that requirement with its Chapter 70 payment to the District. The District's revenue from Chapter 70 was projected at a slight increase based on the additional amount of \$25 per student budgeted over the previous fiscal year. However, since House 1 has not yet been released this is a very preliminary estimate.



Despite the uptick in Chapter 70 funding, the District is receiving approximately 18.69% *less* Chapter 70 funding than it did in FY03, which means that the member towns must pick up a greater share of the operating cost.

Thus, the percent of budget funded by state aid has decreased from 18.69% (FY03) to 11.45% (FY16 projected).



Chapter 71

Chapter 71 is transportation reimbursement funding to regional school districts. Each year the Commonwealth determines the reimbursement rate, by which the prior year's allowable transportation expenditures are multiplied, to determine the actual dollar amount of the reimbursement. Because the state can change this rate mid-year, we budget conservatively on a level-funded amount from the previous year's actuals. Due to the late release of House 1, we are budgeting level funding for FY16 at \$557,460.

Assessments

Assessments to member towns are based on three factors: each member town's proportional share of students enrolled in the District, its minimum local contribution (MLC) as determined by the foundation budget calculation, and the total net assessment as calculated based on the net operating budget. The MLC and changes in assessments can be found in the Assessment Detail beginning on page 47 of this financial section.

Medicaid

Medicaid revenues are derived from reimbursable services provided to Medicaid eligible students and a portion of the administrative costs to provide these services. A five-year rolling average is used, with the most recent two years being more heavily weighted, results in projected revenue of \$65,000 from this source in FY16.

Interest Income

Low interest rates have minimized our ability to generate revenue from interest. Given our projected cash position at any point in time during the fiscal year, and an analysis of recent history, we maintain our projection at \$10,000, for FY16.

Excess & Deficiency (E&D)

E&D at a regional school district can be likened to retained earnings for a business or Free Cash for a city or town. Through prudent and conservative budgeting, the District had been able to build its reserve back up, after years of it being spent down to balance the operating budget. The FY14 certified amount is \$731,387. While the administration does *not* recommend using E&D, considered a non-recurring revenue source, to fund the operating budget, we have included \$350,000 for FY16, to reduce the need for additional staff cuts. The downside is that this amount is nearly one-half of the existing E&D.

School Choice

School Choice is a state-run program that allows a student to enroll in another school district regardless of where they reside in the state, if the receiving district has room available. The state "charges" this district in which the student resides and reimburses the receiving district. Over the past two years, the School Committee has requested a tightening of School Choice enrollment to ensure that class size remains at a sustainable level without the need to add staff and/or classrooms.

In FY14, the School Committee also established a new application practice whereby all choice-in applicants are entered into a lottery, which closes on February 15th of the year proceeding the next school year. Siblings of choice in students are given first priority on acceptance. Names of the remaining students wishing to choice in are drawn in order, with acceptance depending on the grades open to choice students. Those students not accepted remain on the list for the new school year, should seats become available. Families must apply each year if their child is not accepted in any given school year. This practice resulted in a decrease in choice students by 57 resulting in a loss of \$213,433 in revenue from FY15 budgeted amounts. The projection for FY16 is level enrollment from FY15. Due to the composition of the choice-in population, revenue for FY16 is projected to be \$300,000 lower than FY15 budgeted. A portion of this decrease will be mitigated by using Choice Revolving fund balance. Because of the decline in choice-in students, we anticipate that the balance in the revolving fund will not grow as it has over the past few years and will in fact be used consistently.

Tuition

BHRSD has tuition agreements with Richmond Consolidated School for ninth through twelfth grade students to attend Monument Mountain Regional High School and with Farmington River Regional School District (FRRSD) for seventh and eighth graders to attend Monument Valley Regional Middle School and for their ninth through twelfth grade students to attend Monument Mountain Regional High School. "Tuition" is the term applied to revenue received from these school districts for the students that actually attend the District's middle and high school. The tuition revenue projection is calculated based on the number of students from Richmond and FRRSD currently enrolled in the District, less the number of graduating seniors, plus an estimated number of new enrollees for the new school year. The District has negotiated new tuition agreements with both school districts covering a three year period, through FY18. Due to this increase and the use of \$88,000 in Tuition revolving fund balance, we project an increase of \$148,885, for FY16.

MSBA Reimbursement

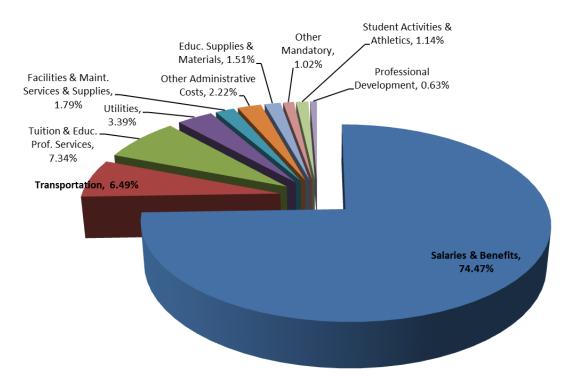
When the elementary and middle schools were built, they were partially financed through a reimbursement program at the Massachusetts School Building Authority (MSBA) and partially through a borrowing by the District. The MSBA annual reimbursement to the District is \$1,120,934 annually, which will remain constant throughout the nine years of the bond life.

Expenses

The table below summarizes the Fiscal Year 16 proposed budget by category in comparison to the adopted FY15 budget. Overall the gross FY16 budget is a 3.64% increase over FY15. The proposed budget is presented in the gross amount, before revenue from choice and tuition is applied. Subtracting the School Choice and tuition revenue results in a net operating budget, on which the towns' assessments are calculated.

| | FY15 - Adopted | FY16 - Proposed | \$ Change | % Change |
|---|-----------------|-----------------|--------------------|---------------|
| Salaries & Benefits | \$17,534,498.00 | \$18,134,527.00 | \$600,029.00 | 3.42% |
| Transportation | \$1,464,625.00 | \$1,579,212.00 | \$114,587.00 | 7.82% |
| Tuition & Educ. Prof. Services | \$1,748,311.00 | \$1,788,001.00 | \$39,690.00 | 2.27% |
| Utilities | \$763,784.00 | \$825,407.00 | \$61,623.00 | 8.07% |
| Facilities & Maint. Services & Supplies | \$432,900.00 | \$436,100.00 | \$3,200.00 | 0.74% |
| Other Administrative Costs | \$503,635.00 | \$541,249.00 | \$37,614.00 | 7.47% |
| Educ. Supplies & Materials | \$359,996.00 | \$367,324.00 | \$7,328.00 | 2.04% |
| Other Mandatory | \$239,759.00 | \$247,972.00 | \$8,213.00 | 3.43% |
| Student Activities & Athletics | \$289,268.00 | \$278,268.00 | -\$11,000.00 | -3.80% |
| Professional Development | \$160,100.00 | \$153,550.00 | <u>-\$6,550.00</u> | <u>-4.09%</u> |
| | \$23,496,876.00 | \$24,351,610.00 | \$854,734.00 | 3.64% |

The chart below illustrates these major projected cost categories for FY16:



Salaries and Benefits

Collective bargaining agreements with the Berkshire Hills Educators Association (BHEA) Unit A (teachers), Unit C (paraprofessionals), and the Co-Operative contract, which includes secretaries, food service, technology, custodians, maintenance and other support staff personnel are settled through June 30, 2017. Because all salaries were in negotiations when the FY15 budget was developed, they were listed in FY15 at the FY14 rates. Therefore, the FY16 budgeted amounts appear as higher increases per account than actually happened per employee. Additionally, reassignments, column moves across the salary schedule for Unit A members and replacement hires all skew the percentage change from one year to another in any salary account. Salaries are settled for FY16, with the exception of the Superintendent's.

Berkshire Hills Regional School District is a member of the Berkshire Health Group (BHG), a self-funded purchasing group for dental and health insurance, with each member having a voting seat on the board. Health insurance is offered to all employees and retirees of the District and dental insurance is offered to employees. Health and dental insurance rates were set by BHG on January 26, 2015. Active plan rates increased by 15%, MEDEX by 5.4% and dental rates by 4.5%.

Other employee benefit lines changed slightly depending on the particular circumstance. For example, the retirement assessment from Berkshire County Retirement Board increased for FY16 by \$40,824, workers' compensation insurance is increasing by \$7,000, life insurance by \$1,794 – to reflect changing enrollment, and unemployment insurance remains even.

Transportation

The District will be in the third year of a five-year contract with Massini Bus Company. Per the contract, transportation rates change based on the previous calendar year's Consumer Price Index (CPI). The FY16 budget includes an increase of 1.38% in transportation charges as well as an increase to reflect actual out of district transportation for special education student placement, with a total change across three transportation accounts of 7.82%, or \$114,187.

Tuition and Educational Professional Services

Accounts within this category are: Professional Services & Fees – Special Education, Virtual High School, School Choice out, and tuition for special education students at both private and public schools. The FY16 budget was developed based on existing and anticipated special education enrollments in other school systems as well as a projection of Choice-out students based on rolling averages. Professional Services and Fees – Special Education expenses are primarily for job skills, coaching and transitional services and are based on a five-year average. The increase in this category is budgeted at \$39,690 or 2.27%.

Utilities

The budgeted amounts reflect an estimate of average usage at the new contract rates, which are expected to increase by 8.07% net across all accounts in FY16, or \$61,623.

Facilities and Maintenance Services & Supplies

The budget for these accounts most accurately reflects historic trends and includes grounds maintenance. Capital repair and replacement items requested by the Director of Operations will be considered in an anticipated capital borrowing in FY16. This category of accounts remains relatively stable for FY16 at an increase of \$3,200 or .74%

Other Administrative Costs

This category consists of all other costs necessary to run the District including everything from general office supplies to travel costs to District technology. These are typical expenses for an ongoing enterprise to function on a day-to-day basis. Technology, primarily software, was increased to reflect ongoing support of the District's educational technology and infrastructure. Necessary replacement purchases will also be considered in the FY16 anticipated capital borrowing.

Educational Supplies and Materials

These lines reflect currently anticipated needs for the next school year. This category will increase in FY16 by 2.04%, or \$7,328, due to the re-categorization of a building-based software program into this category.

Student Activities and Athletics

The salaries for activity advisors are included in this category, because they are not "normal" compensation line items and because it better reflects the cost of after-school and co-curricular activities. The operating budget is supplemented by user fees paid by students at the high school for athletics and the musical and Shakespeare programs. In FY16, these accounts will decrease by a net of \$11,000, or -3.8%, to reach requested reduction amounts.

Other Mandatory

"Other Mandatory" expenses include legal fees, non-employee benefits, rental, revenue anticipation note interest, and legal settlements for special education requirements. This category will increase by 3.43%, \$8,213, due to increase in other insurances, in FY16.

CAPITAL BUDGET OVERVIEW

As of FY16, the District will have \$13,020,000 in outstanding debt or the construction of the elementary and middle schools, with \$1,200,000 of principal and \$615,000 in interest to be paid in FY16. The construction bonds will be repaid in full in FY 2024.

The Massachusetts School Building Authority (MSBA) pays the following reimbursement amounts annually, which will continue through the life of the construction bonds: \$551,597 for the elementary school project and \$569,337 for the middle school project.

In FY15 the District borrowed \$245,734 short-term to repair one HVAC unit on the elementary school, replace the trench and conduit for internet connection between the elementary school and high school, purchase two trucks and replace all technology older than 2010. In FY16, an additional \$325,000 is proposed to be borrowed to repair the track and tennis courts, replace fourteen door units at the high school, to tighten security, and continue with the technology refresh plan. The two short-term borrowings will be rolled into one five year borrowing during FY16 or FY17. The interest rates will determine the timing of the short-term debt consolidation. An initial interest payment in FY 16 of less than \$25,000 is expected. (Anticipating borrowing after July 1, 2015 at an estimated rate of 2.5% with only the first semi-annual interest payment due in FY 16.)

The following pages contain the worksheets used to calculate the FY16 Capital Budget as well as future projections through FY24, along with the proposed projects and purchases to be supported by new borrowing.

Berkshire Hills Regional School District Capital Breakdown by Vote/Project and by Town FY16 Budget Prep

| | Fiscal Year 16 | | | | |
|-----------------------------|----------------|----------|-------|--------------|---------------------------------|
| District Project | Principal | Interest | Total | | Great Barrington Stockbridge |
| ES & MS Construction Bond* | 1,200,000 | 615,000 |)\$ | 1,815,000.00 | West Stockbridge |
| | | | \$ | 1,815,000.00 | |
| Creet Derrington | | | | | |
| Great Barrington Project | Principal | Interest | Total | | |
| ES & MS Construction Bond* | 842,320 | 431,689 | 9\$ | 1,274,008.40 | Note: Excludable Bond P |
| | | | \$ | 1,274,008.40 | per DOR Bulletin # |
| | | | | | prior to assessing t |
| Stockbridge Project | Principal | Interest | Total | | |
| ES & MS Construction Bond* | 177,010 | 90,717 | 7\$ | 267,727.02 | |
| | | | \$ | 267,727.02 | |
| | | | | | |
| West Stockbridge Project | Principal | Interest | Total | | |
| ES & MS Construction Bond* | 180,672 | 92,594 | \$ | 273,266.40 | |
| | | | \$ | 273,266.40 | |

* Based on School District Records, these projects had votes that excluded this debt service from the levy limit. Please check with your Town Clerk for official documentation.

able Bond Premium OR Bulletin # 2003-20B o assessing the towns

Allocation

70.1933%

14.7508%

15.0560%

| BHRSD |
|--|
| Capital Debt Service Projection through FY24 |

| | Fiscal Year 16 | | | |
|---------------------------|--------------------|---|--|--|
| Project | Principal Interest | Total | | |
| ES & MS Construction Bond | 1,200,000 615,000 | \$ 1,815,000.00 \$ 1,815,000.00 | | |

| | Fiscal Year 18 | | | |
|---------------------------|---|--|--|--|
| Project | Principal Interest Total | | | |
| ES & MS Construction Bond | 1,310,000 496,000 <u>\$ 1,806,000.00</u> <u>\$ 1,806,000.00</u> | | | |

| | Fiscal Year 20 | | |
|---------------------------|--------------------|---|--|
| Project | Principal Interest | Total | |
| ES & MS Construction Bond | 1,450,000 358,000 | \$ 1,808,000.00 \$ 1,808,000.00 | |

| | Fiscal Year 22 | | | |
|---------------------------|----------------|----------|-----------------|--|
| Project | Principal | Interest | Total | |
| ES & MS Construction Bond | 1,590,000 | 206,250 | \$ 1,796,250.00 | |
| | | | \$ 1,796,250.00 | |
| | | | | |

| | Fiscal Year 24 | | |
|---------------------------|--------------------|---|--|
| Project | Principal Interest | Total | |
| ES & MS Construction Bond | 1,675,000 41,875 | \$ 1,716,875.00 \$ 1,716,875.00 | |

| | Fiscal Year 17 | | |
|---------------------------|--------------------|---|--|
| Project | Principal Interest | Fotal | |
| ES & MS Construction Bond | | \$ 1,804,875.00 \$ 1,804,875.00 | |

| | Fiscal Year 19 | | |
|---------------------------|---|--|--|
| Project | Principal Interest Total | | |
| ES & MS Construction Bond | 1,380,000 428,750 <u>\$ 1,808,750.00</u> <u>\$ 1,808,750.00</u> | | |

| | Fiscal Year 21 | | | |
|---------------------------|--------------------|---|--|--|
| Project | Principal Interest | Total | | |
| ES & MS Construction Bond | 1,515,000 283,875 | \$ 1,798,875.00 \$ 1,798,875.00 | | |

| | Fiscal Year 23 | | |
|---------------------------|--|--|--|
| Project | Principal Interest Total | | |
| ES & MS Construction Bond | 1,655,000 125,125 <u>\$ 1,780,125.00</u> \$ 1,780,125.00 | | |

42

Proposed Capital Repairs and Replacements for Borrowing – FY16

- 1. \$ 100.000 High School Track Repair The high school track must be maintained and resurfaced every ten years. The rubber top coat is removed and the base layer is leveled and repairs are made to the subsurface. The top layer is then reapplied.
- 2. **Tennis Courts** \$ 50,000 In an effort to preserve the courts in playable condition, all cracks will be repaired and resurfaced.
- 3. \$75.000 High School Doors (14) There are currently 14 doors at the high school that are beyond repair. These doors are very difficult to maintain in sufficient working order allowing them to be locked and secured for any period of time. With that they present a security problem. We will replace these doors with like doors and do all repairs necessary to the thresholds, concrete, jambs and will create handicap access to the code required number of doors for each entrance.
- 3. Technology

The District committed to a replacement cycle of an average of four years for all technology. In order to recognize the integral role technology plays in education, these purchases will keep the District on track for necessary replacements. 1/3 of 2011 devices are proposed for replacement.

\$100,000

DESE Budget Codes

The District classifies expenses in accordance with the Department of Elementary and Secondary Education's chart of accounts, which is also the classification system used for End of Year financial reporting.

| | DOE Function | | Туре | | Object |
|------|--|----------|--|------------|------------------------------------|
| | xxxxx. XXXX .x.xxx.xx.xx.xx | | xxxxx.xxxx.X.xxx.xx.xx.xx | | xxxxx.xxxx.x.XXX.xx.xx.xx.x |
| 1110 | School Committee | 1 | Cash/Asset | 101 | Admin Salary |
| | Superintendent | 2 | Liability | 102 | Principal Salary |
| | Other District-Wide Administration | 3 | E & D | 103 | Assistant Principal Salary |
| | Business and Finance | 4 | Revenue | 104 | Treasurer Salary |
| | Human Resources and Benefits | 5 | Expenses | 107 | Teacher Salary |
| | Legal Service for School Committee | - | | 108 | Teacher Specialist Salary |
| | District-Wide Information Mgt & Tech | | Program | 120 | Chairman Salary |
| | Director of Teaching & Learning | | xxxxx.xxxx.x.xx.XX.xx.xx.x | 120 | Team Leader Salary |
| | Director of Special Education | 01 | EARLY KINDERGARTEN | 125 | Coach's Salary |
| | Department Heads (Non-Supervisory) | 02 | KINDERGARTEN | 130 | Salary - Teacher Substitutes |
| | School Leadership-Building | 02 | GRADE 1 | 140 | Salary - Tutor |
| | School Curr. Leaders/Dep't Heads-Building Level | 05 | GRADE 2 | 150 | Salary - Long Term Substitutes |
| | Building Technology | 10 | GRADE 3 | 205 | Directors - Non DOE Certified |
| | Teachers Classroom | 13 | GRADE 4 | 210 | Secretarial Salary |
| | Teachers, Specialists | 16 | GRADE 5 | 215 | Paraprofessionals/Instr. Aides |
| | Instructional Coordinators and Team Leaders | 19 | GRADE 6 | 220 | OT/PT Assistant Salary |
| | Medical/Therapeutic Services | 20 | GRADE 7 | 225 | Stipend - Support |
| | Substitute Teachers | 21 | GRADE 8 | 305 | Advisor Stipends |
| | All Non-Clerical Paraprofessional/Instruct. Assist | 22 | ART | 310 | Salary - Facilities |
| | Librarians and Media Center Directors | 25 | BUSINESS EDUCATION | 315 | Salary - Custodial |
| | Professional Development Leadership | 28 | ENGLISH | 320 | Custodial - District Supervisor |
| | Teacher/Instructional Staff-Professional Days | 31 | FOREIGN LANGUAGE | 330 | Custodial Substitutes |
| | Substitutes for Teachers/Instr. Staff @ Pro. Dev. | 34 | FAMILY/CONSUMER SCIENCE | 350 | Custodial Overtime |
| 2357 | Pro. Develop. Stipends, Providers and Expenses | 35 | CAREER EDUCATION | 360 | Salary - Food Service Aides |
| 2410 | Textbooks and Related Software Materials | 36 | COMPUTER INSTRUCTION | 411 | Legal |
| 2415 | Other Instructional Materials | 37 | TECHNOLOGY | 420 | School Choice Tuition |
| 2420 | Instructional Equipment | 43 | MATHEMATICS | 421 | Other MA Districts - SPED |
| 2430 | General Supplies | 46 | MUSIC | 422 | Private School Tuition |
| 2440 | Other Instructional Services | 49 | PHYSICAL EDUCATION | 441 | Data Processing & Payroll |
| | Classroom Instructional Technology | 52 | READING | 442 | Equipment Maint |
| | Other Instructional Hardware | 53 | READING RECOVERY | 443 | Copier Maint |
| | Instructional Software | 54 | LITERACY PROGRAM | 444 | Professional Services & Fees |
| | Guidance and Adjustment Counselors | 55 | SCIENCE | 445 | Rents & Leases |
| | Testing and Assessment | 58 | SOCIAL STUDIES | 446 | Electrical Services & Fees |
| | Psychological Services | 61 | SPEECH | 447 | Plumbing Services & Fees |
| | Attendance and Parent Liaison Services | 64 | SPECIAL NEEDS | 448 | WWTF Services & Fees |
| | Medical/Health Services | 65 | PRE-KINDERGARTEN | 449 | Moving Expenses |
| | Transportation Services | 66 | INTERVENTION SPECIALIST | 450 | Retirement - County |
| | Food Services | 68 | AUTISM | 452 | Health Insurance |
| | Athletics | 70 | ESL | 453 | Retired Teacher Insurance |
| | Other Student Activities | 71 | | 454 | Life Insurance |
| | School Security | 75 76 | OCCUPATIONAL THERAPY PHYSICAL THERAPY | 456 458 | Unemployment Medicare Tax |
| | Custodial Services Heat of Buildings | 76 79 | HEALTH SERVICES | 458 460 | Workers' Comp |
| | Utility Services | 79 80 | PSYCHOLOGICAL SERVICES | 460 | Employment Liability Insurance |
| | Water/Waste Water Expense | 80 | LIBRARY | 463 | General Liability Insurance |
| | Telephone Expense | 84 | AUDIO VISUAL | 464 | Bonded Employees |
| | Refuse Removal | 85 | GUIDANCE | 463 | Auto Insurance |
| | Maintenance of Grounds | 87 | VOCATIONAL AGRICULTURE | 400 | Contracted Coaches |
| | Maintenance of Buildings | 88 | VOCATIONAL AUTOMOTIVES | 480 | Transportation - Public |
| | Building Security System | 89 | COLLABORATIVE | 480 | Transportation - Non Public |
| | Maintenance of Equipment | 99 | DISTRICT WIDE | 482 | Transportation Collaborative |
| | Extraordinary Maintenance | | - | 483 | Transportation - Special Education |
| | Networking and Telecommunications | | Location | 484 | Transportation - Athletics |
| | Technology Maintenance | | xxxxx.xxxx.x.xxx.xx.XX.xx.x | 491 | Assemblies |
| | Employee Benefits and Insurance | 14 | Elementary | 492 | Field Trips |
| | Insurance for Active Employees | 20 | Middle School | 500 | Supplies & Materials |
| | Insurance for Retired School Employees | 20 | High School | 500 | Textbooks & Instr. Materials |
| | Other Non-Employee Insurance | 31 | Administration | 502 | Supplies - Technology |
| | Rental-Lease Equipment | 41 | District Wide | 503 | Other Supplies |
| | | | | | 2011 C.S. |

(continued on next page)

DOE Function

- xxxxx.**XXXX**.x.xxx.xx.xx.xx.x 5350 Rental-Lease Buildings 5400 Short-Term Interest 5450 Short-Term Interest - BANS 6900 Transportation Non-Public 7000 Asset Acquisition
 8000
 Long-Term Debt

 9100
 Tuition to Mass. Schools

 9110
 School Choice Tuition

 9120
 Tuition to Commonwealth Charter Schools
 9200 Tuition to Out-of-State Schools 9300 Tuition to Non-Public Schools 9400 Tuition to Collaborative
- 9509 CREDITS/CONTINGENCIES

- DOE Object
- xxxxx.xxxx.x.xxx.xx.XX.XX.XX
- Professional Salary
- Support Salary
- Other Salary

01

0

2 3

- 02 03 04 05 Contract Services Supplies & Materials Other Expenses
- 06

DOE Program

xxxxx.xxxx.x.xxx.xx.xX.XX

Object

- xxxxx.xxxx.x.x**XXX**.xx.xx.xx.x
- 555 Equipment - Fixed Asset 692 Professional Development
- 693 Policy/Strategic Planning
 - Misc. Fees
- 694 695
- Travel Out of District Travel In District 696
- 697
- 698
- 699
- Recruiting/Advertising Printing & Publishing Contingency Debt Retirement (Principal) 700 701 Debt Service (Interest)

- Undesignated
- Regular Ed Special Ed
- Bilingual
- Vocational Education

Special Funds Overview

Special revenue funds are monies received and managed by the District that are separate from the general operating fund. Revenues in the general operating fund are: Chapters 70 & 71, assessments, interest income, Medicaid reimbursements, E&D (if used), bond premium, and MSBA reimbursement.

Special revenue funds must be used for their specific and intended purpose. For example, a student activity fund's purpose is for monies raised by and on behalf of students for their activities, such as field trips. This money cannot be used for other purposes, such as general administrative operating expenses. Special funds can further be broken down into revolving accounts and grants. These monies can only be used for their legal and appropriate purpose.

Special Funds - Revolving Funds maintained by the District as of July 1, 2014 were:

| Fund Name | July 1, 2014 Balance |
|---|----------------------|
| SCHOOL LUNCH REVOLVING FUND | \$5,046.28 |
| ATHLETIC REVOLVING FUND | \$27,769.35 |
| ACTIVITY REVOLVING FD - ELEMENTARY SCHOOL | \$19,484.03 |
| ACTIVITY REVOLVING FD - MIDDLE SCHOOL | \$22,003.15 |
| ACTIVITY REVOLVING FUND - HIGH SCHOOL | \$187,725.13 |
| EMPLOYEES FLEXIBLE SPENDING FUND | \$1,045.94 |
| FFA CAPITAL TRUST | \$312,613.62 |
| ELEMENTARY RENTAL REVOLVING | \$2,225.00 |
| MIDDLE SCHOOL RENTAL REVOLVING | \$1,500.00 |
| HIGH SCHOOL RENTAL REVOLVING | \$3,072.18 |
| CUSTODIAL SERVICES | \$0.00 |
| COLLABORATIVE PROGRAMMING FUND | \$3,000.00 |
| CIRCUT BREAKER SPECIAL REVENUE | \$219,738 |
| E-RATE | \$0.00 |
| WELLNESS FUND | \$1,813.29 |
| TPA SERVICES and FEES | \$875.12 |
| SCHOOL CHOICE REVOLVING | \$288,283.41 |
| TUITION-IN FUNDS | \$334,093.67 |
| TRIDAN ART PROGRAM - Restricted Gift | \$5,295.05 |
| HIGH SCHOOL BUILDING PROJECT | \$16,228.05 |

The District also has Special Funds – Grants. State grants run from July 1 to June 30 of the following year. Federal grants, however, run from September 1 through the following August 31^{st} and cross the District's fiscal years. As of July 1, 2014 the federal grants that were still operational were:

| Fund Name | July 1, 2014 Balance |
|-----------------------------|----------------------|
| TITLE 1 2013-2014 | \$78,311.37 |
| MORE THAN BASICS 2013-2014 | \$ 18,186.82 |
| SPED IMPROVEMENT 2013-2014 | \$2,807.00 |
| RACE TO THE TOP 2013-2014 | \$23,044.00 |
| BCRES 2013-2014 | \$162.51 |
| EWIS 2013-2014 | \$2,040.00 |
| BERKSHIRE TACONIC 2013-2014 | \$500.67 |
| ACADEMIC SUPPORT 2013-2014 | \$1,600.00 |

Several grants that the District manages are known as "entitlement" grants; that is the District is entitled to receive funds from these grants and it does not have to compete for the money. The federal government determines on an annual basis the amount the District is entitled to receive, which is sent to the District on a reimbursement basis. The District has also been awarded multi-year competitive grants, which are included in the following table. The following is a list of anticipated state and federal grants; amounts for FY16 are not yet known.

| Name | Purpose(s)) | District Use(s)) |
|---|--|---|
| | | |
| TITLE I | This program provides financial assistance to LEAs and schools with high numbers or high percentages of poor children to help ensure that all children meet challenging state academic standards. | Title I teachers in the MS; supplemental support services - after-school programming; transportation for after-school program; federally mandated equitable sharing with private and parochial schools. |
| IDEA, MORE THAN BASICS TITLE VIB | Financial assistance to improve results for infants, toddlers, children and youth with disabilities ages birth through 22. | Salaries for facilitators for alternative program teachers; consulting services for program development; adaptive technology for students with specific disabilities; other necessary supplies and materials; federally mandated proportinonate sharing with private schools. |
| IMPROVING EDUCATOR QUALITY | Financial assistance to make lasting changes in the ways teachers are recruited, prepared, licensed, and supported. | Professional development programs; stipends for data team members; federally mandated equitable sharing with private schools. |
| EARLY CHILDHOOD SPED | Funding for early education intervention for children with special education needs. | Paraprofessional salary to support classroom work. |
| FULL-DAY KINDERGARTEN | Provide funding to enhance the educational experience of children currently in full-day kindergarten classrooms | Paraprofessional salaries to support classroom work. |
| HIGH SCHOOL INNOVATION FUND (After School) | Funding supports the creation of community learning centers that provide academic enrichment opportunities during non-school hours for children, particularly students who attend high-poverty and low- performing schools. | After-school programs for high school students that are at- risk or otherwise not engaged in the normal school day/environment. |
| ACADEMIC SUPPORT SERVICES | Provides grant funds for provide targeted remediation programs for high school students scoring in level 1 or 2 on the MCAS exam. | Additional tutoring for special needs students to support MCAS testing. |

The District also maintains both endowed and general scholarship funds, with an unencumbered total as of June 30, 2014 of \$321,007.93.



ASSESSMENT DETAIL

There are three primary considerations that impact the change in assessment to the member towns in any given fiscal year.

The first is the **change in net assessments to member towns**, which is a result of the total operating and capital expense budgets, less all of the revenue other than the amount of money each town pays. The following discussion will illustrate the impact on net assessment with various budgeting assumptions.

The second consideration is the **enrollment of resident students** as of October 1 of the current school year, with the associated allocation between the three towns. Any change in the percent allocation between the towns over two years can impact how assessements are allocated. Between FY15 and FY16, there will be the following change:

| | FY 15 | FY 16 | % Change |
|------------------|--------|--------|----------|
| Great Barrington | 69.36% | 70.19% | 1.19% |
| Stockbridge | 14.04% | 14.75% | 5.09% |
| West Stockbridge | 16.60% | 15.06% | -9.29% |

The third consideration is any change in the **required minimum local contribution** (MLC) as determined by the Department of Elementary and Secondary Education. The Governor's budget, also known as House 1 may not be released until March 4, 2015, for FY16. Therefore, the District is using the FY15 MLC in this budget presentation. As soon as House 1 is released the new MLC will be integrated into the budget planning. At this time, we show no change between FY15 and FY16.

| | FY 15 | FY 16 | % Change |
|------------------|-------------|-------------|----------|
| Great Barrington | \$6,511,186 | \$6,511,186 | 0.0% |
| Stockbridge | \$1,359,333 | \$1,359,333 | 0.0% |
| West Stockbridge | \$1,454,156 | \$1,454,156 | 0.0% |

It is important to understand these various factors impacting the change in assessments to the member towns. The reasons for both the dollar change and the percent change between any two years is not only due to a change in the District's operating but to these other factors as well. The discrepancy between the MLC that is available when the budget is set and the final MLC can vary greatly.

As stated previously, the administration shared three alternate budgets with the Finance Sub-Committee . The first budget, on the next page, is the "ALL-IN" budget, which represents a level education program with four additional items either discussed by the School Committee over the past year or recommended by the administration for discussion.

- 1. \$100,000 to begin funding the stabilization account, in order to plan for future substantial capital repair needs.
- 2. Web Communications Consultant, to assist with maintaining the District's website, at \$12,000.
- 3. \$50,000 additional funding for Food Service Dry Goods, in recognition of the difficulty in providing the healthy meal options at break-even, when the average revenue for a meal is only \$2.78.

| | | 0 | perating Budg | net & | Capital | | | |
|---|---|--------------------|---|----------|---|----------|---|------------|
| | | | FY 16 ALL - | IN B | udget | | | |
| | | | | | | | Difference | 2 |
| | | S | C Adopted | | Proposed | | Amount | % |
| | | | 014-2015 | | 2015-2016 | | | |
| Gross Operating Budget | : | \$ _ | 23,496,876 | \$ | 24,742,320 | \$ | 1,245,444 | 5.3 |
| Less: School Choice Tuiti | - | 1 | (1,510,000) | - | (1,375,000) | <u>.</u> | ,, | |
| Regular Tuition Inc | | | (814,115) | | (963,000) | | | |
| Net Operating Budget | - | \$ | 21,172,761 | \$ | 22,404,320 | \$ | 1,231,559 | 5.8 |
| Gross Capital Budget | - | \$ | 1,841,625 | \$ | 1,840,000 | \$ | (1,625) | -0.0 |
| --- | - | \$ | 23,014,386 | \$ | 24,244,320 | \$ | 1,229,934 | 5.3 |
| Less: | - | - | | <u>-</u> | ., ., | <u> </u> | | |
| Chapter 70 Aid | | | (2,753,513) | | (2,787,932) | | | |
| Chapter 71 Transportatio | n Aid | | (557,460) | | (557,460) | | | |
| Medicaid Reimbursment | | | (65,000) | | (65,000) | | | |
| Transfer from E & D | | | (350,000) | | (350,000) | | | |
| Interest Income | | | (10,000) | | (10,000) | | | |
| Miscellaneous Income | | | (35,856) | | (35,856) | | | |
| Applicable Bond Premium | | | - | | - | | | |
| MSBA Reimbursement | | | (1,120,934) | | (1,120,934) | | | |
| | - | \$ | (4,892,763) | \$ | (4,927,182) | \$ | 34,419 | 0.7 |
| Net Assessments to Mem | - | <u>T</u> | (.,, | <u> </u> | <u>(,,, ,, ,, ,, ,, ,</u> , | - | ., | |
| | | \$ | 18,121,623 | \$ | 19,317,138 | \$ | 1,195,515 | 6.6 |
| | | | | | | | | |
| | | | | | | | | |
| ocation of Assessments by | <u>r Town</u> | | C Adopted | | Proposed | | <u>Change</u> | |
| | | 2 | 014-2015 | | 2015-2016 | | | |
| ocation of Assessments by Great Barrington | | | • | \$ | • | \$ | <u>Change</u> 912,053 | 7.2 |
| | | 2 | 014-2015 | | 2015-2016 | \$ | | 7.2 9.2 |
| Great Barrington Stockbridge | | 2 | 014-2015 12,613,163 2,594,152 | | 2015-2016 13,525,216 2,833,301 | \$ | 912,053 239,149 | 9.2 |
| Great Barrington | | 2 | 014-2015 12,613,163 | | 2015-2016 13,525,216 | \$ | 912,053 | |
| Great Barrington Stockbridge | - | 2 | 014-2015 12,613,163 2,594,152 | | 2015-2016 13,525,216 2,833,301 | \$ | 912,053 239,149 | 9.2 1.5 |
| Great Barrington Stockbridge West Stockbridge Total | - | \$ | 014-2015 12,613,163 2,594,152 2,914,309 | \$ | 2015-2016 13,525,216 2,833,301 2,958,621 | | 912,053 239,149 44,313 | 9.2 |
| Great Barrington Stockbridge West Stockbridge Total Calculation of 2015-16 As | ssessments | \$ | 014-2015 12,613,163 2,594,152 2,914,309 | \$ | 2015-2016 13,525,216 2,833,301 2,958,621 19,317,138 | | 912,053 239,149 44,313 | 9.2 1.5 |
| Great Barrington Stockbridge West Stockbridge Total Calculation of 2015-16 As Allo | ssessments pocation | \$ | 014-2015 12,613,163 2,594,152 2,914,309 18,121,623 | \$ | 2015-2016 13,525,216 2,833,301 2,958,621 19,317,138 Amount | | 912,053 239,149 <u>44,313</u> 1,195,515 | 9.2 1.5 |
| Great Barrington Stockbridge West Stockbridge Total Calculation of 2015-16 As Allo | ssessments | <u>2</u> \$ | 014-2015 12,613,163 2,594,152 2,914,309 | \$ | 2015-2016 13,525,216 2,833,301 2,958,621 19,317,138 | | 912,053 239,149 44,313 | 9.2 1.5 |
| Great Barrington Stockbridge West Stockbridge Total Calculation of 2015-16 As Alla <u>Pe</u> Great Barrington | ssessments ocation ircent 70.1932% | <u>2</u> \$ | 014-2015 12,613,163 2,594,152 2,914,309 18,121,623 <u>MLC</u> 6,511,186 | \$ | 2015-2016 13,525,216 2,833,301 2,958,621 19,317,138 Amount Above MLC 7,014,030 | <u> </u> | 912,053 239,149 44,313 1,195,515 <u>Total</u> 13,525,216 | 9.2 1.5 |
| Great Barrington Stockbridge West Stockbridge Total Calculation of 2015-16 As Alla <u>Pe</u> Great Barrington Stockbridge | ssessments ocation rcent | <u>2</u> \$ | <u>014-2015</u> 12,613,163 2,594,152 2,914,309 18,121,623 <u>MLC</u> | \$ | 2015-2016 13,525,216 2,833,301 2,958,621 19,317,138 Amount Above MLC | <u> </u> | 912,053 239,149 44,313 1,195,515 <u>Total</u> | 9.2 1.5 |
| Great Barrington Stockbridge West Stockbridge Total Calculation of 2015-16 As Allo <u>Pe</u> Great Barrington Stockbridge | ssessments ocation ircent 70.1932% | <u>2</u> \$ | 014-2015 12,613,163 2,594,152 2,914,309 18,121,623 <u>MLC</u> 6,511,186 | \$ | 2015-2016 13,525,216 2,833,301 2,958,621 19,317,138 Amount Above MLC 7,014,030 | <u> </u> | 912,053 239,149 44,313 1,195,515 <u>Total</u> 13,525,216 | 9.2 1.5 |

4. OPEB funding at \$10,000, in recognition of the ongoing demand to recognize the retiree health insurance liability.

The second budget is a "LEVEL PROGRAM" budget. The additional four items discussed above were removed, the Speech Language Pathologist (SLPA) was added, since this is a mandatory service, and all other programs were maintained at their FY15 levels.

| | | Operating Budg | get & | Capital | | | |
|---|--|---|----------|---|----------|--|--------------------------|
| | F) | 16 LEVEL PRO | | • | | | |
| | | | | - · | | Difference | _ |
| | | SC Adopted | | Proposed | | Amount | <u>%</u> |
| Curren Operative Budget | ¢ | 2014-2015 | * | 2015-2016 | * | 1 140 202 | |
| Gross Operating Budget | <u>\$</u> | 23,496,876 | \$ | 24,646,079 | \$ | 1,149,203 | 4.8 |
| Less: School Choice Tuiti Regular Tuition Inc | | (1,510,000) (814,115) | _ | (1,350,000) (963,000) | | | |
| Net Operating Budget | \$ | 21,172,761 | \$ | 22,333,079 | \$ | 1,160,318 | 5.4 |
| Gross Capital Budget | \$ | 1,841,625 | \$ | 1,840,000 | \$ | (1,625) | -0.0 |
| | \$ | 23,014,386 | \$ | 24,173,079 | \$ | 1,158,693 | 5.0 |
| Less: | <u> </u> | | <u> </u> | | <u> </u> | | |
| Chapter 70 Aid | | (2,753,513) | | (2,787,932) | | | |
| Chapter 71 Transportation | n Aid | (557,460) | | (557,460) | | | |
| Medicaid Reimbursment | | (65,000) | | (65,000) | | | |
| Transfer from E & D | | (350,000) | | (350,000) | | | |
| Interest Income | | (10,000) | | (10,000) | | | |
| Miscellaneous Income | | (35,856) | | (35,000) | | | |
| MSBA Reimbursement | | (1,120,934) | | (1,120,934) | | | |
| | <u>\$</u> | (4,892,763) | \$ | (4,926,326) | \$ | 33,563 | 0.6 |
| Net Assessments to Memb | per Towns | | | | | | |
| | \$ | 18,121,623 | \$ | 19,246,753 | \$ | 1,125,130 | 6.2 |
| <u>ocation of Assessments by</u> | Town | SC Adopted | | Proposed | | Change | |
| | <u> </u> | 2014-2015 | | 2015-2016 | | <u>Change</u> | |
| Great Barrington | <u> </u> | - | \$ | • | \$ | <u>cnange</u> 862,648 | 6.8 |
| Great Barrington | | 2014-2015 | \$ | 2015-2016 | \$ | | 6.8 |
| Great Barrington Stockbridge | | 2014-2015 | \$ | 2015-2016 | \$ | | |
| - | | <u>2014-2015</u> 12,613,163 | \$ | <u>2015-2016</u> 13,475,810 | \$ | 862,648 | 8.8 |
| Stockbridge West Stockbridge | \$ | 2014-2015 12,613,163 2,594,152 2,914,309 | | 2015-2016 13,475,810 2,822,919 2,948,024 | | 862,648 228,767 33,715 | 8.8 1. |
| Stockbridge | | 2014-2015 12,613,163 2,594,152 | \$ | 2015-2016 13,475,810 2,822,919 | \$ | 862,648 228,767 | 8.8 1. |
| Stockbridge West Stockbridge Total | \$ | 2014-2015 12,613,163 2,594,152 2,914,309 | | 2015-2016 13,475,810 2,822,919 2,948,024 | | 862,648 228,767 33,715 | 8.8 1. |
| Stockbridge West Stockbridge Total Calculation of 2015-16 As | \$ | 2014-2015 12,613,163 2,594,152 2,914,309 | | 2015-2016 13,475,810 2,822,919 2,948,024 19,246,753 | | 862,648 228,767 33,715 | 8.8 1.1 |
| Stockbridge West Stockbridge Total Calculation of 2015-16 As Alla | \$ | 2014-2015 12,613,163 2,594,152 2,914,309 18,121,623 | | 2015-2016 13,475,810 2,822,919 2,948,024 19,246,753 Amount | | 862,648 228,767 <u>33,715</u> 1,125,130 | 8.8 1. |
| Stockbridge West Stockbridge Total Calculation of 2015-16 As Allo <u>Pe</u> | \$ | <u>2014-2015</u> 12,613,163 2,594,152 2,914,309 18,121,623 <u>MLC</u> | | 2015-2016 13,475,810 2,822,919 2,948,024 19,246,753 | | 862,648 228,767 33,715 | 8.8 1. |
| Stockbridge West Stockbridge Total Calculation of 2015-16 As Allo <u>Pe</u> Great Barrington | \$ ssessments ocation rcent 70.1932% \$ | <u>2014-2015</u> 12,613,163 2,594,152 2,914,309 18,121,623 <u>MLC</u> 6,511,186 | | 2015-2016 13,475,810 2,822,919 2,948,024 19,246,753 Amount <u>Above MLC</u> 6,964,624 | \$ | 862,648 228,767 <u>33,715</u> <u>1,125,130</u> <u>Total</u> 13,475,810 | 8.8 1. |
| Stockbridge West Stockbridge Total Calculation of 2015-16 As Allo <u>Pe</u> Great Barrington | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | <u>2014-2015</u> 12,613,163 2,594,152 2,914,309 18,121,623 <u>MLC</u> | | 2015-2016 13,475,810 2,822,919 2,948,024 19,246,753 Amount <u>Amount</u> | \$ | 862,648 228,767 <u>33,715</u> <u>1,125,130</u> <u>Total</u> | 8.8 1. |
| Stockbridge West Stockbridge Total Calculation of 2015-16 As Allo <u>Pe</u> Great Barrington Stockbridge | \$ ssessments ocation rcent 70.1932% \$ | <u>2014-2015</u> 12,613,163 2,594,152 2,914,309 18,121,623 <u>MLC</u> 6,511,186 | | 2015-2016 13,475,810 2,822,919 2,948,024 19,246,753 Amount <u>Above MLC</u> 6,964,624 | \$ | 862,648 228,767 <u>33,715</u> <u>1,125,130</u> <u>Total</u> 13,475,810 | 8.8 1. |
| Stockbridge West Stockbridge Total Calculation of 2015-16 As Allo <u>Pe</u> Great Barrington Stockbridge West Stockbridge | \$ ssessments cation <u>rcent</u> 70.1932% \$ 14.7508% | 2014-2015 12,613,163 2,594,152 2,914,309 18,121,623 <u>MLC</u> 6,511,186 1,359,333 | | 2015-2016 13,475,810 2,822,919 2,948,024 19,246,753 Amount <u>Above MLC</u> 6,964,624 1,463,586 | \$ | 862,648 228,767 <u>33,715</u> <u>1,125,130</u> <u>Total</u> 13,475,810 2,822,919 | 6.8 8.8 1.1 6.3 |

MLC numbers from DOE web page on 01/22/2014

The third budget is the "FINANCE SUB-COMMITTEE RECOMMENDED" budget. After reviewing budgets one and two, and their associated assessment impacts, the sub-committee request that the administration make \$250,000 in cuts and attempt to bring the assessment impact down to 5%, which was accomplished.

| | | 6 | Operating Budg | et å | Capital | | | |
|--|----------------------------|-----------|---------------------------|-----------|--------------------------|-----------|------------------------|------------|
| | FY 16 I | Budg | get Preliminary | · Fe | bruary 12, 2015 | | | |
| 3 | C FINANC | E S | UB-COMMITTE | E REC | OMMENDED 1/13 | /15 | | |
| | | | | | • | | Difference | - |
| | | | C Adopted | | Proposed | | <u>Amount</u> | <u>%</u> |
| Current Operative Budget | | | 2014-2015 | | 2015-2016 | * | 964 034 | 24 |
| Gross Operating Budget Less: School Choice Tuit | · T | \$ | 23,496,876 | \$ | 24,361,810 | <u>\$</u> | 864,934 | 3.6 |
| Regular Tuition In | | | (1,510,000) (814,115) | | (1,350,000) (963,000) | | | |
| Net Operating Budget | | \$ | 21,172,761 | \$ | 22,048,810 | \$ | 876,049 | 4.1 |
| Gross Capital Budget | | \$ | 1,841,625 | \$ | 1,840,000 | \$ | (1,625) | -0.0 |
| | | \$ | 23,014,386 | \$ | 23,888,810 | \$ | 874,424 | 3.8 |
| Less: | | | | | | | | |
| Chapter 70 Aid | | | (2,753,513) | | (2,787,932) | | | |
| Chapter 71 Transportation | on Aid | | (557,460) | | (557,460) | | | |
| Medicaid Reimbursment | | | (65,000) | | (65,000) | | | |
| Transfer from E & D | | | (350,000) | | (350,000) | | | |
| Interest Income | | | (10,000) | | (10,000) | | | |
| Miscellaneous Income | | | (35,856) | | (35,000) | | | |
| MSBA Reimbursement | | | (1,120,934) | | (1,120,934) | | | |
| | | \$ | (4,892,763) | \$ | (4,926,326 <u>)</u> | \$ | 33,563 | 0.6 |
| Net Assessments to Mem | ber Towns | | | | | | | |
| | | <u>\$</u> | 18,121,623 | <u>\$</u> | 18,962,484 | <u>\$</u> | 840,861 | <u>4.6</u> |
| ocation of Assessments by | v Town | e | iC Adopted | | Proposed | | Change | |
| | | | 2014-2015 | | 2015-2016 | | <u></u> | |
| Great Barrington | | \$ | 12,613,163 | \$ | 13,276,273 | \$ | 663,110 | 5.2 |
| Stockbridge | | | 2,594,152 | | 2,780,987 | | 186,835 | 7.2 |
| - | | | | | | | | |
| West Stockbridge | | | 2,914,309 | | 2,905,225 | | (9,084) | -0.3 |
| Total | | \$ | 18,121,623 | <u>\$</u> | 18,962,484 | <u>\$</u> | 840,861 | 4.6 |
| | | | | | | | | |
| Coloulation of 2015 1/ 4 | ssessments ocation | | EV1E until 11- | | Amount | | | |
| Calculation of 2015-16 A | ocurion | using | FY15 until House 1 MLC | | Amouni Above MLC | | Total | |
| All | prcent | | <u>6,511,186</u> | \$ | 6,765,087 | \$ | 13,276,273 | |
| All | e <u>rcent</u> 70,1932% | \$ | | r | -,, | Ŧ | -, -, | |
| All <u>Pe</u> | <u>ercent</u> 70.1932% | \$ | | | | | | |
| All <u>Pe</u> | | \$ | 1,359,333 | | 1,421,654 | | 2,780,987 | |
| All <u>Pe</u> Great Barrington | 70.1932% | \$ | | | 1,421,654 1,451,069 | | 2,780,987 2,905,225 | |

MLC numbers from DOE web page on 01/22/2014

BERKSHIRE HILLS REGIONAL SCHOOL DISTRICT

Operating Budget

FY 16 Budget Preliminary February 12, 2015

SC FINANCE SUB-COMMITTEE RECOMMENDED 1/13/15

| | | | | <u>Difference</u> | 2 |
|-------------------------------|------|------------------|-------------------|-------------------|---------------|
| | 5 | 5C Adopted | Proposed | <u>Amount</u> | <u>%</u> |
| | 1 | <u>2014-2015</u> | <u>2015-2016</u> | | |
| Gross Operating Budget | \$ | 23,496,876 | \$ 24,361,810 | \$ 864,934 | <u>3.68</u> % |
| Less: | | | | | |
| School Choice Tuition Income | | (1,510,000) | (1,350,000) | | |
| Regular Tuition Income | | (814,115) | (963,000) | | |
| Gross Operating Budget | \$ | 21,172,761 | \$ 22,048,810 | | |
| Less: | | | | | |
| Chapter 70 Aid | | (2,753,513) | (2,787,932) | | |
| Chapter 71 Transportation Aid | | (557,460) | (557,460) | | |
| Medicaid Reimbursment | | (65,000) | (65,000) | | |
| Transfer from E & D | | (350,000) | (350,000) | | |
| Interest Income | | (10,000) | (10,000) | | |
| Miscellaneous Income | | (35,856) | (35,000) | | |
| | \$ | (3,771,829) | \$ (3,805,392) | | |
| Net Assessments to Member T | owns | | | | |
| | \$ | 17,400,932 | \$ 18,243,418 | \$ 842,486 | 4.84% |

| Allocation of Assessments by Town | Revised 2/10/15 SC Adopted <u>2014-2015</u> | 2 | Proposed 2015-2016 | <u>(</u> | <u>Change</u> | |
|-----------------------------------|---|----|-----------------------|-----------|---------------|-------|
| Great Barrington | \$ 12,113,257 | \$ | 12,771,537 | \$ | 658,280 | 5.43% |
| Stockbridge | 2,492,989 | | 2,674,919 | | 181,930 | 7.30% |
| West Stockbridge | 2,794,685 | | 2,796,962 | | 2,277 | 0.08% |
| Total | \$ 17,400,931 | \$ | 18,243,418 | <u>\$</u> | 842,487 | 4.84% |

| | Allocation | | | | Amount | |
|------------------|------------|-----------|------------------|----|-----------|------------------|
| | Percent | | <u>MLC</u> | A | bove MLC | <u>Total</u> |
| reat Barrington | 70.1932% | \$ | 6,511,186 | \$ | 6,260,351 | \$ 12,771,537 |
| itockbridge | 14.7508% | \$ | 1,359,333 | | 1,315,586 | 2,674,919 |
| Vest Stockbridge | 15.0560% | <u>\$</u> | 1,454,156 | | 1,342,806 | 2,796,962 |
| Total | 100.0000% | <u>\$</u> | <u>9,324,675</u> | \$ | 8,918,743 | \$ 18,243,418 |

MLC numbers from DOE web page on 01/22/2014

1

BERKSHIRE HILLS REGIONAL SCHOOL DISTRICT CAPITAL BUDGET FY 16 Budget Preliminary February 12, 2015 <u>SC FINANCE SUB-COMMITTEE RECOMMENDED 1/13/15</u>

| | | | C Adopted 1014-2015 | | Proposed 2015-2016 | | <u>Difference</u> <u>Amount</u> | 2 |
|---|----------------------------|-----------------|--|-----------|-----------------------------|-----------|------------------------------------|-----------------|
| Gross Capital Budget | | \$ | 1,831,625 | \$ | 1,815,000 | <u>\$</u> | (16,625) | - <u>0.91</u> % |
| New Borrowing | | \$ | 10,000 | \$ | 25,000 | | | |
| Stabilization | | \$ | - | \$ | - | | | |
| | | \$ | 1,841,625 | \$ | 1,840,000 | | | |
| Less: Applicable Bond Prei MSBA Reimburseme | | | (1,120,934) | | (1,120,934) | | | |
| Net Assessments to | Member Tow | ns <u>\$</u> | 720,691 | \$ | 719,066 | <u>\$</u> | (1,625) | - <u>0.23</u> % |
| Allocation of Assessm | ents by Towr | s <u>2</u> | wised 2/10/15 C Adopted 014-2015 | 2 | reliminary 015-2016 | | <u>Change</u> | |
| Great Barrington | | \$ | 499,905 | \$ | 504,735 | \$ | 4,830 | <u>0.97</u> % |
| Stockbridge | | | 101,163 | | 106,068 | | 4,905 | <u>4.85</u> % |
| West Stockbridge | | | 119,623 | | 108,263 | | (11,360) | - <u>9.50</u> % |
| Total | | <u>\$</u> | 720,691 | <u>\$</u> | 719,066 | <u>\$</u> | (1,625) | |
| Calculation of 2015- | Allocation | its | | | Capital | | | |
| Great Barrington | <u>Percent</u> 70.1932% | | | <u>A</u> | <u>ssessment</u> 504,735 | \$ | <u>Total</u> 504,735 | |
| Stockbridge | 14.7508% | | | | 106,068 | | 106,068 | |
| | 15.0560% | | | | 108,263 | | 108,263 | |
| West Stockbridge | | | | | | | | |



BUDGET DETAIL

Budget Changes for FY16

| | ROM INITIAL "ALL-IN" Budget Jan | | |
|--------------|--|------------------------|------------------------|
| | ood Service – Dry Goods | \$ 50,000 | |
| 2. St | tabilization | \$100,000 | |
| 3. 0 | PEB | \$ 10,000 | |
| 4. E | -communications consultant | \$ 12,500 | |
| | DOM EV 15 | | |
| | <u>ROM FY 15</u> | | |
| Personne | | $(\Phi \ c1 \ 5 \ c9)$ | |
| | S Early Kindergarten – net change | (\$ 61,568) | |
| | S Paraprofessional | (\$ 16,636) | |
| | S Grade Four (Class # decrease) | (\$ 48,875) | |
| | IS Computer Technology | (\$ 62,513) | |
| | tipends – MS | (\$ 7,050) | |
| | ctivity Advisors – MS | (\$ 8,000) | |
| 7. H | IS Art | (\$ 76,979) | |
| 8. H | IS Math – reduce from .8 to .5 FTE | (\$ 13,620) | |
| 9. H | IS Paraprofessional | (\$ 16,636) | |
| Addition | ns/Changes from FY 15 Budget | | |
| Personne | | | |
| | | ¢ 22 000 | |
| | peech Language Pathologist Asst. added | \$ 32,000 | |
| | IS SPED Teachers* | \$ 3,372 | |
| 3. S. | PED Summer Program | \$ 13,000 | (reflects actual cost) |
| | | | |
| MANDA | ATORY or OTHERWISE CONTRACT | 'ED | |
| Contracte | ed Services | | |
| 1 T | han an antati an | ¢ 114 50' | 7 |

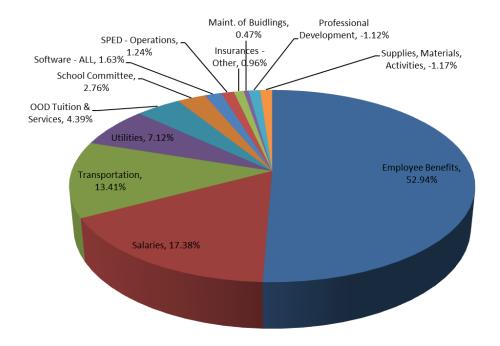
| Confidenced Services | |
|---|-----------------|
| 1. Transportation | \$ 114,587 |
| a. 1.38% CPI Change | |
| b. SPED out-of-district and summer increase | |
| | ¢ 400 1 65 |
| 2. Health & Dental Insurance | \$402,165 |
| 3. All other insurances/tax | \$ 13,963 |
| | |
| Utilities | |
| 1. Gas/Oil | \$ 4,348 |
| 2. Electricity | \$ 61,975 |
| 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2 | <i>ф</i> 01,970 |
| SPED | |
| | |
| 1. Prof. Services & Fees | \$ 18,997 |
| 2. Tuition – Public & Private Schools (net) | \$ 18,543 |
| | <i>ф</i> 10,015 |

OTHER CHANGES (over \$2,500 that are non-salary or not off-set by reductions)

- 1. School Committee Dues/Conferences/Travel \$ 3,564 (actual costs)
- 2. School Committee Policy/strategic Planning
- 3. Software DW
- 4. SPED New Equipment
- 5. SPED Staff Development
- 6. BC Retirement

- \$20,000
- \$ 4,900
- \$ 3,000 (for student needs)
- 3,700 (for DW SPED staff PD)
- \$40,824

TOTAL CHANGE OVERVIEW



LINE ITEM DETAIL

| Account Description | FY14 BUDGET | FY14 ACTUAL | FY15 BUDGET | FY16 PROPOSED | \$CHANGE | % \$CHANGE |
|---|--------------|---|--------------|---------------|------------------|----------------|
| 10000 . 1110 . 5 . 411 . 64 . 31 . 04 . 2 LEGAL - SPECIAL NEEDS | \$15,000.00 | \$12,381.47 | \$15,000.00 | \$15,000.00 | \$0.00 | 0.00% |
| 10000.1110.5.411.99.31.04.0 LEGAL | \$25,000.00 | \$17,737.14 | \$25,000.00 | \$25,000.00 | \$0.00 | 0.00% |
| 10000.1110.5.500.99.31.05.0 SUPPLIES - GENERAL | \$1,800.00 | \$3,148.38 | \$1,800.00 | \$1,800.00 | \$0.00 | 0.00% |
| 10000 . 1110 . 5 . 692 . 99 . 31 . 04 . 0 DUES/CONFERENCES/TRAVEL | \$5,000.00 | \$5,249.00 | \$5,000.00 | \$8,564.00 | \$3,564.00 | 71.28% |
| 10000 . 1110 . 5 . 693 . 99 . 31 . 04 . 0 POLICY - STRATEGIC PLANNING | \$5,000.00 | \$5,000.00 | \$5,000.00 | \$25,000.00 | \$20,000.00 | 400.00% |
| 10000 . 1110 . 5 . 694 . 99 . 31 . 05 . 0 MISC FEES - MEMORIALS, HONOR | \$750.00 | \$485.00 | \$750.00 | \$750.00 | \$0.00 | 0.00% |
| 10000 . 1110 . 5 . 696 . 99 . 31 . 05 . 0 TRAVEL - IN DISTRICT | \$350.00 | \$0.00 | \$350.00 | \$350.00 | \$0.00 | 0.00% |
| l by Location 31 | \$52,900.00 | \$44,000.99 | \$52,900.00 | \$76,464.00 | \$23,564.00 | 44.54% |
| 10000 . 1110 . 5 . 210 . 99 . 41 . 03 . 0 RECORDER | \$5,655.00 | \$7,597.34 | \$6,500.00 | \$6,500.00 | \$0.00 | 0.00% |
| 10000 . 1110 . 5 . 444 . 99 . 41 . 04 . 0 PROF. SERVICES & FEES - SC | \$0.00 | | \$0.00 | \$0.00 | \$0.00 | * |
| 10000 . 1110 . 5 . 500 . 99 . 41 . 05 . 0 SUPPLIES - SC | \$0.00 | \$4,382.03 | \$0.00 | \$0.00 | \$0.00 | * |
| l by Location 41 | \$5,655.00 | \$15,606.96 | \$6,500.00 | \$6,500.00 | \$0.00 | 0.00% |
| by Function 1110 | \$58,555.00 | \$59,607.95 | \$59,400.00 | \$82,964.00 | \$23,564.00 | 39.67% |
| 10000.1210.5.101.99.31.01.0 SALARY - SUPERINTENDENT | \$136,591.00 | | \$140,689.00 | \$140,689.00 | \$0.00 | 0.00% |
| 10000 . 1210 . 5 . 210 . 99 . 31 . 02 . 0 SALARY - SECRETARIAL | \$52,728.00 | \$55,166.62 | \$55,048.00 | \$58,390.00 | \$3,342.00 | 6.07% |
| 10000 . 1210 . 5 . 500 . 99 . 31 . 05 . 0 SUPPLIES - SUPERINTENDENT | \$2,000.00 | \$782.97 | \$2,000.00 | \$2,000.00 | \$0.00 | 0.00% |
| 10000 . 1210 . 5 . 692 . 99 . 31 . 04 . 0 PROF DEVELOP - SUPERINTENDENT | \$7,500.00 | \$5,896.97 | \$7,500.00 | \$7,500.00 | \$0.00 | 0.00% |
| l by Location 31 | \$198,819.00 | | \$205,237.00 | \$208,579.00 | \$3,342.00 | 1.63% |
| by Function 1210 | \$198,819.00 | \$204,535.56 | \$205,237.00 | \$208,579.00 | \$3,342.00 | 1.63% |
| 10000 . 1230 . 5 . 694 . 89 . 00 . 04 . 0 MISC. FEES | \$1.00 | | \$1.00 | \$1.00 | \$0.00 | 0.00% |
| l by Location 00 | \$1.00 | | \$1.00 | | \$0.00 | 0.00% |
| 10000 . 1230 . 5 . 694 . 00 . 21 . 06 . 0 ARCHIVING FEES | \$1,250.00 | \$0.00 | \$1,250.00 | \$1,250.00 | \$0.00 | 0.00% |
| l by Location 21 | \$1,250.00 | | \$1,250.00 | \$1,250.00 | \$0.00 | 0.00% |
| 10000 . 1230 . 5 . 501 . 89 . 41 . 00 . 0 VIRTUAL HIGH SCHOOL | \$4,950.00 | | \$4,950.00 | \$7,100.00 | \$2,150.00 | 43.43% |
| l by Location 41 | \$4,950.00 | 1 | \$4,950.00 | | \$2,150.00 | 43.43% |
| by Function 1230 | \$6,201.00 | | \$6,201.00 | . , | \$2,150.00 | 34.67% |
| 10000 . 1410 . 5 . 101 . 99 . 31 . 01 . 0 SALARY - BUSINESS ADMINISTRATOR | \$99,978.00 | | \$103,977.00 | \$110,309.00 | \$6,332.00 | 6.09% |
| 10000.1410.5.103.99.31.01.0 SALARY - DIRECTOR OF OPERATIONS | \$88,868.00 | | \$92,423.00 | | \$5,629.00 | 6.09% |
| 10000.1410.5.210.99.31.02.0 SALARY - SECRETARIAL | \$128,076.00 | · · · · · · · · · · · · · · · · · · · | \$132,368.00 | \$140,607.00 | \$8,239.00 | 6.22% |
| 10000 . 1410 . 5 . 443 . 99 . 31 . 04 . 0 COPIER MAINTENANCE - ADMIN | \$0.00 | | \$1,000.00 | \$1,000.00 | \$0.00 | 0.00% |
| 10000 . 1410 . 5 . 444 . 99 . 31 . 04 . 0 PROF SERVICES & FEES - ADMIN | \$57,500.00 | | \$57,500.00 | | \$0.00 | 0.00% |
| 10000 . 1410 . 5 . 445 . 99 . 31 . 04 . 0 RENTS AND LEASES - ADMIN | \$19,000.00 | \$17,557.90 | \$13,992.00 | | \$0.00 | 0.00% |
| 10000 . 1410 . 5 . 500 . 99 . 31 . 05 . 0 SUPPLIES - ADMIN | \$23,000.00 | | \$24,000.00 | | \$0.00 | 0.00% |
| 10000.1410.5.692.99.31.04.0 PROF DEVELOP | \$7,000.00 | 1 - C - C - C - C - C - C - C - C - C - | \$7,000.00 | | \$0.00 | 0.00% |
| 10000.1410.5.695.99.31.04 0 TRAVEL - OUT OF DISTRICT | \$1,500.00 | | \$2,200.00 | \$2,200.00 | \$0.00 | 0.00% |
| 10000.1410.5.698.99.31.04 0 PRINTING & COPYING - ADMIN | \$0.00 | | \$9,228.00 | \$9,228.00 | \$0.00 | 0.00% |
| 1 by Location 31 | \$424,922.00 | . , | \$443,688.00 | . , | \$20,200.00 | 4.55% |
| 10000.1410.5.697.99.41.04.0 LEGAL/BID ADVERTISING | \$2,500.00 | \$3,281.81 | \$2,500.00 | \$2,500.00 | \$0.00 | 0.00% |
| l by Location 41 | \$2,500.00 | | \$2,500.00 | . , | \$0.00 | 0.00% |
| by Function 1410 | \$427,422.00 | | \$446,188.00 | | \$20,200.00 | 4.53% |
| 10000 . 1420 . 5 . 697 . 99 . 41 . 04 . 0 RECRUITING & ADVERTISING | \$30,000.00 | | \$30,000.00 | \$30,000.00 | \$0.00 | 0.00% |
| l by Location 41 | \$30,000.00 | . , | \$30,000.00 | | \$0.00 | 0.00% |
| by Function 1420 | \$30,000.00 | | \$30,000.00 | | \$0.00 | 0.00% |
| 10000 . 1435 . 5 . 411 . 64 . 31 . 06 . 2 LEGAL - SETTLEMENT - SPED | \$65,000.00 | | \$65,000.00 | \$65,000.00 | \$0.00 | 0.00% |
| l by Location 31 | \$65,000.00 | 1 | \$65,000.00 | \$65,000.00 | \$0.00 | 0.00% |
| by Function 1435 | \$65,000.00 | | \$65,000.00 | | \$0.00 | 0.00% |
| 10000 . 1450 . 5 . 225 . 00 . 41 . 03 . 0 WEBMASTERS | \$3,000.00 | | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% |
| 10000 . 1450 . 5 . 225 . 37 . 41 . 02 . 0 SALARY - TECH SUPERVISOR | \$65,000.00 | 1 , | \$67,600.00 | \$65,000.00 | -\$2,600.00 | -3.85% |
| 10000 . 1450 . 5 . 226 . 37 . 41 . 02 . 0 SALARY - TECHNICAL SUPPORT | \$95,098.00 | | \$96,778.00 | \$102,333.00 | \$5,555.00 | 5.74% |
| 10000 . 1450 . 5 . 227 . 37 . 41 . 02 . 0 SALARY - INTERN | \$3,100.00 | | \$3,200.00 | | \$0.00 \$0.00 | 0.00% 0.00% |
| 10000 . 1450 . 5 . 444 . 37 . 41 . 04 . 0 PROF SERVICES & FEES - TECH | \$12,500.00 | \$19,347.88 | \$15,000.00 | \$15,000.00 | \$0.00 | 0.00% |

| Account Description | FY14 BUDGET | FY14 ACTUAL | FY15 BUDGET | FY16 PROPOSED | \$CHANGE | % \$CHANGE |
|--|--------------------------|----------------------------|----------------------|----------------------|------------------|-------------|
| 10000 . 1450 . 5 . 500 . 37 . 41 . 05 . 0 TECH SUPPLIES - DW | \$23,000.00 | \$43,898.62 | \$20,000.00 | \$20,000.00 | \$0.00 | 0.00% |
| 10000 . 1450 . 5 . 501 . 37 . 41 . 05 . 0 SOFTWARE - DW | \$104,700.00 | \$104,413.74 | \$126,100.00 | \$131,000.00 | \$4,900.00 | 3.89% |
| 10000 . 1450 . 5 . 692 . 37 . 41 . 04 . 0 PROF DEVELOP - DW | \$5,000.00 | \$148.00 | \$5,000.00 | \$5,000.00 | \$0.00 | 0.00% |
| 10000 . 1450 . 5 . 696 . 37 . 41 . 05 . 0 TRAVEL - IN DISTRICT | \$600.00 | \$452.48 | \$600.00 | \$600.00 | \$0.00 | 0.00% |
| l by Location 41 | \$311,998.00 | \$333,216.60 | \$337,278.00 | \$345,133.00 | \$7,855.00 | 2.33% |
| by Function 1450 | \$311,998.00 | \$333,216.60 | \$337,278.00 | \$345,133.00 | \$7,855.00 | 2.33% |
| 10000 . 2110 . 5 . 101 . 99 . 31 . 01 . 1 SALARY - DIRECTOR OF LEARNING AND TEACHING | \$78,319.00 | \$89,412.00 | \$87,972.00 | \$77,250.00 | -\$10,722.00 | -12.19% |
| 10000 . 2110 . 5 . 444 . 99 . 31 . 04 . 1 PROF SERVICES & FEES - DOLT | \$1,500.00 | \$250.00 | \$1,500.00 | \$1,000.00 | -\$500.00 | -33.33% |
| 10000 . 2110 . 5 . 500 . 99 . 31 . 05 . 1 SUPPLIES - CURRICULUM | \$485.00 | \$1,062.73 | \$1,000.00 | \$1,000.00 | \$0.00 | 0.00% |
| 10000 . 2110 . 5 . 692 . 99 . 31 . 04 . 0 DUES/CONFERENCES/TRAVEL | \$800.00 | \$600.34 | \$800.00 | \$800.00 | \$0.00 | 0.00% |
| 10000 . 2110 . 5 . 695 . 99 . 31 . 04 . 1 TRAVEL - OUT OF DISTRICT | \$500.00 | \$202.46 | \$1,000.00 | \$500.00 | -\$500.00 | -50.00% |
| l by Location 31 | \$81,604.00 | \$91,527.53 | \$92,272.00 | \$80,550.00 | -\$11,722.00 | -12.70% |
| by Function 2110 | \$81,604.00 | \$91,527.53 | \$92,272.00 | \$80,550.00 | -\$11,722.00 | -12.70% |
| 10000 . 2111 . 5 . 101 . 64 . 31 . 01 . 2 SALARY - SPED DIRECTOR | \$85,779.00 | \$99,437.61 | \$89,210.00 | \$92,700.00 | \$3,490.00 | 3.91% |
| 10000 . 2111 . 5 . 210 . 64 . 31 . 02 . 2 SALARY - SECRETARIAL | \$32,351.00 | \$33,350.00 | \$32,475.00 | \$26,517.00 | -\$5,958.00 | -18.35% |
| 10000 . 2111 . 5 . 215 . 64 . 31 . 03 . 2 SALARY - SUMMER PROGRAM | \$0.00 | \$35,744.16 | \$24,000.00 | \$37,000.00 | \$13,000.00 | 54.17% |
| 10000 . 2111 . 5 . 442 . 64 . 31 . 04 . 2 EQUIP MAINT - SPED | \$500.00 | \$100.00 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| 10000 . 2111 . 5 . 444 . 64 . 31 . 04 . 2 PROF SERVICES & FEES - SPED | \$115,000.00 | \$361,663.31 | \$156,003.00 | \$175,000.00 | \$18,997.00 | 12.18% |
| 10000 . 2111 . 5 . 500 . 64 . 31 . 05 . 2 SUPPLIES - SPED | \$5,000.00 | \$7,285.51 | \$5,000.00 | \$7,500.00 | \$2,500.00 | 50.00% |
| 10000 . 2111 . 5 502 . 64 . 31 . 05 . 2 SUPPLIES - TECH - SPED | \$5,000.00 | \$6,809.22 | \$5,000.00 | \$5,150.00 | \$150.00 | 3.00% |
| 10000 . 2111 . 5 . 555 . 00 . 41 . 05 . 2 EQUIPMENT - NEW | \$0.00 | \$0.00 | \$0.00 | \$3,000.00 | \$3,000.00 | * |
| 10000 . 2111 . 5 . 692 . 64 . 31 . 04 . 2 STAFF DEVELOPMENT - SPED | \$2,500.00 | \$3,011.98 | \$2,500.00 | \$6,200.00 | \$3,700.00 | 148.00% |
| 10000 . 2111 . 5 . 695 . 64 . 31 . 04 . 2 TRAVEL - OUT OF DISTRICT | \$1,500.00 | \$1,960.39 | \$1,500.00 | \$2,000.00 | \$500.00 | 33.33% |
| 10000 . 2111 . 5 . 696 . 64 . 31 . 05 . 2 TRAVEL - IN DISTRICT | \$600.00 | \$0.00 | \$600.00 | \$1,500.00 | \$900.00 | 150.00% |
| l by Location 31 | \$248,230.00 | \$549,362.18 | \$316,788.00 | \$357,067.00 | \$40,279.00 | 12.71% |
| by Function 2111 | \$248,230.00 | \$549,362.18 | \$316,788.00 | \$357,067.00 | \$40,279.00 | 12.71% |
| 10000 . 2210 . 5 . 102 . 99 . 14 . 01 . 0 SALARY - PRINCIPAL | \$90,177.00 | \$95,224.00 | \$93,784.00 | \$97,850.00 | \$4,066.00 | 4.34% |
| 10000 . 2210 . 5 . 103 . 99 . 14 . 01 . 0 SALARY - ASSISTANT PRINCIPAL | \$75,820.00 | \$80,293.00 | \$78,853.00 | \$90,640.00 | \$11,787.00 | 14.95% |
| 10000 . 2210 . 5 . 210 . 99 . 14 . 02 . 0 SALARY - SECRETARIAL | \$54,462.00 | \$62,939.27 | \$54,575.00 | \$63,358.00 | \$8,783.00 | 16.09% |
| 10000 . 2210 . 5 . 443 . 99 . 14 . 04 . 0 COPIER MAINTENANCE - ES | \$0.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$0.00 | 0.00% |
| 10000 . 2210 . 5 . 445 . 99 . 14 . 04 . 0 RENTS AND LEASES - ES | \$19,000.00 | \$16,160.58 | \$9,720.00 | \$9,720.00 | \$0.00 | 0.00% |
| 10000 . 2210 . 5 . 698 . 99 . # . 04 . 0 PRINTING & COPYING - ES | \$0.00 | \$0.00 | \$16,643.00 | \$16,643.00 | \$0.00 | 0.00% |
| 10000 . 2210 . 5 . 500 . 99 . 14 . 05 . 0 SUPPLIES - PRINCIPAL - ES | \$9,000.00 | \$7,328.70 \$508.00 | \$9,000.00 | \$8,400.00 | -\$600.00 | -6.67% |
| 10000 . 2210 . 5 . 692 . 99 . 14 . 04 . 0 STAFF DEVELOPMENT | \$500.00 \$500.00 | | \$500.00 \$750.00 | \$500.00 \$750.00 | \$0.00 \$0.00 | 0.00% |
| 10000 . 2210 . 5 . 695 . 99 . 14 . 04 . 0 TRAVEL - OUT OF DISTRICT l by Location 14 | \$500.00 \$249,459.00 | \$1,065.11 \$263,518.66 | \$264,825.00 | \$288,861.00 | \$0.00 | 0.00% 9.08% |
| 10000 . 2210 . 5 . 102 . 99 . 20 . 01 . 0 SALARY - PRINCIPAL | \$92,700.00 | \$96,408.00 | \$96,408.00 | \$102,279.00 | \$5,871.00 | 6.09% |
| 10000 . 2210 . 5 . 103 . 99 . 20. 01 . 0 SALARY - ININCIPAL | \$89,458.00 | \$96,636.00 | \$93,036.00 | \$98,702.00 | \$5,666.00 | 6.09% |
| 10000 . 2210 . 5 . 210 . 99 . 20 . 01 . 0 SALART - ASSISTANT I RIVELAL 10000 . 2210 . 5 . 210 . 99 . 20 . 02 . 0 SALART - SECRETARIAL | \$69,830.00 | \$49,619.46 | \$45,505.00 | \$48,507.00 | \$3,002.00 | 6.60% |
| 10000 . 2210 . 5 . 443 . 99 . 20 . 04 . 0 COPIER MAINTENANCE - MS | \$0.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$0.00 | 0.00% |
| 10000 . 2210 . 5 . 445 . 99 . 20 . 04 . 0 RENTS AND LEASES - MS | \$19,000.00 | \$14,221.10 | \$10,056.00 | \$1,000.00 | \$0.00 | 0.00% |
| 10000 . 2210 . 5 . 698 . 99 . 20 . 04 . 0 PRINTING & COPYING - MS | \$0.00 | \$0.00 | \$16,368.00 | \$16,368.00 | \$0.00 | 0.00% |
| 10000 . 2210 . 5 . 500 . 99 . 20 . 05 . 0 SUPPLIES - PRINCIPAL - MS | \$3,600.00 | \$468.05 | \$3,600.00 | \$3,600.00 | \$0.00 | 0.00% |
| 10000 . 2210 . 5 . 695 . 99 . 20 . 04 . 0 TRAVEL - OUT OF DISTRICT | \$500.00 | \$1,082.41 | \$500.00 | \$1,500.00 | \$1,000.00 | 200.00% |
| 1 by Location 20 | \$275.088.00 | \$258,435.02 | \$266,473.00 | \$282.012.00 | \$15,539.00 | 5.83% |
| 10000 . 2210 . 5 . 102 . 99 . 21 . 01 . 0 SALARY - PRINCIPAL | \$110,444.00 | \$123,012.00 | \$114,862.00 | \$121,857.00 | \$6,995.00 | 6.09% |
| 10000 . 2210 . 5 . 103 . 99 . 21 . 01 . 0 SALARY - ASSISTANT PRINCIPAL | \$91,303.00 | \$99,755.00 | \$94,955.00 | \$100,738.00 | \$5,783.00 | 6.09% |
| 10000 . 2210 . 5 . 210 . 99 . 21 . 02 . 0 SALARY - SECRETARIAL | \$86,620.00 | \$90,190.89 | \$86,952.00 | \$73,209.00 | -\$13,743.00 | -15.81% |
| 10000 . 2210 . 5 . 444 . 99 . 21 . 4 . 2 PROF. SERVICES & FEES - HS - SPED | \$0.00 | \$2,364.00 | \$0.00 | \$0.00 | \$0.00 | * |
| 10000 . 2210 . 5 . 443 . 99 . 21 . 04 . 0 COPIER MAINTENANCE - HS | \$0.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$0.00 | 0.00% |
| 10000 . 2210 . 5 . 445 . 99 . 21 . 04 . 0 RENTS AND LEASES - HS | \$25,000.00 | \$25,517.80 | \$10,716.00 | \$10,716.00 | \$0.00 | 0.00% |
| 10000 . 2210 . 5 . 698 . 99 . 21 . 04 . 0 PRINTING & COPYING - HS | \$0.00 | \$0.00 | \$24,712.00 | \$24,712.00 | \$0.00 | 0.00% |
| 59 | | | , , | , , | | |
| | | | | | | |

| 1000 2210 5. 500. 91.00 210.00 | Account Description | FY14 BUDGET | FY14 ACTUAL | FY15 BUDGET | FY16 PROPOSED | \$CHANGE | % \$CHANGE |
|---|---|----------------|----------------|----------------|----------------|--------------|------------|
| 1000 2210 5. 695 9. 211 0.0 9. 500.00 9. 500.00 9. 500.00 9. 2075 by Datation 210 3832.817.00 5352.817.00 5552.467.00 552.852.00 556.00 4.278. by Datation 210 550.01 57.460.57 57.500.00 57.465.57 57.500.00 57.600.00 57.600.00 57.600.00 57.500.00 57.500.00 57.500.00 57.500.00 57.500.00 57.500.00 57.500.00 57.500.00 57.500.00 57.500.00 57.500.00 57.500.00 57.500.00 57.500.00 57.500.00 57.500.00 57.500.00 51.500.00 51.600.00 5 | 10000 . 2210 . 5 . 500 . 99 . 21 . 05 . 0 SUPPLIES - PRINCIPAL - HS | \$4,850.00 | \$877.14 | \$4,850.00 | \$4,850.00 | \$0.00 | 0.00% |
| by Location 21 \$332, 817,00 \$332, 162,00 \$332, 162,00 \$496, 500 \$497, 564,00 10000, 2250, 5, 502, 37, 14, 05, 0 HARDWARE - ES \$37, 500,00 \$7, 463,57 \$7, 500,00 \$7, 500,00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$57, 500, 00 \$50, | 10000 . 2210 . 5 . 694 . 99 . 21 . 04 . 0 GRADUATION EXPENSES | \$14,000.00 | \$14,862.57 | \$14,000.00 | \$14,000.00 | \$0.00 | 0.00% |
| by include Statu | 10000 . 2210 . 5 . 695 . 99 . 21 . 04 . 0 TRAVEL - OUT OF DISTRICT | 1 | 1 | 1 | \$600.00 | \$0.00 | 0.00% |
| 10000 2250 5 502 37 14 05 01000 27 500.00 57 500.00 57 500.00 57 500.00 57 500.00 57 500.00 57 500.00 57 500.00 57 500.00 57 500.00 57 500.00 57 500.00 57 500.00 57 500.00 57 500.00 57 500.00 57 500.00 55 | l by Location 21 | \$332,817.00 | \$357,130.05 | \$352,647.00 | \$351,682.00 | -\$965.00 | -0.27% |
| Ipi Decemental 97,500.00 97,400.00 97,400.00 97,500.00 98,00 | by Function 2210 | \$857,364.00 | \$879,083.73 | \$883,945.00 | \$922,555.00 | \$38,610.00 | 4.37% |
| 10000 2250 5 910.0 500.0 500.0 500.0 500.00 57.000.00 57.000.00 57.000.00 57.000.00 57.000.00 57.000.00 57.000.00 57.000.00 57.000.00 57.000.00 57.000.00 57.000.00 57.000.00 57.000.00 57.000.00 50.00 57.000.00 50.00 <td>10000 . 2250 . 5 . 502 . 37 . 14 . 05 . 0 HARDWARE - ES</td> <td>\$7,500.00</td> <td>\$7,465.57</td> <td>\$7,500.00</td> <td>\$7,500.00</td> <td>\$0.00</td> <td>0.00%</td> | 10000 . 2250 . 5 . 502 . 37 . 14 . 05 . 0 HARDWARE - ES | \$7,500.00 | \$7,465.57 | \$7,500.00 | \$7,500.00 | \$0.00 | 0.00% |
| 1000. 229. 5. 502. 37. 20. 05. 0 HARDWARE- MS \$7,500.00 \$7,500.00 \$7,500.00 \$7,500.00 \$7,500.00 \$50,00 \$0,00 \$0,000 \$0 | l by Location 21 | \$7,500.00 | \$7,465.57 | \$7,500.00 | \$7,500.00 | \$0.00 | 0.00% |
| Ipy Location 21 \$7,500.00 \$7,500.00 \$5,7500.00 \$5,7500.00 \$5,650.00 \$0,000.00 16,200.00 10000. 2250. 5. \$01. 7. 7.1. 05. 0 KARDWARE-HS \$16,000.00 \$16,072.52 \$16,000.00 \$51,000.00 \$50.00 \$0.00 | | | | | | 1 | |
| 10000 2250 5. Sul. 37 21. 05. 0 SOPTWARE HS 50.00 56,100.00 56,100.00 56,000.00 50.00 00.00 1000 2250 55. 202. 37 21. 105. 0 HARDWARE HS \$16,000.00 \$15,972.52 \$16,000.00 \$22,000.00 \$30.00 0.00% 1000 2250.5 5. 31.5 \$4.4 1.05.5 0.14AUWARE HS \$15,000.00 \$57,353.00 \$57,353.00 \$57,375.00 \$57,375.00 \$57,375.00 \$57,375.00 \$57,375.00 \$46,00 1000 2250.5 5. 01.7 01.14.01.1 \$LALARY - KARDE CARTEN \$256,671.00 \$12,670.00 \$120,080.00 \$329,010 \$34,728.00 \$127,790.00 \$46,000 10000 2305.5 107.00.14.01.1 \$ALARY - KARDE CAR \$256,673.00 \$226,375.00 \$329,018.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,728.00 \$34,72 | 10000 . 2250 . 5 . 502 . 37 . 20 . 05 . 0 HARDWARE - MS | \$7,500.00 | \$7,500.00 | \$7,500.00 | \$7,500.00 | \$0.00 | 0.00% |
| 10000 2250 5 916 97.252 \$16,000.00 \$16,072.52 \$16,000.00 \$10,000.00 | l by Location 21 | \$7,500.00 | \$7,500.00 | \$7,500.00 | \$16,500.00 | | 120.00% |
| by Location 21 \$16,000.00 \$22,100.00 \$22,100.00 \$22,100.00 \$22,100.00 \$22,00.00 \$10,000.200 \$22,00.00 \$10,000.00 \$11,335.00 \$12,012.00 \$12, | 10000 . 2250 . 5 . 501 . 37 . 21 . 05 . 0 SOFTWARE - HS | \$0.00 | \$0.00 | \$6,100.00 | \$6,100.00 | \$0.00 | 0.00% |
| 10000 2250. 5.7.15. 8441.03.0 53.77.90.0 66.09 10000.2250.5. 5.90.2. 7.41.05.0 6.40.4807.480.00 \$19.000.00 \$19.000.00 \$10.000.00 \$10.000.00 \$10.000.00 \$10.000.00 \$10.000.00 \$10.000.00 \$10.000.00 \$10.000.00 \$10.000.00 \$10.000.00 \$10.000.00 \$10.000.00 \$10.000.00 \$10.000.000 \$10.000.000 \$10.000.000 \$10.000.000 \$10.000.000 \$10.000.000 \$10.000.000 \$10.000 \$10.000.000 \$10.000.000 \$10.000.000 \$10.000.000 \$10.000.000 \$10.000.000 \$10.000.000.000 \$10.000.000 \$10.000.000.0000 \$10.000.0000.0000 \$10.000.0000.0000.00000 \$10.000.0000.00000000000000000000000000 | 10000 . 2250 . 5 . 502 . 37 . 21 . 05 . 0 HARDWARE - HS | \$16,000.00 | \$16,972.52 | \$16,000.00 | \$16,000.00 | \$0.00 | 0.00% |
| 10000 2230 5. 502 37. 41. 05. 0 519.000.00 \$19.000.00 \$19.000.00 \$10.7533.00 \$176,253.00 \$107,253.00 \$107,253.00 \$127,152.00 \$127,150.00 \$127,164.00.00 \$137,155.00 \$127,164.00.00 \$127,164.00.00 \$127,164.00.00 \$127,164.00 \$127,174.00 \$127,174.00 | l by Location 21 | \$16,000.00 | \$16,972.52 | \$22,100.00 | \$22,100.00 | \$0.00 | 0.00% |
| Ip S7a,250.0 S7a,253.00 S7a,253.00 S7a,253.00 S32,750.00 496% 10000. 2305. 5. 107.01 1.4.0.1. S1A,474.00 S12,612.00 S24,025.78 S24,025.78 S24,025.78 S22,010.00 S23,012.00 S30,270.00 S12,612.00 S30,270.00 S23,012.00 S23, | 10000 . 2250 . 5 . 215 . 84 . 41 . 03 . 0 SALARY - AV TECHNICIAN | \$55,370.00 | \$57,253.00 | \$57,253.00 | \$61,032.00 | \$3,779.00 | 6.60% |
| physical S103.370.00 S104.310.09 S113.330.00 S12.12.00 S12.779.00 S12.779 | 10000 . 2250 . 5 . 502 . 37 . 41 . 05 . 0 HARDWARE - DW | \$19,000.00 | \$19,000.00 | \$19,000.00 | \$19,000.00 | \$0.00 | 0.00% |
| 10000 2365 5.107 0.1 4.0.1 SALARY EARLY NUDERGARTEN S226463700 S22697500 S2324000 S3237200 S3237200 <td>l by Location 41</td> <td>\$74,370.00</td> <td>\$76,253.00</td> <td>\$76,253.00</td> <td>\$80,032.00</td> <td>\$3,779.00</td> <td>4.96%</td> | l by Location 41 | \$74,370.00 | \$76,253.00 | \$76,253.00 | \$80,032.00 | \$3,779.00 | 4.96% |
| 10000. 2305. 5.107.0 12.4.0.1. SALARY - KNDERGARTEN S264,07.00 S263,290.00 S240,280.00 S34,228.00 S34,228.00 S34,228.00 S34,228.00 S34,228.00 S34,228.00 S30,277.00 12.63% 10000. 2305. 5.107.0 1.4.0.1. 1.5.1ARY - GRADE TWO S300,2228.71 S233,763.00 S271,046.00 S30,277.00 12.63% 10000. 2305. 5.107.1.0.1.4 0.1.1. SALARY - GRADE THOUR S264,025.00 S271,774.00 S26,044.00 S51,243.00 5.06% 10000. 2305. 5.107.7.2 1.4.0.1. SALARY - COMPUTER INSTRUCTION S22,321.00 S23,616.20 S53,412.00 7.00% 10000. 2305. 5.107.7.6 1.4.0.1. SALARY - FUNDERGARTEN S83,020.20 S83,320.20 S83,822.00 S58,812.00 S5,812.00 7.00% 10000. 2305. 5.107.7.6 1.4.0.1. SALARY - FUNDERGARTEN S83,620.00 S83,423.00 S8,812.00 S52,310.00 S12,000.00 S10,000.00 S1,000.00 S1,000.00 S1,000.00 | by Function 2250 | \$105,370.00 | \$108,191.09 | \$113,353.00 | \$126,132.00 | \$12,779.00 | 11.27% |
| 10000. 2305. 5. 107. 04. 14. 01. 1 SALARY - GRADE ONE \$251,0000 \$264,333,00 \$271,068,00 \$17,315,00 6.81% 10000. 2305. 5. 107. 10. 14. 01. 1 SALARY - GRADE THRE \$320,0228,71 \$259,582,00 \$271,714,00 \$21,232,00 0.80% 10000. 2305. 5. 107. 13. 14. 01. 1 SALARY - GRADE THREE \$320,277,00 \$230,277,00 \$286,582,00 \$51,277,00 \$286,653,00 \$51,243,00 \$51,677,00 \$286,582,00 \$51,243,00 \$51,677,00 \$286,653,00 \$41,30,00 \$15,310,00 \$21,55,00 \$52,415,00 \$52,415,00 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,414,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,414,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,412,01 \$51,41 | 10000 . 2305 . 5 . 107 . 01 . 14 . 01 . 1 SALARY - EARLY KINDERGARTEN | \$82,670.00 | \$82,669.99 | \$82,670.00 | \$0.00 | -\$82,670.00 | -100.00% |
| 10000 2305 5.1 10.1 SLARP - GRADE TWO \$\$30,923,00 \$\$22,971,00 \$\$270,00,00 \$\$30,770,00 \$\$26,377,00 \$\$270,400,00 \$\$30,277,00 \$\$21,620,00 \$\$21,620,00 \$\$21,620,00 \$\$21,620,00 \$\$21,620,00 \$\$21,620,00 \$\$21,620,00 \$\$24,634,00 \$\$15,243,00 \$\$24,634,00 \$\$15,243,00 \$\$24,634,00 \$\$15,243,00 \$\$24,634,00 \$\$15,243,00 \$\$24,634,00 \$\$15,243,00 \$\$24,634,00 \$\$15,243,00 \$\$24,634,00 \$\$15,243,00 \$\$24,634,00 \$\$15,243,00 \$\$24,634,00 \$\$15,243,00 \$\$24,634,00 \$\$15,243,00 \$\$24,634,00 \$\$15,243,00 \$\$24,640,00 \$\$14,01,1 \$\$14,487,1 <ukt< th=""> \$\$11,348,00 \$\$83,320,00 \$\$88,824,00 \$\$20,246,00 \$\$22,250,00 \$\$22,640,00 \$\$12,000,00 \$\$10,00,20,00 \$\$10,02,00 \$\$21,020,00 \$\$12,000,00 \$\$10,000,200,55,107,70,65,14,01,250,00 \$\$10,000,200,55,107,70,65,14,01,01 \$\$10,000,200,55,107,70,65,14,01,01 \$\$10,000,200,55,107,70,22,20,01,150,00 \$\$10,000,00 \$\$10,000,00 \$\$10,000,00 \$\$10,000,00 \$\$10,000,00 \$\$10,000,00 \$\$10,000,00 \$\$10,000,00 <th< td=""><td>10000 . 2305 . 5 . 107 . 02 . 14 . 01 . 1 SALARY - KINDERGARTEN</td><td>\$264,637.00</td><td>\$269,575.00</td><td>\$263,290.00</td><td>\$298,018.00</td><td>\$34,728.00</td><td>13.19%</td></th<></ukt<> | 10000 . 2305 . 5 . 107 . 02 . 14 . 01 . 1 SALARY - KINDERGARTEN | \$264,637.00 | \$269,575.00 | \$263,290.00 | \$298,018.00 | \$34,728.00 | 13.19% |
| 10000 2305 5. 107. 10. 14. 0.1. SALARY - GRADE FUREE \$324,902.00 \$309,228.71 \$269,582.00 \$271,744.00 \$21,62.00 0.80% 10000. 2305.5. 107.12 1.4.01.1 SALARY - GRADE FOUR \$26,655.00 \$301,277.00 \$301,277.00 \$526,654.00 \$13,31.00 2143% 10000. 2305.5. 107. 46.14.0.1.1 SALARY - COMPUTER INSTRUCTION \$82,225.00 \$82,526.16.2 \$25,225.00 \$52,5664.00 \$543.00 \$543.00 \$543.00 \$153,000 \$12,000.00 \$20,55.107.6 \$11.01.1 SALARY - PHYSICAL EDUCATION \$113,486.00 \$85,345.59 \$84,778.00 \$12,000.00 \$87,215.00 \$10,500.00 \$22,840.00 \$10,000.00 \$20,45.00 \$12,000.00 \$12,000.00 \$15,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 | 10000 . 2305 . 5 . 107 . 04 . 14 . 01 . 1 SALARY - GRADE ONE | \$255,130.00 | \$264,025.78 | \$254,353.00 | \$271,668.00 | \$17,315.00 | 6.81% |
| 10000 2305 5. 107 13 14. 01. 1 SALARY - ORADE FOUR \$200,855.00 \$301,277.00 \$301,277.00 \$230,277.00 \$301,277.00 \$301,277.00 \$301,277.00 \$301,277.00 \$301,277.00 \$301,277.00 \$301,277.00 \$301,277.00 \$301,277.00 \$313,310.00 \$21,3% 10000 2305 5. 107 36 14. 01. 1 SALARY - NUSIC \$83,020.00 \$83,202.00 \$88,320.00 \$5,812.00 \$25,668.00 \$44,30.0 1.76% 10000 2305 5. 107 40 14. 01. 1 SALARY - PRE-KINDERGARTEN \$83,062.00 \$88,716.00 \$88,721.50 \$81,050.00 \$12,000.00 \$10,000 \$10,000 \$205 5. 107 40 1.01 SALARY - PRE-KINDERGARTEN \$83,665.00 \$88,716.00 \$12,000.00 \$10,000 \$1 | 10000 . 2305 . 5 . 107 . 05 . 14 . 01 . 1 SALARY - GRADE TWO | \$300,523.00 | \$252,971.00 | \$239,763.00 | \$270,040.00 | \$30,277.00 | 12.63% |
| 10000 2305 5 107 22 14 0.1 1 SALARY - ART \$62,115.00 \$62,115.00 \$52,115.00 \$57,425.00 \$51,310.00 21,43% 10000 2305 5 107 .6 14 0.1 SALARY - CMPUTER INSTRUCTION \$25,225.00 \$25,510 \$25,250.00 \$58,680.00 \$44,30.0 17,6% 10000 2305 5 107 .6 14 0.1 SALARY - PHYSICAL EDUCATION \$13,486.00 \$85,345.59 \$84,4778.00 \$105,024.00 \$20,246.00 23,88% 10000 2305 5 10 0.5 14.01 0.5 ALARY - ENCHAPTER \$83,650.00 \$81,218.00 \$12,000.00 \$12,000.00 \$10,000 \$10,000 \$10,000 \$13,000.00 \$10,000 \$10,000 \$14,001.00 \$10,000 \$14,001.00 \$10,000 \$14,001.00 \$10,000 \$14,001.00 \$10,000 \$14,001.00 \$10,000 \$14,000.00 \$12,000.00 \$12,000.00 \$12,000.00 \$12,000.00 \$12,000.00 \$12,000.00 \$12,000.00 | 10000 . 2305 . 5 . 107 . 10 . 14 . 01 . 1 SALARY - GRADE THREE | \$324,902.00 | \$309,228.71 | \$269,582.00 | \$271,744.00 | \$2,162.00 | 0.80% |
| 10000 2305 5. 107 36. 14. 01. I SALARY - COMPUTER INSTRUCTION \$25,225.00 \$25,361.62 \$25,225.00 \$83,020.00 \$88,020.00 \$88,020.00 \$88,020.00 \$88,020.00 \$88,020.00 \$88,020.00 \$88,020.00 \$88,020.00 \$88,020.00 \$88,020.00 \$51,017.46 \$10,02.400 \$52,024.60.00 \$12,000.00 \$12,000.00 \$10,02.400 \$52,024.60.00 \$12,000.00 \$13,00 \$14,000.00 \$12,000.00 \$12,000.00 \$13,00 \$14,000.00 \$12,000.00 \$12,000.00 \$13,000 \$14,000.00 \$10,0 | 10000 . 2305 . 5 . 107 . 13 . 14 . 01 . 1 SALARY - GRADE FOUR | \$260,855.00 | \$301,277.00 | \$301,277.00 | \$286,034.00 | -\$15,243.00 | -5.06% |
| 10000 2305 5.107 46 14.01.1 SALARY - PHYSICAL EDUCATION \$\$13,486.00 \$\$83,020.00 \$\$88,200 \$\$88,200 \$\$88,200 \$\$88,200 \$\$88,200 \$\$2,88% 10000 2305 5.107 49 14.01.1 SALARY - PHYSICAL EDUCATION \$\$85,65.00 \$\$87,710.30 \$\$86,165.00 \$\$87,215.00 \$\$1,05.00 \$\$1,250.00 \$\$1,200.00 \$\$1,000.00 < | 10000 . 2305 . 5 . 107 . 22 . 14 . 01 . 1 SALARY - ART | \$62,115.00 | \$62,115.00 | \$62,115.00 | \$75,425.00 | \$13,310.00 | 21.43% |
| 10000 2305 5.1 107 49 .14 .01 .23 .24 .0000 .230 .5 .107 .65 .14 .01 .23 .23 .88 .23 .88 .23 .88 .23 .88 .23 .88 .23 .85 .21 .0000 .233 .45 .97 .12 .0000 .12 .0000 .23 .55 .15 .0000 .23 .85 .05 .0000 .51 .20 .0000 .51 .20 .0000 .51 .20 .0000 .51 .166 .31 .36 .51 .0000 .51 .0000 .51 .0000 .51 .51 .01 .51 .63 .0000 .51 .51 .51 .51 .01 .51 .51 .01 .51 .51 .51 .51 .61 .11 .51 .51 .61 .51 .51 .51 .51 .51 .51 .51 < | 10000 . 2305 . 5 . 107 . 36 . 14 . 01 . 1 SALARY - COMPUTER INSTRUCTION | \$25,225.00 | \$25,361.62 | \$25,225.00 | \$25,668.00 | \$443.00 | 1.76% |
| 10000 2305 5. 107 65 1.4 0.1 2 SALARY - PRE-KINDERGARTEN \$85,665.00 \$85,710.30 \$86,165.00 \$87,215.00 \$10,000.00 0.00% 10000 2305 5. 125 99 1.4 0.0 SALARY - STIPENDS - ES \$10,050.00 \$12,100.00 \$12,000.00 \$12,100.00 \$12,000.00 \$12,000.00 \$10,000.00 \$10,000.00 \$11,000.00 | 10000 . 2305 . 5 . 107 . 46 . 14 . 01 . 1 SALARY - MUSIC | \$83,020.00 | \$83,020.20 | \$83,020.00 | \$88,832.00 | \$5,812.00 | 7.00% |
| 10000 2305 5. 150 99 14.01 0 SALARY - STIPENDS - ES \$12,000.00 \$33,456.97 \$12,000.00 \$12,000.00 \$12,000.00 \$10,000.00 7.14% 1by Location 14 \$10,039.00 \$12,010.00 \$11,000.00 \$11,000.00 \$12,000.00 \$11,000.00 \$10,000.00 \$15,01.00 \$15,01,00.00 \$16,000.00 \$16,000.00 \$10,000.00 \$10,000.00 \$15,01.00 | 10000 . 2305 . 5 . 107 . 49 . 14 . 01 . 1 SALARY - PHYSICAL EDUCATION | \$113,486.00 | \$85,345.59 | \$84,778.00 | \$105,024.00 | \$20,246.00 | 23.88% |
| 10000 2305 5 225 99 14 01 0 SL12B0.00 SL2B0.00 SL2B0.00 <td>10000 . 2305 . 5 . 107 . 65 . 14 . 01 . 2 SALARY - PRE-KINDERGARTEN</td> <td>\$83,665.00</td> <td>\$85,710.30</td> <td>\$86,165.00</td> <td>\$87,215.00</td> <td>\$1,050.00</td> <td>1.22%</td> | 10000 . 2305 . 5 . 107 . 65 . 14 . 01 . 2 SALARY - PRE-KINDERGARTEN | \$83,665.00 | \$85,710.30 | \$86,165.00 | \$87,215.00 | \$1,050.00 | 1.22% |
| $ \begin{array}{ c c c c c c c c c c c c c c c c c c c$ | 10000 . 2305 . 5 . 150 . 99 . 14 . 01 . 0 SALARY - LONG TERM SUBS- ES | \$12,000.00 | \$33,456.97 | \$12,000.00 | \$12,000.00 | \$0.00 | 0.00% |
| 10000. 2305. 5. 107. 22. 20. 01. 1 SALARY - ART \$56,743.00 \$61,312.00 \$56,743.00 \$61,383.00 \$4,640.00 8.18% 10000. 2305. 5. 107. 28. 20. 01. 1 SALARY - ENCLISH \$211,532.00 \$211,532.00 \$228,723.00 \$17,191.00 8.13% 10000. 2305. 5. 107. 36. 20. 01. 1 SALARY - FOREIGN LANGUAGE \$155,301.00 \$155,301.00 \$161,892.00 \$66,761.00 \$228,723.00 \$61,712.00 8.13% 10000. 2305. 5. 107. 43. 20. 01. 1 SALARY - FOREIGN LANGUAGE \$155,301.00 \$125,301.00 \$161,892.00 \$66,761.00 -224% 10000. 2305. 5. 107. 43. 20. 01. 1 SALARY - MATHEMATICS \$313,818.00 \$314,258.99 \$318,818.00 \$325,478.00 \$66,670.100 2.09% 10000. 2305. 5. 107. 44. 20.01. 1 SALARY - MUSIC \$138,533.00 \$138,408.78 \$138,533.00 \$145,304.00 \$67,71.00 4.89% 10000. 2305. 5. 107. 49. 20.01. 1 SALARY - PHYSICAL EDUCATION \$204,444.00 \$204,444.00 \$214,542.00 \$13,105.00 \$64,500.00 \$67,000 \$500.00 \$251,256.00 \$45,034.00 -15.20% 10000. 2305. 5. 107. 58. 20. 01. 1 SALARY - SCIENCE \$296,290.00 \$296,050.00 \$252,500.00 \$35,000.00 \$500.00 \$35,000.00 \$500.00 | 10000 . 2305 . 5 . 225 . 99 . 14 . 01 . 0 SALARY - STIPENDS - ES | \$10,590.00 | \$12,180.00 | \$14,000.00 | \$15,000.00 | \$1,000.00 | 7.14% |
| 10000. 2305. 5. 107. 28. 20. 01. 1 SALARY - ENGLISH \$211,532.00 \$211,532.00 \$211,532.00 \$228,723.00 \$17,191.00 8.13% 10000. 2305. 5. 107. 31. 20. 01. 1 SALARY - FOREIGN LANGUAGE \$155,301.00 \$155,301.00 \$155,301.00 \$156,301.00 \$161,892.00 \$60.00 -228,723.00 \$17,191.00 8.13% 10000. 2305. 5. 107. 36. 20. 01. 1 SALARY - COMPUTER INSTRUCTION \$72,164.00 \$72,164.00 \$72,164.00 \$20,444.00 \$25,478.00 -\$72,710 4.89% 10000. 2305. 5. 107. 45. 20. 01. 1 SALARY - MATHEMATICS \$138,818.00 \$204,444.00 \$204,444.00 \$204,444.00 \$211,532.00 \$145,304.00 \$6,660.00 2.09% 10000. 2305. 5. 107. 49. 20. 01. 1 SALARY - HYSICAL EDUCATION \$204,444.00 \$204,444.00 \$204,444.00 \$211,532.00 \$13,105.00 6.41% 10000. 2305. 5. 107. 58. 20. 01. 1 SALARY - SCIENCE \$296,290.00 \$296,050.00 \$225,125.60 \$313,000 535,000.00 \$80.00 \$35,000.00 \$80.00 \$35,000.00 \$80.00 \$35,000.00 \$80.00 \$35,000.00 \$80.00 \$35,000.00 \$80.00 \$35,000.00 \$80.00 \$35,000.00 \$80.00 \$35,000.00 \$80.00 \$35,000.00 | l by Location 14 | \$1,913,893.00 | \$1,866,937.16 | \$1,778,238.00 | \$1,806,668.00 | \$28,430.00 | 1.60% |
| 10000. 2305. 5. 107. 31. 20. 01. 1 SALARY - FOREIGN LANGUAGE \$155,301.00 \$155,301.00 \$155,301.00 \$161,892.00 \$6,591.00 4.24% 10000. 2305. 5. 107. 36. 20. 01. 1 SALARY - COMPUTER INSTRUCTION \$72,164.00 \$72,164.00 \$72,164.00 \$0.00 \$572,164.00 \$100.00% 10000. 2305. 5. 107. 43. 20. 01. 1 SALARY - MATHEMATICS \$313,818.00 \$314,258.99 \$318,818.00 \$325,478.00 \$6,660.00 2.09% 10000. 2305. 5. 107. 46. 20. 01. 1 SALARY - MUSIC \$138,533.00 \$138,408.78 \$138,533.00 \$145,304.00 \$6,771.00 4.89% 10000. 2305. 5. 107. 49. 20. 01. 1 SALARY - SCIENCE \$296,290.00 \$226,444.00 \$204,444.00 \$217,549.00 \$13,105.00 6.41% 10000. 2305. 5. 107. 58. 20. 01. 1 SALARY - SCIENCE \$296,290.00 \$226,290.00 \$251,256.00 \$45,034.00 -15.20% 10000. 2305. 5. 107. 58. 20. 01. 1 SALARY - LONG TERM SUBS - MS \$35,000.00 \$0.00 \$35,000.00 \$30.00 \$30.00 \$30.00 \$30.00 \$30.00 \$30.00 \$30.00 \$30.00 \$313,500.00 \$30.00 \$313,500.00 \$30.00 \$30.00 \$30.00 \$30.00 \$30.00 \$30.00 \$30.00 \$30.00 <t< td=""><td>10000 . 2305 . 5 . 107 . 22 . 20 . 01 . 1 SALARY - ART</td><td>\$56,743.00</td><td>\$61,312.00</td><td>\$56,743.00</td><td>\$61,383.00</td><td>\$4,640.00</td><td>8.18%</td></t<> | 10000 . 2305 . 5 . 107 . 22 . 20 . 01 . 1 SALARY - ART | \$56,743.00 | \$61,312.00 | \$56,743.00 | \$61,383.00 | \$4,640.00 | 8.18% |
| 10000. 2305. 5. 107. 36. 20. 01. 1 SALARY - COMPUTER INSTRUCTION \$72,164.00 \$72,164.00 \$72,164.00 -\$72,164.00 -100.00% 10000. 2305. 5. 107. 43. 20. 01. 1 SALARY - MATHEMATICS \$313,818.00 \$314,258.99 \$318,818.00 \$325,478.00 \$6,660.00 2.09% 10000. 2305. 5. 107. 44. 20. 01. 1 SALARY - MUSIC \$138,533.00 \$138,408.78 \$138,533.00 \$145,304.00 \$20,711.00 4.89% 10000. 2305. 5. 107. 49. 20. 01. 1 SALARY - PHYSICAL EDUCATION \$204,444.00 \$204,444.00 \$217,549.00 \$13,105.00 6.41% 10000. 2305. 5. 107. 58. 20. 01. 1 SALARY - SCIENCE \$296,050.00 \$296,050.00 \$297,3616.00 -\$45,034.00 -15.20% 10000. 2305. 5. 107. 58. 20. 01. 0 SALARY - LONG TERM SUBS - MS \$335,000.00 \$0.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$36,000.00 \$35,000.00 \$36,000.00 \$36,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$36,000.00 \$36,000.00 \$36,000.00 \$36,000.00 \$36,000.00 \$36,000.00 \$36,000.00 \$36,000.00 \$36,000.00 \$36,00 | 10000 . 2305 . 5 . 107 . 28 . 20 . 01 . 1 SALARY - ENGLISH | \$211,532.00 | \$211,532.00 | \$211,532.00 | \$228,723.00 | \$17,191.00 | 8.13% |
| 10000. 2305. 5. 107. 43. 20. 01. 1 SALARY - MATHEMATICS \$313,818.00 \$314,258.99 \$318,818.00 \$325,478.00 \$6,660.00 2.09% 10000. 2305. 5. 107. 46. 20. 01. 1 SALARY - MUSIC \$138,333.00 \$138,408.78 \$138,533.00 \$145,304.00 \$6,771.00 4.89% 10000. 2305. 5. 107. 49. 20. 01. 1 SALARY - PHYSICAL EDUCATION \$204,444.00 \$204,444.00 \$204,444.00 \$217,549.00 \$13,105.00 64.1% 10000. 2305. 5. 107. 55. 20. 01. 1 SALARY - SOCIAL STUDIES \$296,290.00 \$256,050.00 \$296,290.00 \$221,256.00 -\$45,034.00 -5.1% 10000. 2305. 5. 107. 58. 20. 01. 1 SALARY - SOCIAL STUDIES \$276,148.00 \$282,411.00 \$282,411.00 \$273,616.00 -\$8,795.00 -3.11% 10000. 2305. 5. 107. 52. 20. 01. 0 SALARY - STIPENDS - MS \$35,000.00 \$15,357.00 \$20,500.00 \$1756,239.27 \$1,717,701.00 -\$7,080.00 -3.4.31% 10000. 2305. 5. 107. 22. 21. 01. 1 SALARY - BUSINESS EDUCATION \$175,303.00 \$1,756,239.27 \$1,718,00 \$1,13,701.00 -\$7,8085.00 -27.80% 10000. 2305. 5. 107. 22. 21. 01. 1 SALARY - BUSINESS EDUCATION \$70,241.00 \$70,241.00 \$70,241.00 \$70,241.00 \$75,425.00 \$51,84.00 7.38% </td <td>10000 . 2305 . 5 . 107 . 31 . 20 . 01 . 1 SALARY - FOREIGN LANGUAGE</td> <td>\$155,301.00</td> <td>\$155,301.00</td> <td>\$155,301.00</td> <td>\$161,892.00</td> <td>\$6,591.00</td> <td>4.24%</td> | 10000 . 2305 . 5 . 107 . 31 . 20 . 01 . 1 SALARY - FOREIGN LANGUAGE | \$155,301.00 | \$155,301.00 | \$155,301.00 | \$161,892.00 | \$6,591.00 | 4.24% |
| 10000. 2305. 5. 107. 46. 20. 01. 1 SALARY - MUSIC \$138,533.00 \$138,408.78 \$138,533.00 \$145,304.00 \$6,771.00 4.89% 10000. 2305. 5. 107. 49. 20. 01. 1 SALARY - PHYSICAL EDUCATION \$204,444.00 \$204,444.00 \$204,444.00 \$217,549.00 \$13,105.00 6.41% 10000. 2305. 5. 107. 55. 20. 01. 1 SALARY - SCIENCE \$296,020.00 \$296,050.00 \$296,290.00 \$251,256.00 -\$45,034.00 -15.20% 10000. 2305. 5. 107. 58. 20. 01. 1 SALARY - SOCIAL STUDIES \$276,148.00 \$282,411.00 \$235,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$30.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$30.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$35,000.00 \$30,000 \$30,000 \$30,000 \$30,000 \$30,000 \$30,000 \$30,000 \$30,000 \$30,000 \$30,000 \$30,000 \$30,000 \$30,000 \$30,000 \$30,00 | 10000 . 2305 . 5 . 107 . 36 . 20 . 01 . 1 SALARY - COMPUTER INSTRUCTION | \$72,164.00 | \$72,164.00 | \$72,164.00 | \$0.00 | -\$72,164.00 | -100.00% |
| 10000. 2305. 5. 107. 49. 20. 01. 1 SALARY - PHYSICAL EDUCATION \$204,444.00 \$204,444.00 \$204,444.00 \$217,549.00 \$13,105.00 6.41% 10000. 2305. 5. 107. 55. 20. 01. 1 SALARY - SCIENCE \$296,290.00 \$296,290.00 \$292,290.00 \$2217,549.00 \$13,105.00 6.41% 10000. 2305. 5. 107. 58. 20. 01. 1 SALARY - SCIENCE \$296,290.00 \$296,290.00 \$224,411.00 \$223,411.00 \$223,616.00 -\$8,795.00 -3.11% 10000. 2305. 5. 150. 99. 20. 01. 0 SALARY - LONG TERM SUBS - MS \$35,000.00 \$0.00 \$35,000.00 \$35,000.00 \$35,000.00 \$0.00 -\$7,050.00 -34.31% 10000. 2305. 5. 107. 22. 21. 01. 1 SALARY - STIPNDS - MS \$17,75,033.00 \$1,756,239.27 \$1,791,786.00 \$1,713,701.00 -\$78,085.00 -43.66 10000. 2305. 5. 107. 22. 21. 01. 1 SALARY - ART \$221,625.00 \$221,625.00 \$1,010,01.00 -\$78,085.00 -43.66 10000. 2305. 5. 107. 28. 21. 01. 1 SALARY - BUSINESS EDUCATION \$70,241.00 \$70,241.00 \$70,241.00 \$70,241.00 \$72,425.00 \$51,616,01.00 \$33,040.00 \$32,66 10000. 2305. 5. 107. 28. 21. 01. 1 SALARY - FOREIGN LANGUAGE \$275,050.00 \$275,453.03 \$223,140.00 \$278,892.00 \$5 | 10000 . 2305 . 5 . 107 . 43 . 20 . 01 . 1 SALARY - MATHEMATICS | \$313,818.00 | \$314,258.99 | \$318,818.00 | \$325,478.00 | \$6,660.00 | 2.09% |
| 10000 . 2305 . 5 . 107 . 55 . 20 . 01 . 1 SALARY - SCIENCE\$296,090.00\$296,090.00\$296,290.00\$251,256.00-\$45,034.00-15.20%10000 . 2305 . 5 . 107 . 58 . 20 . 01 . 1 SALARY - SOCIAL STUDIES\$276,148.00\$282,411.00\$282,411.00\$273,616.00-\$8,795.00-3.11%10000 . 2305 . 5 . 150 . 99 . 20 . 01 . 0 SALARY - LONG TERM SUBS - MS\$35,000.00\$0.00\$35,000.00\$35,000.00\$0.00-\$7,050.00-34.31%10000 . 2305 . 5 . 225 . 99 . 20 . 01 . 0 SALARY - STIPENDS - MS\$15,330.00\$15,357.50\$20,550.00\$13,500.00-\$7,050.00-34.31%10000 . 2305 . 5 . 107 . 22 . 21 . 01 . 1 SALARY - ART\$1775,303.00\$1,762,39.27\$1,791,786.00\$1,713,701.00-\$78,085.00-4.36%10000 . 2305 . 5 . 107 . 25 . 21 . 01 . 1 SALARY - BUSINESS EDUCATION\$221,243.26\$221,243.26\$221,243.20\$51,84.00-7.38%10000 . 2305 . 5 . 107 . 28 . 21 . 01 . 1 SALARY - BUGIISH\$389,778.00\$394,553.00\$397,194.00\$75,425.00\$51,84.007.38%10000 . 2305 . 5 . 107 . 28 . 21 . 01 . 1 SALARY - FOREIGN LANGUAGE\$275,050.00\$275,453.03\$223,140.00\$278,992.00\$55,852.0025.03%10000 . 2305 . 5 . 107 . 31 . 21 . 01 . 4 SALARY - FAMILY/CONSUMER SCIENCE\$81,143.00\$81,143.00\$81,143.00\$81,143.00\$84,687.00\$5,858.50.0025.03%10000 . 2305 . 5 . 107 . 34 . 21 . 01 . 4 SALARY - FAMILY/CONSUMER SCIENCE\$81,143.00\$81,143.00\$81,143.00\$81,143.00\$81,143.00\$81,143.00\$81,143.00\$81,143.00\$81,143.00\$81, | 10000 . 2305 . 5 . 107 . 46 . 20 . 01 . 1 SALARY - MUSIC | \$138,533.00 | \$138,408.78 | \$138,533.00 | \$145,304.00 | \$6,771.00 | 4.89% |
| 10000230551075820011SALARY - SOCIAL STUDIES\$276,148.00\$282,411.00\$282,411.00\$273,616.00-\$8,795.00-3.11%10000230551509920010SALARY - LONG TERM SUBS - MS\$35,000.00\$0.00\$35,000.00\$35,000.00\$0.00\$0.0010000230552259920010SALARY - STIPENDS - MS\$15,330.00\$15,357.50\$20,550.00\$13,500.00-\$7,050.00-34.31%10000230551072221011SALARY - ART\$221,625.00\$1,715,033.00\$1,715,032.00\$1,713,701.00-\$78,085.00-27.80%10000230551072521011SALARY - BUSINESS EDUCATION\$70,241.00\$70,241.00\$70,241.00\$75,425.00\$5,184.007.38%10000230551072821011SALARY - FOREIGN LANGUAGE\$275,050.00\$275,453.03\$223,140.00\$728,992.00\$55,852.0025.03%10000230551073121011SALARY - FAMILY/CONSUMER SCIENCE\$81,143.00\$81,143.00\$81,143.00\$84,587.00\$3,444.004.24%10000230551073521014SALARY - TECH ED\$81,1651.00\$99,382.50\$99,382.00\$104,867.00\$5,485.005.52%1000023055107432101< | 10000 . 2305 . 5 . 107 . 49 . 20 . 01 . 1 SALARY - PHYSICAL EDUCATION | \$204,444.00 | \$204,444.00 | \$204,444.00 | \$217,549.00 | \$13,105.00 | 6.41% |
| 10000230551509920010SALARY - LONG TERM SUBS - MS\$35,000.00\$35,000.00\$35,000.00\$35,000.00\$0.0010000230552259920010SALARY - STIPENDS - MS\$15,330.00\$15,357.50\$20,550.00\$13,500.00-\$7,050.00-34.31%1by Location 20\$1,775,303.00\$1,775,303.00\$1,756,239.27\$1,791,786.00\$1,713,701.00-\$78,085.004.36%100002305510722.21011SALARY - ART\$221,625.00\$221,243.26\$221,625.00\$160,012.00-\$61,613.00-27.80%1000023055107.28.21011SALARY - BUSINESS EDUCATION\$70,241.00\$70,241.00\$70,241.00\$75,425.00\$5,184.007.38%100002305.5107.28.21011SALARY - FOREIGN LANGUAGE\$389,778.00\$394,553.00\$397,194.00\$430,234.00\$33,040.008.32%100002305.5107.31.21011SALARY - FOREIGN LANGUAGE\$275,050.00\$275,453.03\$223,140.00\$278,992.00\$55,852.0025.03%10000.2305.5107.34.21.01.4SALARY - FOREIGN LANGUAGE\$81,143.00\$81,143.00\$81,143.00\$84,57.00\$3,444.004.24%10000.2305.5.107.35.21.01.4SALARY - TECH ED\$131,651.00\$ | 10000 . 2305 . 5 . 107 . 55 . 20 . 01 . 1 SALARY - SCIENCE | \$296,290.00 | \$296,050.00 | \$296,290.00 | \$251,256.00 | -\$45,034.00 | -15.20% |
| 10000. 2305. 5. 225. 99. 20. 01. 0 SALARY - STIPENDS - MS\$15,330.00\$15,357.50\$20,550.00\$13,500.00-\$7,050.00-34.31%1by Location 20\$1,775,303.00\$1,775,303.00\$1,756,239.27\$1,791,786.00\$1,713,701.00-\$78,085.00-4.36%10000. 2305. 5. 107. 22. 21. 01. 1 SALARY - ART\$221,625.00\$221,625.00\$221,625.00\$160,012.00-\$61,613.00-27.80%10000. 2305. 5. 107. 25. 21. 01. 1 SALARY - BUSINESS EDUCATION\$70,241.00\$70,241.00\$70,241.00\$75,425.00\$5,184.007.38%10000. 2305. 5. 107. 28. 21. 01. 1 SALARY - ENGLISH\$389,778.00\$394,553.00\$397,194.00\$430,234.00\$33,040.008.32%10000. 2305. 5. 107. 31. 21. 01. 1 SALARY - FOREIGN LANGUAGE\$275,050.00\$275,453.03\$223,140.00\$278,992.00\$55,852.0025.03%10000. 2305. 5. 107. 34. 21. 01. 4 SALARY - FAMILY/CONSUMER SCIENCE\$81,143.00\$81,143.00\$81,143.00\$84,587.00\$3,444.004.24%10000. 2305. 5. 107. 35. 21. 01. 4 SALARY - TECH ED\$131,651.00\$99,382.50\$99,382.00\$104,867.00\$5,485.005.52%10000. 2305. 5. 107. 43. 21. 01. 1 SALARY - MATHEMATICS\$346,554.00\$371,202.40\$371,202.00\$382,112.00\$10,910.002.94%10000. 2305. 5. 107. 43. 21. 01. 1 SALARY - MATHEMATICS\$346,554.00\$371,202.40\$371,202.00\$382,112.00\$10,910.002.94%10000. 2305. 5. 107. 46. 21. 01. 1 SALARY - MUSIC\$105,942.00\$105,942.00\$101,863.00\$5,921.005.59% | 10000 . 2305 . 5 . 107 . 58 . 20 . 01 . 1 SALARY - SOCIAL STUDIES | \$276,148.00 | \$282,411.00 | \$282,411.00 | \$273,616.00 | -\$8,795.00 | -3.11% |
| Iby Location 20\$1,775,303.00\$1,756,239.27\$1,791,786.00\$1,713,701.00-\$78,085.00-4.36%10000 . 2305 . 5 . 107 . 22 . 21 . 01 . 1 SALARY - ART\$221,625.00\$221,243.26\$221,625.00\$160,012.00-\$61,613.00-27.80%10000 . 2305 . 5 . 107 . 25 . 21 . 01 . 1 SALARY - BUSINESS EDUCATION\$70,241.00\$70,241.00\$70,241.00\$75,425.00\$5,184.007.38%10000 . 2305 . 5 . 107 . 28 . 21 . 01 . 1 SALARY - ENGLISH\$389,778.00\$394,553.00\$397,194.00\$430,234.00\$33,040.008.32%10000 . 2305 . 5 . 107 . 31 . 21 . 01 . 1 SALARY - FOREIGN LANGUAGE\$275,050.00\$275,453.03\$223,140.00\$278,992.00\$55,852.0025.03%10000 . 2305 . 5 . 107 . 34 . 21 . 01 . 4 SALARY - FAMILY/CONSUMER SCIENCE\$81,143.00\$81,143.00\$81,143.00\$84,587.00\$3,444.004.24%10000 . 2305 . 5 . 107 . 35 . 21 . 01 . 4 SALARY - TECH ED\$131,651.00\$99,382.50\$99,382.00\$104,867.00\$5,485.005.52%10000 . 2305 . 5 . 107 . 43 . 21 . 01 . 1 SALARY - MATHEMATICS\$346,554.00\$371,202.40\$371,202.00\$382,112.00\$10,910.002.94%10000 . 2305 . 5 . 107 . 43 . 21 . 01 . 1 SALARY - MATHEMATICS\$346,554.00\$371,202.40\$371,202.00\$382,112.00\$10,910.002.94%10000 . 2305 . 5 . 107 . 46 . 21 . 01 . 1 SALARY - MUSIC\$105,942.00\$108,442.00\$105,942.00\$111,863.00\$5,921.005.59% | 10000 . 2305 . 5 . 150 . 99 . 20 . 01 . 0 SALARY - LONG TERM SUBS - MS | \$35,000.00 | \$0.00 | \$35,000.00 | \$35,000.00 | \$0.00 | 0.00% |
| 10000230551072221011SALARY - ART\$221,625.00\$221,43.26\$221,625.00\$160,012.00-\$61,613.00-27.80%10000230551072521011SALARY - BUSINESS EDUCATION\$70,241.00\$70,241.00\$70,241.00\$75,425.00\$5,184.007.38%10000230551072821011SALARY - ENGLISH\$389,778.00\$394,553.00\$397,194.00\$430,234.00\$33,040.008.32%10000230551073121011SALARY - FOREIGN LANGUAGE\$275,050.00\$275,453.03\$223,140.00\$278,992.00\$55,852.0025.03%10000230551073421014SALARY - FAMILY/CONSUMER SCIENCE\$81,143.00\$81,143.00\$81,143.00\$84,587.00\$3,444.004.24%10000230551073521014SALARY - TECH ED\$131,651.00\$99,382.50\$99,382.00\$104,867.00\$5,485.005.52%10000230551074321011SALARY - MATHEMATICS\$346,554.00\$371,202.40\$371,202.00\$382,112.00\$10,910.002.94%10000230551074621011SALARY - MUSIC\$105,942.00\$105,942.00\$111,863.00\$5,921.005.59% | 10000 . 2305 . 5 . 225 . 99 . 20 . 01 . 0 SALARY - STIPENDS - MS | \$15,330.00 | \$15,357.50 | \$20,550.00 | \$13,500.00 | -\$7,050.00 | -34.31% |
| 10000230551072221011SALARY - ART\$221,625.00\$221,625.00\$160,012.00-\$61,613.00-27.80%10000230551072521011SALARY - BUSINESS EDUCATION\$70,241.00\$70,241.00\$70,241.00\$75,425.00\$5,184.007.38%10000230551072821011SALARY - ENGLISH\$389,778.00\$394,553.00\$397,194.00\$430,234.00\$33,040.008.32%10000230551073121011SALARY - FOREIGN LANGUAGE\$275,050.00\$275,453.03\$223,140.00\$278,992.00\$55,852.0025.03%10000230551073421014SALARY - FAMILY/CONSUMER SCIENCE\$81,143.00\$81,143.00\$81,143.00\$84,587.00\$3,444.004.24%10000230551073521014SALARY - TECH ED\$131,651.00\$99,382.50\$99,382.00\$104,867.00\$5,485.005.52%10000230551074321011SALARY - MATHEMATICS\$346,554.00\$371,202.40\$371,202.00\$382,112.00\$10,910.002.94%10000230551074621011SALARY - MUSIC\$105,942.00\$105,942.00\$111,863.00\$5,921.005.59% | l by Location 20 | \$1,775,303.00 | \$1,756,239.27 | \$1,791,786.00 | \$1,713,701.00 | -\$78,085.00 | -4.36% |
| 10000230551072821011SALARY - ENGLISH\$389,778.00\$394,553.00\$397,194.00\$430,234.00\$33,040.008.32%10000230551073121011SALARY - FOREIGN LANGUAGE\$275,050.00\$275,453.03\$223,140.00\$278,992.00\$55,852.0025.03%10000230551073421014SALARY - FAMILY/CONSUMER SCIENCE\$81,143.00\$81,143.00\$81,143.00\$84,587.00\$3,444.004.24%10000230551073521014SALARY - TECH ED\$131,651.00\$99,382.50\$99,382.00\$104,867.00\$5,485.005.52%10000230551074321011SALARY - MATHEMATICS\$346,554.00\$371,202.40\$371,202.00\$382,112.00\$10,910.002.94%10000230551074621011SALARY - MUSIC\$105,942.00\$105,942.00\$111,863.00\$5,921.005.59% | 10000 . 2305 . 5 . 107 . 22 . 21 . 01 . 1 SALARY - ART | \$221,625.00 | \$221,243.26 | \$221,625.00 | \$160,012.00 | -\$61,613.00 | -27.80% |
| 10000230551073121011SALARY - FOREIGN LANGUAGE\$275,050.00\$275,453.03\$223,140.00\$278,992.00\$55,852.0025.03%10000230551073421014SALARY - FAMILY/CONSUMER SCIENCE\$81,143.00\$81,143.00\$81,143.00\$84,587.00\$3,444.004.24%10000230551073521014SALARY - TECH ED\$131,651.00\$99,382.50\$99,382.00\$104,867.00\$5,485.005.52%10000230551074321011SALARY - MATHEMATICS\$346,554.00\$371,202.40\$371,202.00\$382,112.00\$10,910.002.94%10000230551074621011SALARY - MUSIC\$105,942.00\$105,942.00\$111,863.00\$5,921.005.59% | 10000 . 2305 . 5 . 107 . 25 . 21 . 01 . 1 SALARY - BUSINESS EDUCATION | \$70,241.00 | \$70,241.00 | \$70,241.00 | \$75,425.00 | \$5,184.00 | 7.38% |
| 10000230551073421014SALARY - FAMILY/CONSUMER SCIENCE\$81,143.00\$81,143.00\$81,143.00\$84,587.00\$3,444.004.24%10000230551073521014SALARY - TECH ED\$131,651.00\$99,382.50\$99,382.00\$104,867.00\$5,485.005.52%10000230551074321011SALARY - MATHEMATICS\$346,554.00\$371,202.40\$371,202.00\$382,112.00\$10,910.002.94%10000230551074621011SALARY - MUSIC\$105,942.00\$105,942.00\$111,863.00\$5,921.005.59% | 10000 . 2305 . 5 . 107 . 28 . 21 . 01 . 1 SALARY - ENGLISH | \$389,778.00 | \$394,553.00 | \$397,194.00 | \$430,234.00 | \$33,040.00 | 8.32% |
| 10000230551073521014SALARY - TECH ED\$131,651.00\$99,382.50\$99,382.00\$104,867.00\$5,485.005.52%10000230551074321011SALARY - MATHEMATICS\$346,554.00\$371,202.40\$371,202.00\$382,112.00\$10,910.002.94%10000230551074621011SALARY - MUSIC\$105,942.00\$105,942.00\$111,863.00\$5,921.005.59% | 10000 . 2305 . 5 . 107 . 31 . 21 . 01 . 1 SALARY - FOREIGN LANGUAGE | \$275,050.00 | | \$223,140.00 | \$278,992.00 | \$55,852.00 | 25.03% |
| 10000 . 2305 . 5 . 107 . 43 . 21 . 01 . 1 SALARY - MATHEMATICS\$346,554.00\$371,202.40\$371,202.00\$382,112.00\$10,910.002.94%10000 . 2305 . 5 . 107 . 46 . 21 . 01 . 1 SALARY - MUSIC\$105,942.00\$108,442.00\$105,942.00\$111,863.00\$5,921.005.59% | | | | | | | |
| 10000 . 2305 . 5 . 107 . 46 . 21 . 01 . 1 SALARY - MUSIC \$105,942.00 \$108,442.00 \$105,942.00 \$111,863.00 \$5,921.00 5.59% | | | | | | | |
| | | | | | | . , | |
| 10000 . 2305 . 5 . 107 . 49 . 21 . 01 . 1 SALARY - PHYSICAL EDUCATION \$103,953.00 \$87,974.42 \$103,953.00 \$102,402.00 -\$1,551.00 -1.49% | | | | | | | |
| | 10000 . 2305 . 5 . 107 . 49 . 21 . 01 . 1 SALARY - PHYSICAL EDUCATION | \$103,953.00 | \$87,974.42 | \$103,953.00 | \$102,402.00 | -\$1,551.00 | -1.49% |

| Account Description | FY14 BUDGET | FY14 ACTUAL | FY15 BUDGET | FY16 PROPOSED | \$CHANGE | % \$CHANGE |
|--|----------------|----------------|----------------|----------------|--------------|--------------|
| 10000 . 2305 . 5 . 107 . 55 . 21 . 01 . 1 SALARY - SCIENCE | \$506,530.00 | \$491,091.42 | \$506,458.00 | \$487,016.00 | -\$19,442.00 | -3.84% |
| 10000 . 2305 . 5 . 107 . 58 . 21 . 01 . 1 SALARY - SOCIAL STUDIES | \$327,094.00 | \$346,780.12 | \$346,780.00 | \$369,127.00 | \$22,347.00 | 6.44% |
| 10000 . 2305 . 5 . 107 . 87 . 21 . 01 . 4 SALARY - AGRICULTURE | \$64,294.00 | \$69,265.90 | \$63,066.00 | \$65,742.00 | \$2,676.00 | 4.24% |
| 10000 . 2305 . 5 . 107 . 88 . 21 . 01 . 4 SALARY - AUTOMOTIVES | \$56,743.00 | \$56,743.00 | \$56,743.00 | \$61,383.00 | \$4,640.00 | 8.18% |
| 10000 . 2305 . 5 . 150 . 99 . 21 . 01 . 0 SALARY - LONG TERM SUBS - HS | \$35,000.00 | \$23,071.55 | \$35,000.00 | \$35,000.00 | \$0.00 | 0.00% |
| 10000 . 2305 . 5 . 225 . 99 . 21 . 01 . 0 SALARY - STIPENDS - HS | \$40,000.00 | \$40,500.00 | \$40,000.00 | \$40,000.00 | \$0.00 | 0.00% |
| l by Location 21 | \$2,755,598.00 | \$2,737,086.60 | \$2,721,869.00 | \$2,788,762.00 | \$66,893.00 | 2.46% |
| by Function 2305 | \$6,444,794.00 | \$6,360,263.03 | \$6,291,893.00 | \$6,309,131.00 | \$17,238.00 | 0.27% |
| 10000 . 2310 . 5 . 107 . 71 . 14 . 01 . 1 SALARY - ENRICHMENT - ES | \$25,815.00 | \$25,814.80 | \$25,815.00 | \$27,798.00 | \$1,983.00 | 7.68% |
| 10000 . 2310 . 5 . 108 . 64 . 14 . 01 . 2 SALARY - SPECIAL NEEDS - ES | \$131,432.00 | \$142,060.23 | \$141,994.00 | \$198,833.00 | \$56,839.00 | 40.03% |
| 10000 . 2310 . 5 . 108 . 66 . 14 . 01 . 2 SALARY - INTERVENTION SPECIALIST | \$234,474.00 | \$206,315.00 | \$206,315.00 | \$167,120.00 | -\$39,195.00 | -19.00% |
| 10000 . 2310 . 5 . 108 . 70 . 14 . 01 . 2 SALARY - ESL - ES | \$25,989.00 | \$35,366.40 | \$35,366.00 | \$38,902.00 | \$3,536.00 | 10.00% |
| 10000 . 2310 . 5 . 108 . 99 . 14 . 01 . 1 SALARY - TUTOR - ES | \$5,000.00 | \$8,564.50 | \$5,000.00 | \$5,000.00 | \$0.00 | 0.00% |
| 10000 . 2310 . 5 . 140 . 64 . 14 . 01 . 2 SALARY - SPED TUTOR - ES | \$3,000.00 | \$2,282.00 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% |
| 10000 . 2310 . 5 . 150 . 64 . 14 . 01 . 2 SALARY - SPED LONG TERM SUBS - ES | \$1.00 | \$0.00 | \$1.00 | \$1.00 | \$0.00 | 0.00% |
| l by Location 14 | \$425,711.00 | \$420,402.93 | \$417,491.00 | \$440,654.00 | \$23,163.00 | 5.55% |
| 10000 . 2310 . 5 . 107 . 71 . 20 . 01 . 1 SALARY - ENRICHMENT - MS | \$38,722.00 | \$38,722.20 | \$38,722.00 | \$41,697.00 | \$2,975.00 | 7.68% |
| 10000 . 2310 . 5 . 108 . 64 . 20 . 01 . 2 SALARY - SPECIAL NEEDS - MS | \$276,086.00 | \$241,052.00 | \$390,263.00 | \$364,225.00 | -\$26,038.00 | -6.67% * |
| 10000 . 2310 . 5 . 108 . 66 . # . 01 . 2 SALARY - INTERVENTION SPECIALIST | \$0.00 | \$66,381.00 | \$0.00 | \$0.00 | \$0.00 | |
| 10000 . 2310 . 5 . 108 . 70 . 20 . 01 . 2 SALARY - ESL - MS | \$16,155.00 | \$8,841.60 | \$8,842.00 | \$8,842.00 | \$0.00 | 0.00% |
| 10000 . 2310 . 5 . 108 . 99 . 20 . 01 . 1 SALARY - TUTOR - MS | \$4,000.00 | \$7,272.00 | \$4,000.00 | \$9,726.00 | \$5,726.00 | 143.15% * |
| 10000 . 2310 . 5 . 108 . 99 . # . 02 . 0 SALARY - DIRECTED STUDY SUPERVISOR | \$0.00 | \$0.00 | \$0.00 | \$22,080.00 | \$22,080.00 | |
| 10000 . 2310 . 5 . 140 . 64 . 20 . 01 . 2 SALARY - SPED TUTOR - MS | \$5,000.00 | \$4,639.25 | \$5,000.00 | \$5,000.00 | \$0.00 | 0.00% |
| 10000 . 2310 . 5 . 150 . 64 . 20 . 01 . 2 SALARY - SPED LONG TERM SUBS -MS | \$1.00 | \$0.00 | \$1.00 | \$1.00 | \$0.00 | 0.00% |
| by Location 20 | \$339,964.00 | \$366,908.05 | \$446,828.00 | \$451,571.00 | \$4,743.00 | 1.06% |
| 10000 . 2310 . 5 . 108 . 64 . 21 . 01 . 2 SALARY - SPECIAL NEEDS - HS | \$314,981.00 | \$318,105.10 | \$317,480.00 | \$336,785.00 | \$19,305.00 | 6.08% |
| 10000 . 2310 . 5 . 108 . 68 . 21 . 01 . 2 SALARY - AUTISM | \$1.00 | \$1.00 | \$1.00 | \$1.00 | \$0.00 | 0.00% |
| 10000 . 2310 . 5 . 108 . 70 . 21 . 01 . 2 SALARY - ESL - HS | \$28,096.00 | \$70,241.00 | \$70,241.00 | \$75,425.00 | \$5,184.00 | 7.38% |
| 10000 . 2310 . 5 . 108 . 99 . 21 . 01 . 1 SALARY - TUTOR - HS | \$9,000.00 | \$27,284.85 | \$9,000.00 | \$9,000.00 | \$0.00 | 0.00% |
| 10000 . 2310 . 5 . 108 . 99 . 21 . 02 . 0 SALARY - DIRECTED STUDY SUPERVISOR | \$27,036.00 | \$27,059.23 | \$27,036.00 | \$29,231.00 | \$2,195.00 | 8.12% |
| 10000 . 2310 . 5 . 140 . 64 . 21 . 01 . 2 SALARY - SPED TUTOR - HS | \$8,000.00 | \$10,672.00 | \$8,000.00 | \$8,000.00 | \$0.00 | 0.00% |
| 10000 . 2310 . 5 . 150 . 64 . 21 . 01 . 2 SALARY - SPED LONG TERM SUBS - HS | \$1.00 | \$0.00 | \$1.00 | \$1.00 | \$0.00 | 0.00% |
| 1 by Location 21 | \$387,115.00 | \$453,363.18 | \$431,759.00 | \$458,443.00 | \$26,684.00 | 6.18% |
| 10000 . 2310 . 5 . 444 . 70 . 41 . 04 . 2 PROF SERVICES & FEES - ESL | \$3,000.00 | \$3,239.60 | \$3,000.00 | \$3,500.00 | \$500.00 | 16.67% |
| 10000 . 2310 . 5 . 500 . 70 . 41 . 05 . 2 SUPPLIES - ESL | \$1,500.00 | \$0.00 | \$1,500.00 | \$1,500.00 | \$0.00 | 0.00% |
| l by Location 41 | \$4,500.00 | \$3,239.60 | \$4,500.00 | \$5,000.00 | \$500.00 | 11.11% |
| by Function 2310 | \$1,157,290.00 | \$1,243,913.76 | \$1,300,578.00 | \$1,355,668.00 | \$55,090.00 | 4.24% |
| 10000 . 2320 . 5 . 108 . 61 . 14 . 01 . 2 SALARY - SPEECH - ES | \$96,807.00 | \$94,646.94 | \$94,647.00 | \$143,159.00 | \$48,512.00 | 51.26% |
| 10000 . 2320 . 5 . 500 . 61 . 14 . 05 . 2 SUPPLIES - SPEECH - ES | \$500.00 | \$629.67 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| l by Location 14 | \$97,307.00 | \$95,276.61 | \$95,147.00 | \$143,659.00 | \$48,512.00 | 50.99% |
| 10000 . 2320 . 5 . 108 . 61 . 20 . 01 . 2 SALARY - SPEECH - MS | \$11,324.00 | \$10,244.46 | \$10,245.00 | \$22,697.00 | \$12,452.00 | 121.54% |
| 10000 . 2320 . 5 . 500 . 61 . 20 . 05 . 2 SUPPLIES - SPEECH - MS | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| l by Location 20 | \$11,824.00 | \$10,244.46 | \$10,745.00 | \$23,197.00 | \$12,452.00 | 115.89% |
| 10000 . 2320 . 5 . 108 . 61 . 21 . 01 . 2 SALARY - SPEECH - HS | \$22,649.00 | \$20,488.94 | \$20,489.00 | \$26,500.00 | \$6,011.00 | 29.34% |
| 10000 . 2320 . 5 . 500 . 61 . 21 . 05 . 2 SUPPLIES - SPEECH - HS | \$500.00 | \$251.41 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| l by Location 21 | \$23,149.00 | \$20,740.35 | \$20,989.00 | \$27,000.00 | \$6,011.00 | 28.64% |
| 10000 . 2320 . 5 . 108 . 76 . 41 . 01 . 2 SALARY - OT/PT SPECIALIST | \$63,339.00 | \$63,752.80 | \$63,339.00 | \$66,027.00 | \$2,688.00 | 4.24% |
| 10000 . 2320 . 5 . 220 . 76 . 41 . 02 . 2 SALARY - OT/PT ASSISTANT | \$37,367.00 | \$37,262.94 | \$37,367.00 | \$40,188.00 | \$2,821.00 | 7.55% |
| l by Location 41 | \$100,706.00 | \$101,015.74 | \$100,706.00 | \$106,215.00 | \$5,509.00 | 5.47% |
| by Function 2320 | \$232,986.00 | \$227,277.16 | \$227,587.00 | \$300,071.00 | \$72,484.00 | 31.85% |
| 10000 . 2325 . 5 . 130 . 64 . 14 . 03 . 2 SALARY - SPED SUBS - ES | \$10,000.00 | \$440.00 | \$10,000.00 | \$10,000.00 | \$0.00 | 0.00% |
| 10000 . 2325 . 5 . 130 . 99 . 14 . 03 . 0 SALARY - TEACHER SUBS - ES | \$60,000.00 | \$40,340.00 | \$60,000.00 | \$60.000.00 | \$0.00 | 0.00% |
| l by Location 14 | \$70,000.00 | 1 1/2 1111 | \$70,000.00 | \$70,000.00 | \$0.00 | 0.00% |
| | \$70,000.00 | \$10,700.00 | \$70,000.00 | | φ0.00 | 0.0070 |

| Account Description | FY14 BUDGET | FY14 ACTUAL | FY15 BUDGET | FY16 PROPOSED | \$CHANGE | % \$CHANGE |
|--|----------------------------|----------------------------|----------------------------|---------------------------|--------------------------|-------------|
| 10000 . 2325 . 5 . 130 . 64 . 20 . 03 . 2 SALARY - SPED SUBS - MS | \$3,295.00 | | \$3,295.00 | \$3,295.00 | \$0.00 | 0.00% |
| 10000 . 2325 . 5 . 130 . 99 . 20 . 03 . 0 SALARY - TEACHER SUBS - MS | \$34,585.00 | \$44,775.00 | \$34,585.00 | \$34,585.00 | \$0.00 | 0.00% |
| l by Location 20 | \$37,880.00 | | \$37,880.00 | | \$0.00 | 0.00% |
| 10000 . 2325 . 5 . 130 . 64 . 21 . 03 . 2 SALARY - SPED SUBS - HS | \$1.00 | \$1,480.00 | \$1,500.00 | | \$0.00 | 0.00% |
| 10000 . 2325 . 5 . 130 . 99 . 21 . 03 . 0 SALARY - TEACHER SUBS - HS | \$45,000.00 | \$68,293.00 | \$50,000.00 | . , | \$0.00 | 0.00% |
| l by Location 21 | \$45,001.00 | . , | \$51,500.00 | | \$0.00 | 0.00% |
| by Function 2325 | \$152,881.00 | . , | \$159,380.00 | | \$0.00 | 0.00% |
| 10000 . 2330 . 5 . 215 . 00 . 14 . 02 . 1 SALARY - BUILDING AIDES - ES | \$90,305.00 | \$153,336.56 | \$131,377.00 | | -\$15,451.00 | -11.76% |
| 10000 . 2330 . 5 . 215 . 64 . 14 . 02 . 2 SALARY - SPED AIDES - ES | \$103,827.00 | \$91,019.73 | \$76,261.00 | \$95,269.00 | \$19,008.00 | 24.92% |
| l by Location 14 | \$194,132.00 | . , | \$207,638.00 | | \$3,557.00 | 1.71% |
| 10000 . 2330 . 5 . 215 . 00 . 20 . 02 . 1 SALARY - BUILDING AIDES - MS | \$1,636.00 | \$68.12 | \$1,636.00 | \$1,636.00 | \$0.00 | 0.00% |
| 10000 . 2330 . 5 . 215 . 64 . 20 . 02 . 2 SALARY - SPED AIDES - MS | \$188,726.00 | \$161,783.06 | \$160,967.00 | \$151,066.00 | -\$9,901.00 | -6.15% |
| l by Location 20 | \$190,362.00 | . , | \$162,603.00 | | -\$9,901.00 | -6.09% |
| 10000 . 2330 . 5 . 215 . 00 . 21 . 02 . 1 SALARY - BUILDING AIDES - HS | \$1,636.00 | \$7,225.96 | \$1,636.00 | | \$0.00 | 0.00% |
| 10000 . 2330 . 5 . 215 . 64 . 21 . 02 . 2 SALARY - SPED AIDES - HS | \$204,237.00 | \$209,303.20 | \$204,237.00 | | \$54,855.00 | 26.86% |
| 10000 . 2330 . 5 . 215 . 87 . 21 . 02 . 1 SALARY - GREENHOUSE AIDES | \$37,325.00 | \$37,586.48 | \$37,324.00 | \$54,143.00 | \$16,819.00 | 45.06% |
| l by Location 21 | \$243,198.00 | | \$243,197.00 | | \$71,674.00 | 29.47% |
| by Function 2330 | \$627,692.00 | | \$613,438.00 | | \$65,330.00 | 10.65% |
| 10000 . 2340 . 5 . 107 . 82 . 14 . 01 . 0 SALARY - LIBRARIAN | \$42,417.00 | \$42,417.00 | \$42,417.00 | | \$4,390.00 | 10.35% * |
| 10000 . 2340 . 5 . 442 . 82 . 14 . 04 . 0 EQUIP MAINT - LIBRARY - ES | \$500.00 | \$0.00 | \$0.00 | | \$0.00 | |
| 10000 . 2340 . 5 . 500 . 82 . 14 . 05 . 0 SUPPLIES - LIBRARY - ES | \$400.00 | \$378.37 | \$400.00 | | \$0.00 | 0.00% |
| 10000 . 2340 . 5 . 501 . 82 . 14 . 05 . 0 SUPPLIES - LIBRARY BOOKS - ES | \$3,500.00 | \$3,462.96 | \$4,000.00 | \$4,000.00 | \$0.00 | 0.00% |
| 1 by Location 14 | \$46,817.00 | . , | \$46,817.00 | | \$4,390.00 | 9.38% |
| 10000 . 2340 . 5 . 107 . 82 . 20 . 01 . 0 SALARY - LIBRARIAN | \$60,324.00 | \$60,324.00 | \$60,324.00 | | \$4,703.00 | 7.80% |
| 10000 . 2340 . 5 . 442 . 82 . 20 . 04 . 0 EQUIP MAINT - LIBRARY - MS | \$720.00 | \$699.00 | \$720.00 | | \$0.00 | 0.00% |
| 10000 . 2340 . 5 . 500 . 82 . 20 . 05 . 0 SUPPLIES - LIBRARY - MS | \$360.00 | \$246.53 | \$360.00 | | \$0.00 | 0.00% |
| 10000 . 2340 . 5 . 500 . 84 . 20 . 05 . 0 SUPPLIES - AV - MS | \$900.00 | \$900.21 | \$900.00 | | \$0.00 | 0.00% |
| 10000 . 2340 . 5 . 501 . 82 . 20 . 05 . 0 SUPPLIES - LIBRARY BOOKS - MS | \$4,050.00 | \$3,990.70 | \$4,050.00 | \$4,050.00 \$71,057.00 | \$0.00 | 0.00% 7.09% |
| l by Location 20 10000 . 2340 . 5 . 107 . 82 . 21 . 01 . 0 SALARY - LIBRARIAN | \$66,354.00 \$80,863.00 | \$66,160.44 \$80,863.00 | \$66,354.00 \$80,863.00 | | \$4,703.00 \$3,432.00 | 4.24% |
| 10000 . 2340 . 5 . 442 . 82 . 21 . 01 . 0 SALAKT - LIBRART - HS | \$1,500.00 | \$1,470.09 | \$1,500.00 | | \$5,432.00 | 0.00% |
| 10000 . 2340 . 5 . 500 . 82 . 21 . 05 . 0 SUPPLIES - LIBRARY - HS | \$500.00 | \$461.52 | \$1,500.00 | | \$0.00 \$0.00 | 0.00% |
| 10000 . 2340 . 5 . 501 . 82 . 21 . 05 . 0 SUPPLIES - LIBRARY BOOKS - HS | \$9,485.00 | \$9,396.51 | \$9,485.00 | \$9,485.00 | \$0.00 \$0.00 | 0.00% |
| l by Location 21 | \$92,348.00 | \$92,191.12 | \$92,348.00 | \$95,780.00 | \$3,432.00 | 3.72% |
| by Function 2330 | \$205,519.00 | | \$205,519.00 | . , | \$12,525.00 | 6.09% |
| 10000 . 2355 . 5 . 130 . 99 . 14 . 03 . 0 SALARY - PROF DEVELOP - SUBS - ES | \$7,000.00 | \$10,520.00 | \$7,000.00 | | \$0.00 | 0.00% |
| 1 by Location 14 | \$7,000.00 | . , | \$7,000.00 | | \$0.00 | 0.00% |
| 10000 . 2355 . 5 . 130 . 99 . 20 . 03 . 0 SALARY - PROF DEVELOP - SUBS - MS | \$7,500.00 | \$4,400.00 | \$7,500.00 | | \$0.00 | 0.00% |
| 1 by Location 20 | \$7,500.00 | | \$7,500.00 | | \$0.00 | 0.00% |
| 10000 . 2355 . 5 . 130 . 99 . 21 . 03 . 0 SALARY - PROF DEVELOP - SUBS - HS | \$7,000.00 | \$5,720.00 | \$7,000.00 | | \$0.00 | 0.00% |
| l by Location 21 | \$7,000.00 | | \$7,000.00 | . , | \$0.00 | 0.00% |
| by Function 2355 | \$21,500.00 | . , | \$21,500.00 | . , | \$0.00 | 0.00% |
| 10000 . 2357 . 5 . 692 . 99 . 14 . 04 . 0 PROF DEVELOP - ES | \$3,000.00 | \$4,615.94 | \$3,000.00 | | \$0.00 | 0.00% |
| l by Location 14 | \$3,000.00 | . , | \$3,000.00 | | \$0.00 | 0.00% |
| 10000 . 2357 . 5 . 692 . 99 . 20 . 04 . 0 PROF DEVELOP - MS | \$7,500.00 | \$6,890.74 | \$10,000.00 | | -\$1,500.00 | -15.00% |
| 10000 . 2357 . 5 . 695 . 99 . 20 . 04 . 0 TRAVEL - OUT OF DISTRICT | \$0.00 | | \$0.00 | | \$1,500.00 | * |
| l by Location 20 | \$7,500.00 | | \$10,000.00 | | \$0.00 | 0.00% |
| 10000 . 2357 . 5 . 692 . 99 . 21 . 04 . 0 PROF DEVELOP - HS | \$10,000.00 | | \$10,000.00 | | \$0.00 | 0.00% |
| l by Location 21 | \$10,000.00 | . , | \$10,000.00 | | \$0.00 | 0.00% |
| 10000 . 2357 . 5 . 107 . 00 . 41 . 01 . 0 SALARY - TEACHER MENTOR STIPEND | \$9,000.00 | | \$9,000.00 | | \$0.00 | 0.00% |
| 10000 . 2357 . 5 . 107 . 99 . 41 . 01 . 0 SALARY - DISTRICTWIDE PD | \$0.00 | | \$10,000.00 | | \$0.00 | 0.00% |
| 10000 . 2357 . 5 . 692 . 99 . 41 . 04 . 1 PROF DEVELOP - DW | \$38,000.00 | | \$28,000.00 | | -\$3,000.00 | -10.71% |
| 62 | | | | | | |
| | | | | | | |

| Account Description | FY14 BUDGET | FY14 ACTUAL | FY15 BUDGET | FY16 PROPOSED | \$CHANGE | % \$CHANGE |
|--|------------------------|-------------|----------------------|---------------------------------------|------------------|------------|
| l by Location 41 | \$47,000.00 | \$46,028.48 | \$47,000.00 | . , | -\$3,000.00 | -6.38% |
| by Function 2357 | \$67,500.00 | \$70,063.31 | \$70,000.00 | | -\$3,000.00 | -4.29% |
| 10000 . 2410 . 5 . 501 . 28 . 14 . 05 . 1 TEXT - ENGLISH | \$3,500.00 | \$1,899.90 | \$3,500.00 | | -\$1,000.00 | -28.57% |
| 10000 . 2410 . 5 . 501 . 43 . 14 . 05 . 1 TEXT - MATH | \$0.00 | \$0.00 | \$500.00 | , , | \$1,000.00 | 200.00% |
| 10000 . 2410 . 5 . 501 . 52 . 14 . 05 . 1 TEXT - READING | \$5,000.00 | \$5,161.89 | \$15,000.00 | 1 - / | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 55 . 14 . 05 . 1 TEXT - SCIENCE | \$1,000.00 | \$0.00 | \$12,000.00 | | -\$12,000.00 | -100.00% |
| 10000 . 2410 . 5 . 501 . 58 . 14 . 05 . 1 TEXT - SOCIAL STUDIES | \$0.00 | \$0.00 | \$0.00 | \$12,000.00 | \$12,000.00 | * |
| 10000 . 2410 . 5 . 501 . 64 . 14 . 05 . 2 TEXT - SPECIAL NEEDS | \$500.00 | \$373.98 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 99 . 14 . 05 . 1 TEXT - GENERAL | \$1,000.00 | \$491.30 | \$6,000.00 | \$6,000.00 | \$0.00 | 0.00% |
| l by Location 14 | \$11,000.00 | \$7,927.07 | \$37,500.00 | \$37,500.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 22 . 20 . 05 . 1 TEXT - ART | \$90.00 | \$30.77 | \$90.00 | \$90.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 28 . 20 . 05 . 1 TEXT - ENGLISH | \$3,150.00 | \$2,915.17 | \$10,000.00 | \$3,000.00 | -\$7,000.00 | -70.00% |
| 10000 . 2410 . 5 . 501 . 31 . 20 . 05 . 1 TEXT - FOREIGN LANGUAGE | \$180.00 | \$166.13 | \$180.00 | \$180.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 36 . 20 . 05 . 1 TEXT - COMPUTER INSTRUCTION | \$675.00 | \$0.00 | \$675.00 | \$675.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 43 . 20 . 05 . 1 TEXT - MATH | \$18,000.00 | \$18,904.82 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 46 . 20 . 05 . 1 TEXT - MUSIC | \$1,260.00 | \$1,053.93 | \$1,260.00 | \$1,260.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 52 . 20 . 05 . 1 TEXT - READING | \$1,080.00 | \$11,256.56 | \$1,080.00 | \$1,080.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 55 . 20 . 05 . 1 TEXT - SCIENCE | \$2,520.00 | \$2,404.27 | \$2,520.00 | \$9,520.00 | \$7,000.00 | 277.78% |
| 10000 . 2410 . 5 . 501 . 58 . 20 . 05 . 1 TEXT - SOCIAL STUDIES | \$3,330.00 | \$1,595.65 | \$3,330.00 | \$3,330.00 | \$0.00 | 0.00% |
| l by Location 20 | \$30,285.00 | \$38,327.30 | \$22,135.00 | \$22,135.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 22 . 21 . 05 . 1 TEXT - ART | \$550.00 | (\$104.71) | \$550.00 | \$550.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 25 . 21 . 05 . 1 TEXT - BUSINESS EDUCATION | \$500.00 | \$80.84 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 28 . 21 . 05 . 1 TEXT - ENGLISH | \$6,000.00 | \$5,482.34 | \$8,000.00 | \$8,000.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 31 . 21 . 05 . 1 TEXT - FOREIGN LANGUAGE | \$1,000.00 | \$902.25 | \$2,000.00 | \$2,000.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 34 . 21 . 05 . 1 TEXT - FAMILY/CONSUMER EDUCATION | \$500.00 | \$0.00 | \$500.00 | \$1,000.00 | \$500.00 | 100.00% |
| 10000 . 2410 . 5 . 501 . 35 . 21 . 05 . 4 TEXT - TECH ED | \$1,000.00 | \$107.80 | \$1,000.00 | \$300.00 | -\$700.00 | -70.00% |
| 10000 . 2410 . 5 . 501 . 43 . 21 . 05 . 1 TEXT - MATH | \$3,000.00 | \$1,646.74 | \$6,000.00 | \$6,000.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 46 . 21 . 05 . 1 TEXT - MUSIC | \$3,000.00 | \$2,922.41 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 52 . 21 . 05 . 1 TEXT - READING | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 55 . 21 . 05 . 1 TEXT - SCIENCE | \$4,000.00 | \$4,016.17 | \$6,000.00 | \$6,000.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 58 . 21 . 05 . 1 TEXT - SOCIAL STUDIES | \$5,000.00 | \$5,451.47 | \$7,000.00 | \$7,000.00 | \$0.00 | 0.00% |
| 10000 . 2410 . 5 . 501 . 64 . 21 . 05 . 2 TEXT - SPECIAL NEEDS | \$1,000.00 | \$383.43 | \$1,000.00 | | -\$500.00 | -50.00% |
| 10000 . 2410 . 5 . 501 . 88 . 21 . 05 . 1 TEXT - AUTOMOTIVE | \$0.00 | \$0.00 | \$0.00 | \$700.00 | \$700.00 | * |
| l by Location 21 | \$26,050.00 | \$20,888.74 | \$36,050.00 | | \$0.00 | 0.00% |
| by Function 2410 | \$67,335.00 | \$67,143.11 | \$95,685.00 | . , | \$0.00 | 0.00% |
| 10000 . 2420 . 5 . 442 . 22 . 20 . 04 . 1 EQUIP MAINT - ART | \$225.00 | \$142.99 | \$225.00 | | \$0.00 | 0.00% |
| I by Location 20 | \$225.00 | \$142.99 | \$225.00 | | \$0.00 | 0.00% |
| 10000 . 2420 . 5 . 442 . 22 . 21 . 04 . 1 EQUIP MAINT - ART | \$1,000.00 | \$1,517.50 | \$1,000.00 | | \$0.00 | 0.00% |
| 10000 . 2420 . 5 . 442 . 25 . 21 . 04 . 1 EQUIP MAINT - BUSINESS ED | \$500.00 | \$0.00 | \$500.00 | | \$0.00 | 0.00% |
| 10000 · 2420 · 5 · 442 · 28 · 21 · 04 · 1 EQUIP MAINT · ENGLISH | \$380.00 | \$0.00 | \$380.00 | | \$0.00 | 0.00% |
| 10000 . 2420 . 5 . 442 . 31 . 21 . 04 . 1 EQUIP MAINT - FOREIGN LANGUAGE | \$700.00 | \$684.20 | \$700.00 | | \$0.00 | 0.00% |
| 10000 . 2420 . 5 . 442 . 34 . 21 . 04 . 4 EQUIP MAINT - FAMILY/CONSUMER | \$1,000.00 | \$0.00 | \$1,000.00 | | \$0.00 | 0.00% |
| 10000 . 2420 . 5 . 442 . 35 . 21 . 04 . 4 EQUIP MAINT - TECH ED | \$500.00 | \$438.17 | \$500.00 | | \$0.00 | 0.00% |
| 10000 . 2420 . 5 . 442 . 37 . 21 . 04 . 1 EQUIP MAINT - COMPUTER TECHNOLOGY | \$100.00 | \$0.00 | \$100.00 | | \$0.00 \$0.00 | 0.00% |
| 10000 · 2420 · 5 · 442 · 57 · 21 · 04 · 1 EQUIP MAINT - COMPORTER RECEIVOLOGY | \$1,800.00 | \$1,797.00 | \$1,800.00 | | \$0.00 \$0.00 | 0.00% |
| 10000 . 2420 . 5 . 442 . 40 . 21 . 04 . 1 EQUIP MAINT - MUSIC 10000 . 2420 . 5 . 442 . 49 . 21 . 04 . 1 EQUIP MAINT - PHYS ED | \$1,800.00 | \$1,797.00 | \$2,000.00 | | \$0.00 \$0.00 | 0.00% |
| 10000 . 2420 . 5 . 442 . 49 . 21 . 04 . 1 EQUIP MAINT - FRTS ED | \$1,000.00 | \$1,000.00 | \$1,000.00 | | \$0.00 | 0.00% |
| 10000 . 2420 . 5 . 442 . 55 . 21 . 04 . 1 EQUIP MAINT - SCIENCE | \$1,000.00 | \$1,000.00 | \$1,000.00 | | \$0.00 \$0.00 | 0.00% |
| 10000 . 2420 . 5 . 442 . 64 . 21 . 04 . 2 EQUIP MAINT - SPED 10000 . 2420 . 5 . 442 . 88 . 21 . 04 . 4 EQUIP MAINT - AUTO PROF SERVICES | \$250.00 \$565.00 | \$145.00 | \$250.00 \$565.00 | | \$0.00 \$0.00 | 0.00% |
| 10000 . 2420 . 5 . 442 . 88 . 21. 04 . 4 EQUIP MAINT - AUTO PROF SERVICES | \$363.00 \$8,795.00 | \$5,581.87 | \$9,795.00 | · · · · · · · · · · · · · · · · · · · | \$0.00 | 0.00% |
| by Function 2420 | \$8,793.00 | \$5,724.86 | \$9,793.00 | . , | \$0.00 | 0.00% |
| by Function 2+20 | \$9,020.00 | \$5,724.86 | \$10,020.00 | \$10,020.00 | \$0.00 | 0.00% |

| Account Description | FY14 BUDGET | FY14 ACTUAL | FY15 BUDGET | FY16 PROPOSED | \$CHANGE | % \$CHANGE |
|--|--------------|--------------|--------------|---------------|-----------------|------------|
| 10000 . 2430 . 5 . 500 . 22 . 14 . 05 . 1 SUPPLIES - ART | \$1,700.00 | \$2,471.47 | \$2,000.00 | \$2,000.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 28 . 14 . 05 . 1 SUPPLIES - ENGLISH | \$2,000.00 | \$1,983.59 | \$2,000.00 | \$2,000.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 43 . 14 . 05 . 1 SUPPLIES - MATH | \$3,000.00 | \$2,809.58 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 46 . 14 . 05 . 1 SUPPLIES - MUSIC | \$1,500.00 | \$1,489.53 | \$1,500.00 | \$1,500.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 49 . 14 . 05 . 1 SUPPLIES - PHYS ED | \$1,000.00 | \$991.11 | \$1,000.00 | \$1,000.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 52 . 14 . 05 . 1 SUPPLIES - READING | \$3,000.00 | \$2,997.64 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 55 . 14 . 05 . 1 SUPPLIES - SCIENCE | \$3,500.00 | \$354.63 | \$3,500.00 | \$3,500.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 64 . 14 . 05 . 2 SUPPLIES - SPECIAL NEEDS | \$500.00 | \$488.43 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 65 . 14 . 05 . 2 SUPPLIES - PRE SCHOOL | \$300.00 | \$298.37 | \$300.00 | \$300.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 71 . 14 . 05 . 1 SUPPLIES - ENRICHMENT | \$200.00 | \$0.00 | \$200.00 | \$200.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 99 . 14 . 05 . 1 SUPPLIES - GENERAL - ES | \$11,447.00 | \$10,334.91 | \$12,000.00 | \$12,000.00 | \$0.00 | 0.00% |
| l by Location 14 | \$28,147.00 | \$24,219.26 | \$29,000.00 | \$29,000.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 22 . 20 . 05 . 1 SUPPLIES - ART | \$4,320.00 | \$4,243.72 | \$4,320.00 | \$4,320.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 28 . 20 . 05 . 1 SUPPLIES - ENGLISH | \$540.00 | \$504.41 | \$540.00 | \$540.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 31 . 20 . 05 . 1 SUPPLIES - FOREIGN LANGUAGE | \$720.00 | \$482.57 | \$720.00 | \$720.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 36 . 20 . 05 . 1 SUPPLIES - COMPUTER INSTRUCTION | \$1,440.00 | \$1,895.05 | \$1,440.00 | \$1,440.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 38 . 20 . 05 . 1 SUPPLIES - HEALTH ED | \$450.00 | \$588.19 | \$450.00 | \$450.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 43 . 20 . 05 . 1 SUPPLIES - MATHEMATICS | \$1,080.00 | \$651.12 | \$1,080.00 | \$1,080.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 46 . 20 . 05 . 1 SUPPLIES - MUSIC | \$1,080.00 | \$1,106.61 | \$1,080.00 | \$1,080.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 49 . 20 . 05 . 1 SUPPLIES - PHYS ED | \$1,260.00 | \$1,016.40 | \$1,260.00 | \$1,260.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 52 . 20 . 05 . 1 SUPPLIES - READING | \$540.00 | \$378.34 | \$540.00 | \$540.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 55 . 20 . 05 . 1 SUPPLIES - SCIENCE | \$3,600.00 | \$3,386.51 | \$3,600.00 | \$3,600.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 58 . 20 . 05 . 1 SUPPLIES - SOCIAL STUDIES | \$1,350.00 | \$738.70 | \$1,350.00 | \$1,350.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 67 . 20 . 05 . 2 SUPPLIES - SPED | \$900.00 | \$28.98 | \$900.00 | \$900.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 71 . 20 . 05 . 1 SUPPLIES - ENRICHMENT | \$1,350.00 | \$1,520.72 | \$1,350.00 | \$1,350.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 99 . 20 . 05 . 1 SUPPLIES - GENERAL - MS | \$24,037.00 | \$19,314.53 | \$32,000.00 | \$31,328.00 | -\$672.00 | -2.10% |
| l by Location 20 | \$42,667.00 | \$35,855.85 | \$50,630.00 | \$49,958.00 | -\$672.00 | -1.33% |
| 10000 . 2430 . 5 . 500 . 22 . 21 . 05 . 1 SUPPLIES - ART | \$7,500.00 | \$7,487.33 | \$7,500.00 | \$7,500.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 25 . 21 . 05 . 1 SUPPLIES - BUSINESS EDUCATION | \$2,000.00 | \$2,843.18 | \$2,000.00 | \$2,000.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 28 . 21 . 05 . 1 SUPPLIES - ENGLISH | \$200.00 | \$144.06 | \$200.00 | \$500.00 | \$300.00 | 150.00% |
| 10000 . 2430 . 5 . 500 . 31 . 21 . 05 . 1 SUPPLIES - FOREIGN LANGUAGE | \$200.00 | \$777.88 | \$1,000.00 | \$1,000.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 34 . 21 . 05 . 4 SUPPLIES - FAMILY/CONSUMER SCIENCE | \$2,500.00 | \$1,684.38 | \$2,500.00 | \$3,000.00 | \$500.00 | 20.00% |
| 10000 . 2430 . 5 . 500 . 35 . 21 . 05 . 4 SUPPLIES - TECH ED | \$4,700.00 | \$4,008.04 | \$4,700.00 | \$4,700.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 37 . 21 . 05 . 1 SUPPLIES - COMPUTER TECHNOLOGY | \$400.00 | \$0.00 | \$400.00 | \$400.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 43 . 21 . 05 . 1 SUPPLIES - MATHEMATICS | \$425.00 | \$257.12 | \$850.00 | \$850.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 46 . 21 . 05 . 1 SUPPLIES - MUSIC | \$1,800.00 | \$1,794.76 | \$1,800.00 | \$1,800.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 49 . 21 . 05 . 1 SUPPLIES - PHYS ED | \$3,000.00 | \$3,939.31 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 52 . 21 . 05 . 1 SUPPLIES - READING | \$300.00 | \$0.00 | \$300.00 | \$300.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 55 . 21 . 05 . 1 SUPPLIES - SCIENCE | \$8,000.00 | \$7,975.30 | \$13,100.00 | \$13,100.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 58 . 21 . 05 . 1 SUPPLIES - SOCIAL STUDIES | \$500.00 | \$239.20 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 64 . 21 . 05 . 2 SUPPLIES - SPECIAL NEEDS | \$2,500.00 | \$1,750.01 | \$2,500.00 | \$2,500.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 87 . 21 . 05 . 4 SUPPLIES - AGRICULTURE | \$1,550.00 | \$1,464.63 | \$1,550.00 | \$1,550.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 88 . 21 . 05 . 4 SUPPLIES - AUTOMOTIVES | \$2,550.00 | \$1,862.25 | \$2,550.00 | \$2,550.00 | \$0.00 | 0.00% |
| 10000 . 2430 . 5 . 500 . 99 . 21 . 05 . 1 SUPPLIES - GENERAL - HS | \$23,846.00 | \$17,551.77 | \$23,846.00 | \$23,046.00 | -\$800.00 | -3.35% |
| l by Location 21 | \$61,971.00 | \$53,779.22 | \$68,296.00 | \$68,296.00 | \$0.00 | 0.00% |
| by Function 2430 | \$132,785.00 | \$113,854.33 | \$147,926.00 | \$147,254.00 | -\$672.00 | -0.45% |
| 10000 . 2440 . 5 . 492 . 99 . 14 . 04 . 1 FIELD TRIPS - ES | \$0.00 | \$2,302.34 | \$0.00 | \$0.00 | \$0.00 | * |
| l by Location 14 | \$0.00 | \$2,302.34 | \$0.00 | \$0.00 | \$0.00 | * |
| 10000 . 2440 . 5 . 491 . 71 . 20 . 04 . 1 FIELD TRIP/REGISTRATION - ENRICHENT - MS | \$1,620.00 | \$1,168.27 | \$1,620.00 | \$1,620.00 | \$0.00 | 0.00% |
| 10000 . 2440 . 5 . 491 . 99 . 20 . 04 . 1 ASSEMBLIES - MS | \$1,080.00 | \$310.00 | \$2,000.00 | \$2,000.00 | \$0.00 | 0.00% |
| 10000 . 2440 . 5 . 492 . 99 . 20 . 04 . 1 FIELD TRIPS - MS | \$540.00 | \$829.12 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% |
| l by Location 20 | \$3,240.00 | \$2,307.39 | \$6,620.00 | \$6,620.00 | \$0.00 | 0.00% |

| Account Description | FY14 BUDGET | FY14 ACTUAL | FY15 BUDGET | FY16 PROPOSED | \$CHANGE | % \$CHANGE |
|--|--------------|--------------|--------------|---------------|-------------|------------|
| 10000 . 2440 . 5 . 491 . 99 . 21 . 04 . 1 ASSEMBLIES - HS | \$7,000.00 | \$9,634.30 | \$7,000.00 | \$6,000.00 | -\$1,000.00 | -14.29% |
| 10000 . 2440 . 5 . 492 . 22 . 21 . 04 . 1 FIELD TRIPS - ART | \$500.00 | \$590.82 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| 10000 . 2440 . 5 . 492 . 28 . 21 . 04 . 1 FIELD TRIPS - ENGLISH | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$1,000.00 | * |
| 10000 . 2440 . 5 . 492 . 31 . 21 . 04 . 1 FIELD TRIPS - FOREIGN LANGUAGE | \$500.00 | \$183.46 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| 10000 . 2440 . 5 . 492 . 46 . 21 . 04 . 1 FIELD TRIPS - MUSIC | \$1,500.00 | \$1,298.41 | \$1,500.00 | \$1,500.00 | \$0.00 | 0.00% |
| 10000 . 2440 . 5 . 492 . 49 . 21 . 04 . 1 FIELD TRIPS - PHYS ED | \$1,500.00 | \$1,524.31 | \$1,500.00 | \$1,500.00 | \$0.00 | 0.00% |
| 10000 . 2440 . 5 . 492 . 55 . 21 . 04 . 1 FIELD TRIPS - SCIENCE | \$500.00 | \$782.32 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| 10000 . 2440 . 5 . 492 . 64 . 21 . 04 . 2 FIELD TRIPS - SPECIAL NEEDS | \$700.00 | \$828.59 | \$700.00 | \$700.00 | \$0.00 | 0.00% |
| 10000 . 2440 . 5 . 492 . 85 . 21 . 04 . 1 FIELD TRIPS - GUIDANCE | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 | * |
| l by Location 21 | \$12,700.00 | \$14,842.21 | \$12,700.00 | \$12,700.00 | \$0.00 | 0.00% |
| by Function 2440 | \$15,940.00 | \$19,451.94 | \$19,320.00 | \$19,320.00 | \$0.00 | 0.00% |
| 10000 . 2451 . 5 . 502 . 84 . 21 . 05 . 0 SUPPLIES - AV - HS | \$800.00 | \$884.97 | \$800.00 | \$800.00 | \$0.00 | 0.00% |
| l by Location 21 | \$800.00 | \$884.97 | \$800.00 | \$800.00 | \$0.00 | 0.00% |
| by Function 2451 | \$800.00 | \$884.97 | \$800.00 | \$800.00 | \$0.00 | 0.00% |
| 10000 . 2453 . 5 . 502 . 84 . 21 . 05 . 0 MEDIA CENTER - AV EQUIPMENT | \$4,000.00 | \$3,672.52 | \$4,000.00 | \$4,000.00 | \$0.00 | 0.00% |
| l by Location 21 | \$4,000.00 | \$3,672.52 | \$4,000.00 | \$4,000.00 | \$0.00 | 0.00% |
| by Function 2453 | \$4,000.00 | \$3,672.52 | \$4,000.00 | \$4,000.00 | \$0.00 | 0.00% |
| 10000 . 2710 . 5 . 107 . 85 . 14 . 01 . 0 SALARY - COUNSELOR | \$77,484.00 | \$77,484.00 | \$77,484.00 | \$81,442.00 | \$3,958.00 | 5.11% |
| 10000 . 2710 . 5 . 500 . 85 . 14 . 05 . 0 SUPPLIES - GUIDANCE - ES | \$100.00 | \$0.00 | \$100.00 | \$100.00 | \$0.00 | 0.00% |
| l by Location 14 | \$77,584.00 | \$77,484.00 | \$77,584.00 | \$81,542.00 | \$3,958.00 | 5.10% |
| 10000 . 2710 . 5 . 107 . 85 . 20 . 01 . 0 SALARY - COUNSELOR | \$84,194.00 | \$82,981.41 | \$158,352.00 | \$165,073.00 | \$6,721.00 | 4.24% |
| 10000 . 2710 . 5 . 210 . 85 . 20 . 02 . 0 SALARY - SECRETARIAL | \$23,345.00 | \$24,749.92 | \$23,345.00 | \$28,364.00 | \$5,019.00 | 21.50% |
| 10000 . 2710 . 5 . 500 . 85 . 20 . 05 . 0 SUPPLIES - GUIDANCE - MS | \$1,350.00 | \$737.48 | \$1,350.00 | \$1,350.00 | \$0.00 | 0.00% |
| l by Location 20 | \$108,889.00 | \$108,468.81 | \$183,047.00 | \$194,787.00 | \$11,740.00 | 6.41% |
| 10000 . 2710 . 5 . 107 . 85 . 21 . 01 . 0 SALARY - COUNSELOR | \$275,613.00 | \$282,750.90 | \$293,437.00 | \$311,532.00 | \$18,095.00 | 6.17% |
| 10000 . 2710 . 5 . 210 . 85 . 21 . 02 . 0 SALARY - SECRETARIAL | \$59,180.00 | \$60,759.84 | \$59,321.00 | \$69,452.00 | \$10,131.00 | 17.08% |
| 10000 . 2710 . 5 . 442 . 85 . 21 . 04 . 1 EQUIP MAINT - GUIDANCE - HS | \$500.00 | \$125.98 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| 10000 . 2710 . 5 . 500 . 85 . 21 . 05 . 0 SUPPLIES - GUIDANCE - HS | \$3,100.00 | \$2,945.99 | \$3,100.00 | \$3,100.00 | \$0.00 | 0.00% |
| 10000 . 2710 . 5 . 695 . 85 . 21 . 04 . 0 TRAVEL - OUT OF DISTRICT | \$1,000.00 | \$736.22 | \$1,000.00 | \$1,000.00 | \$0.00 | 0.00% |
| l by Location 21 | \$339,393.00 | \$347,318.93 | \$357,358.00 | \$385,584.00 | \$28,226.00 | 7.90% |
| by Function 2710 | \$525,866.00 | \$533,271.74 | \$617,989.00 | \$661,913.00 | \$43,924.00 | 7.11% |
| 10000 . 2800 . 5 . 108 . 80 . 41 . 01 . 2 SALARY - PSYCHOLOGICAL | \$84,726.00 | \$86,246.82 | \$87,912.00 | \$91,643.00 | \$3,731.00 | 4.24% |
| 10000 . 2800 . 5 . 500 . 80 . 41 . 05 . 2 SUPPLIES - PSYCHOLOGICAL | \$5,000.00 | \$4,841.85 | \$5,000.00 | \$5,000.00 | \$0.00 | 0.00% |
| l by Location 41 | \$89,726.00 | \$91,088.67 | \$92,912.00 | \$96,643.00 | \$3,731.00 | 4.02% |
| by Function 2800 | \$89,726.00 | \$91,088.67 | \$92,912.00 | \$96,643.00 | \$3,731.00 | 4.02% |
| 10000 . 3200 . 5 . 107 . 79 . 14 . 01 . 0 SALARY - NURSE | \$62,115.00 | \$66,686.23 | \$66,381.00 | \$71,475.00 | \$5,094.00 | 7.67% |
| 10000 . 3200 . 5 . 500 . 79 . 14 . 05 . 0 SUPPLIES - NURSE - ES | \$2,500.00 | \$2,468.86 | \$2,500.00 | \$2,500.00 | \$0.00 | 0.00% |
| l by Location 14 | \$64,615.00 | \$69,155.09 | \$68,881.00 | \$73,975.00 | \$5,094.00 | 7.40% |
| 10000 . 3200 . 5 . 107 . 79 . 20 . 01 . 0 SALARY - NURSE | \$75,940.00 | \$76,905.81 | \$75,940.00 | \$79,163.00 | \$3,223.00 | 4.24% |
| 10000 . 3200 . 5 . 500 . 79 . 20 . 05 . 0 SUPPLIES - NURSE - MS | \$2,500.00 | \$2,489.09 | \$2,500.00 | \$2,500.00 | \$0.00 | 0.00% |
| l by Location 20 | \$78,440.00 | \$79,394.90 | \$78,440.00 | \$81,663.00 | \$3,223.00 | 4.11% |
| 10000 . 3200 . 5 . 107 . 79 . 21 . 01 . 0 SALARY - NURSE | \$67,114.00 | \$68,190.87 | \$67,114.00 | \$69,962.00 | \$2,848.00 | 4.24% |
| 10000 . 3200 . 5 . 500 . 79 . 21 . 05 . 0 SUPPLIES - NURSE - HS | \$2,500.00 | \$2,516.60 | \$2,500.00 | \$2,500.00 | \$0.00 | 0.00% |
| l by Location 21 | \$69,614.00 | \$70,707.47 | \$69,614.00 | \$72,462.00 | \$2,848.00 | 4.09% |
| 10000 . 3200 . 5 . 130 . 79 . 41 . 03 . 0 SALARY - NURSE SUBSTITIUTES | \$4,500.00 | \$5,687.50 | \$4,500.00 | \$4,500.00 | \$0.00 | 0.00% |
| 10000 . 3200 . 5 . 444 . 79 . 41 . 05 . 0 PROF SERVICES - MEDICAL | \$0.00 | \$0.00 | \$2,100.00 | \$2,100.00 | \$0.00 | 0.00% |
| 10000 . 3200 . 5 . 500 . 79 . 41 . 05 . 0 SUPPLIES - HEALTH - DW | \$6,000.00 | \$0.00 | \$3,900.00 | \$3,900.00 | \$0.00 | 0.00% |
| l by Location 41 | \$10,500.00 | \$5,687.50 | \$10,500.00 | \$10,500.00 | \$0.00 | 0.00% |
| by Function 3200 | \$223,169.00 | \$224,944.96 | \$227,435.00 | \$238,600.00 | \$11,165.00 | 4.91% |
| 10000 . 3300 . 5 . 480 . 99 . 41 . 04 . 1 TRANSPORTATION - REGULAR DAY | \$930,507.00 | \$906,423.20 | \$938,230.00 | \$933,944.00 | -\$4,286.00 | -0.46% |
| 10000 . 3300 . 5 . 481 . 99 . 41 . 04 . 1 TRANSPORTATION - NON PUBLIC | \$100,560.00 | \$93,196.80 | \$101,395.00 | \$95,268.00 | -\$6,127.00 | -6.04% |

| Account Description | FY14 BUDGET | FY14 ACTUAL | FY15 BUDGET | FY16 PROPOSED | \$CHANGE | % \$CHANGE |
|---|-----------------------------|------------------------------|-----------------------------|-----------------------------|----------------------|----------------|
| 10000 . 3300 . 5 . 483 . 64 . 41 . 04 . 2 TRANSPORTATION - SPECIAL NEEDS | \$361,399.00 | \$503,515.37 | \$425,000.00 | \$550,000.00 | \$125,000.00 | 29.41% |
| l by Location 41 | \$1,392,466.00 | \$1,503,135.37 | \$1,464,625.00 | \$1,579,212.00 | \$114,587.00 | 7.82% |
| by Function 3300 | \$1,392,466.00 | \$1,503,135.37 | \$1,464,625.00 | \$1,579,212.00 | \$114,587.00 | 7.82% |
| 10000 . 3400 . 5 . 225 . 99 . 41 . 3 . 0 SALARY - DIRECTOR OF FOOD SERVICE | \$55,890.00 | \$59,561.00 | \$59,561.00 | \$63,188.00 | \$3,627.00 | 6.09% |
| 10000 . 3400 . 5 . 452 . 00 . 41 . 00 . 0 GF-FOOD SERVICE-HEALTH INSURANCE 10000 . 3400 . 5 . 513 . 99 . 41 . 00 . 0 GF-FOOD SVC-DRY GROCERIES | \$95,359.00 \$50,000.00 | \$81,291.00 \$107.226.23 | \$104,418.00 \$50,000.00 | \$114,338.00 \$50.000.00 | \$9,920.01 \$0.00 | 9.50% 0.00% |
| 10000 . 3400 . 5 . 513 . 99 . 41 . 00 . 0 GF-FOOD SVC-DRY GROCERIES | \$201.249.00 | \$107,226.23 \$248.078.23 | \$213,979.00 | \$227,526.00 | \$13.547.01 | 6.33% |
| by Function 3400 | \$201,249.00 | \$248,078.23 | \$213,979.00 | \$227,526.00 | \$13,547.01 | 6.33% |
| 10000 . 3510 . 5 . 125 . 99 . 21 . 03 . 0 SALARY - COACHES | \$113,185.00 | \$119,643.00 | \$118,185.00 | \$118,185.00 | \$0.00 | 0.00% |
| 10000 . 3510 . 5 . 442 . 99 . 21 . 04 . 0 EQUIP MAINT - ATHLETICS | \$7,000.00 | \$6,045.38 | \$7,000.00 | \$7,000.00 | \$0.00 | 0.00% |
| 10000 . 3510 . 5 . 444 . 99 . 21 . 04 . 0 PROF SERVICES & FEES - ATHLETICS | \$21,700.00 | \$21,444.60 | \$21,700.00 | \$21,700.00 | \$0.00 | 0.00% |
| 10000 . 3510 . 5 . 445 . 99 . 21 . 04 . 0 RENTS AND LEASES | \$6,350.00 | \$5,408.30 | \$6,350.00 | \$6,350.00 | \$0.00 | 0.00% |
| 10000 . 3510 . 5 . 452 . 99 . 21 . 04 . 0 SPORTS INSURANCE | \$5,400.00 | \$4,127.00 | \$5,400.00 | \$5,400.00 | \$0.00 | 0.00% |
| 10000.3510.5.484.99.21.04.0 TRANSPORTATION - ATHLETICS | \$21,966.00 | \$27,175.00 | \$21,966.00 | \$21,966.00 | \$0.00 | 0.00% |
| 10000 . 3510 . 5 . 500 . 99 . 21 . 05 . 0 SUPPLIES - ATHLETICS | \$9,200.00 | \$8,875.44 | \$9,200.00 | \$9,200.00 | \$0.00 | 0.00% |
| 10000 . 3510 . 5 . 503 . 99 . 21 . 05 . 0 SUPPLIES - UNIFORMS | \$8,000.00 | \$7,872.33 | \$8,000.00 | \$8,000.00 | \$0.00 | 0.00% |
| l by Location 21 | \$192,801.00 | \$200,591.05 | \$197,801.00 | \$197,801.00 | \$0.00 | 0.00% |
| by Function 3510 | \$192,801.00 | \$200,591.05 | \$197,801.00 | \$197,801.00 | \$0.00 | 0.00% |
| 10000 . 3520 . 5 . 305 . 99 . 14 . 03 . 0 SALARY - ACTIVITY ADVISORS - ES | \$5,000.00 | \$2,996.48 | \$5,000.00 | \$5,000.00 | \$0.00 | 0.00% |
| l by Location 14 | \$5,000.00 | \$2,996.48 | \$5,000.00 | \$5,000.00 | \$0.00 | 0.00% |
| 10000 . 3520 . 5 . 305 . 99 . 20 . 03 . 0 SALARY - ACTIVITY ADVISORS - MS | \$21,000.00 | \$21,379.50 | \$25,000.00 | \$14,000.00 | -\$11,000.00 | -44.00% |
| l by Location 20 | \$21,000.00 | \$21,379.50 | \$25,000.00 | \$14,000.00 | -\$11,000.00 | -44.00% |
| 10000 . 3520 . 5 . 305 . 99 . 21 . 03 . 0 SALARY - ACTIVITY ADVISORS - HS | \$47,047.00 | \$49,266.00 | \$47,047.00 | \$39,047.00 | -\$8,000.00 | -17.00% |
| 10000 . 3520 . 5 . 444 . 99 . 21 . 04 . 0 PROF. SERVICES & FEES - HS ACTIVITIES | \$0.00 | \$7,656.00 | \$0.00 | \$8,000.00 | \$8,000.00 | * |
| 10000 . 3520 . 5 . 698 . 28 . 21 . 04 . 0 PRINTING - MAROON REF/IMAGES | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| l by Location 21 | \$47,547.00 | \$56,922.00 | \$47,547.00 | \$47,547.00 | \$0.00 | 0.00% |
| by Function 3520 | \$73,547.00 | \$81,297.98 | \$77,547.00 | \$66,547.00 | -\$11,000.00 | -14.18% |
| 10000 . 4110 . 5 . 310 . 99 . 14 . 03 . 0 SALARY - CUSTODIAL | \$145,912.00 | \$145,052.75 | \$147,789.00 | \$159,795.00 | \$12,006.00 | 8.12% |
| 10000 . 4110 . 5 . 330 . 99 . 14 . 03 . 0 SALARY - CUSTODIAL SUBS | \$5,000.00 | \$6,358.25 | \$5,000.00 | \$5,000.00 | \$0.00 | 0.00% |
| 10000 . 4110 . 5 . 350 . 99 . 14 . 03 . 0 SALARY - OVERTIME | \$13,517.00 | \$7,817.16 | \$13,517.00 | \$13,517.00 | \$0.00 | 0.00% |
| 10000 . 4110 . 5 . 500 . 99 . 14 . 05 . 0 SUPPLIES - CUSTODIAL - ES | \$17,200.00 | \$16,311.44 | \$17,200.00 | \$17,200.00 | \$0.00 | 0.00% |
| l by Location 14 | \$181,629.00 | \$175,539.60 | \$183,506.00 | \$195,512.00 | \$12,006.00 | 6.54% |
| 10000 . 4110 . 5 . 310 . 99 . 20 . 03 . 0 SALARY - CUSTODIAL | \$121,825.00 | \$112,844.91 | \$110,831.00 | \$150,143.00 | \$39,312.00 | 35.47% |
| 10000 . 4110 . 5 . 330 . 99 . 20 . 03 . 0 SALARY - CUSTODIAL SUBS | \$3,475.00 | \$5,488.25 | \$3,475.00 | \$3,475.00 | \$0.00 | 0.00% |
| 10000 . 4110 . 5 . 350 . 99 . 20 . 03 . 0 SALARY - OVERTIME | \$9,649.00 | \$5,284.64 | \$9,649.00 | \$9,649.00 | \$0.00 | 0.00% |
| 10000 . 4110 . 5 . 500 . 99 . 20 . 05 . 0 SUPPLIES - CUSTODIAL - MS | \$14,000.00 | \$13,471.88 | \$14,000.00 | \$14,000.00 | \$0.00 | 0.00% |
| l by Location 20 | \$148,949.00 | \$137,089.68 | \$137,955.00 | \$177,267.00 | \$39,312.00 | 28.50% |
| 10000 . 4110 . 5 . 310 . 99 . 21 . 03 . 0 SALARY - CUSTODIAL | \$199,825.00 | \$197,343.44 | \$192,858.00 | \$202,766.00 | \$9,908.00 | 5.14% |
| 10000 . 4110 . 5 . 330 . 99 . 21 . 03 . 0 SALARY - CUSTODIAL SUBS | \$3,225.00 | \$12,230.75 | \$3,225.00 | \$3,225.00 | \$0.00 | 0.00% |
| 10000 . 4110 . 5 . 350 . 99 . 21 . 03 . 0 SALARY - OVERTIME | \$22,350.00 \$35,000.00 | \$13,105.04 | \$22,350.00 \$35,000.00 | \$22,350.00 | \$0.00 | 0.00% |
| 10000 . 4110 . 5 . 500 . 99 . 21 . 05 . 0 SUPPLIES - CUSTODIAL - HS | \$260,400.00 | \$29,539.68 \$252,218.91 | \$253,433.00 | \$35,000.00 \$263,341.00 | \$0.00 \$9,908.00 | 0.00% 3.91% |
| 10000 . 4110 . 5 . 503 . 99 . 31 . 05 . 0 SUPPLIES - CUSTODIAL - ADMIN | \$280,400.00 | \$252,218.91 | \$2.000.00 | \$203,341.00 | \$9,908.00 | 0.00% |
| 10000 . 4110 . 3 . 303 . 99 . 31 . 03 . 0 SUPPLIES - COSTODIAL - ADMIN | \$2,000.00 | \$97.54 | \$2,000.00 | \$2,000.00 | \$0.00 | 0.00% |
| by Function 4110 | \$592,978.00 | \$564.945.73 | \$576,894.00 | \$638,120.00 | \$61,226.00 | 10.61% |
| 10000 . 4120 . 5 . 503 . 99 . 14 . 05 . 0 GAS - ES | \$592,978.00 \$60,000.00 | \$304,943.73 | \$62,743.00 | \$65,501.00 | \$2,758.00 | 4.40% |
| l by Location 14 | \$60,000.00 | \$44,533.66 | \$62,743.00 | \$65,501.00 | \$2,758.00 | 4.40% |
| 10000 . 4120 . 5 . 503 . 99 . 20 . 05 . 0 GAS - MS | \$34,400.00 | \$22,728.51 | \$36,198.00 | \$36,198.00 | \$2,758.00 | 0.00% |
| 10000 . 4120 . 3 . 303 . 99 . 20 . 03 . 0 GAS - MS | \$34,400.00 | \$22,728.51 | \$36,198.00 | \$36,198.00 | \$0.00 | 0.00% |
| 10000 . 4120 . 5 . 503 . 99 . 21 . 05 . 0 OIL/GAS - HS | \$112,000.00 | \$22,728.51 | \$112,542.00 | \$112,542.00 | \$0.00 | 0.00% |
| 10000 . 4120 . 3 . 303 . 99 . 21. 03 . 0 OIL/GAS - HS | \$112,000.00 | \$81,978.57 | \$112,542.00 | \$112,542.00 | \$0.00 | 0.00% |
| 10000 . 4120 . 5 . 500 . 99 . 41 . 05 . 0 OIL - BORGNIS HOUSE | \$112,000.00 | \$2,346.70 | \$6,000.00 | \$6,004.00 | \$4.00 | 0.00% |
| | φ0,000.00 | φ2,340.70 | φ 0,000.00 | \$0,00 4 .00 | φ 4 .00 | 0.0770 |

| Account Description | FY14 BUDGET | FY14 ACTUAL | FY15 BUDGET | FY16 PROPOSED | \$CHANGE | % \$CHANGE |
|---|--------------|--------------|--------------|---------------|-------------|------------|
| 10000 . 4120 . 5 . 503 . 00 . 41 . 05 . 0 GAS - WWTF/WV | \$13,000.00 | \$6,304.76 | \$13,000.00 | \$14,586.00 | \$1,586.00 | 12.20% |
| 10000 . 4120 . 5 . 503 . 99 . 41 . 05 . 0 OIL - FARMHOUSE | \$7,600.00 | \$8,570.59 | \$7,600.00 | \$7,600.00 | \$0.00 | 0.00% |
| l by Location 41 | \$26,600.00 | \$17,222.05 | \$26,600.00 | \$28,190.00 | \$1,590.00 | 5.98% |
| by Function 4110 | \$233,000.00 | \$166,462.79 | \$238,083.00 | \$242,431.00 | \$4,348.00 | 1.83% |
| 10000 . 4130 . 5 . 500 . 99 . 14 . 05 . 0 ELECTRICITY - ES | \$99,500.00 | \$106,133.49 | \$112,044.00 | \$129,456.00 | \$17,412.00 | 15.54% |
| l by Location 14 | \$99,500.00 | \$106,133.49 | \$112,044.00 | \$129,456.00 | \$17,412.00 | 15.54% |
| 10000 . 4130 . 5 . 500 . 99 . 20 . 05 . 0 ELECTRICITY - MS | \$101,000.00 | \$88,770.08 | \$113,733.00 | \$131,400.00 | \$17,667.00 | 15.53% |
| l by Location 20 | \$101,000.00 | \$88,770.08 | \$113,733.00 | \$131,400.00 | \$17,667.00 | 15.53% |
| 10000 . 4130 . 5 . 500 . 99 . 21 . 05 . 0 ELECTRICITY - HS | \$118,500.00 | \$115,507.35 | \$133,526.00 | \$154,163.00 | \$20,637.00 | 15.46% |
| l by Location 21 | \$118,500.00 | \$115,507.35 | \$133,526.00 | \$154,163.00 | \$20,637.00 | 15.46% |
| 10000 . 4130 . 5 . 500 . 99 . 31 . 05 . 0 ELECTRICITY - ADMIN | \$12,000.00 | \$13,838.38 | \$11,480.00 | \$12,000.00 | \$520.00 | 4.53% |
| l by Location 31 | \$12,000.00 | \$13,838.38 | \$11,480.00 | \$12,000.00 | \$520.00 | 4.53% |
| 10000 . 4130 . 5 . 500 . 00 . 41 . 05 . 0 ELECTRICITY - WWTF/WV | \$30,000.00 | \$30,558.17 | \$33,210.00 | \$38,555.00 | \$5,345.00 | 16.09% |
| 10000 . 4130 . 5 . 500 . 99 . 41 . 05 . 0 ELECTRICITY - FARMHOUSE | \$1,100.00 | \$3,305.53 | \$1,212.00 | \$1,360.00 | \$148.00 | 12.21% |
| 10000 . 4130 . 5 . 503 . 99 . 41 . 05 . 0 ELECTRICITY - BORGNIS HOUSE | \$1,600.00 | \$453.61 | \$1,796.00 | \$2,042.00 | \$246.00 | 13.70% |
| l by Location 41 | \$32,700.00 | \$34,317.31 | \$36,218.00 | \$41,957.00 | \$5,739.00 | 15.85% |
| by Function 4130 | \$363,700.00 | \$358,566.61 | \$407,001.00 | \$468,976.00 | \$61,975.00 | 15.23% |
| 10000 . 4132 . 5 . 440 . 99 . 41 . 04 . 0 WATER VAULT SERVICES/FEES | \$15,000.00 | \$11,397.98 | \$15,000.00 | \$15,000.00 | \$0.00 | 0.00% |
| 10000 . 4132 . 5 . 444 . 99 . 41 . 04 . 0 WWTF - CONTRACTED SERVICES | \$18,000.00 | \$29,931.09 | \$18,000.00 | \$18,800.00 | \$800.00 | 4.44% |
| 10000 . 4132 . 5 . 448 . 99 . 41 . 05 . 0 SUPPLIES - WWTF | \$9,500.00 | \$49,558.86 | \$9,500.00 | \$9,500.00 | \$0.00 | 0.00% |
| l by Location 41 | \$42,500.00 | \$90,887.93 | \$42,500.00 | \$43,300.00 | \$800.00 | 1.88% |
| by Function 4132 | \$42,500.00 | \$90,887.93 | \$42,500.00 | \$43,300.00 | \$800.00 | 1.88% |
| 10000 . 4134 . 5 . 444 . 99 . 14 . 04 . 0 PHONE MAINT - ES | \$3,000.00 | \$0.00 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% |
| 10000 . 4134 . 5 . 500 . 99 . 14 . 05 . 0 USAGE & LONG DISTANCE - ES | \$6,700.00 | \$4,311.43 | \$6,700.00 | \$6,700.00 | \$0.00 | 0.00% |
| l by Location 14 | \$9,700.00 | \$4,311.43 | \$9,700.00 | \$9,700.00 | \$0.00 | 0.00% |
| 10000 . 4134 . 5 . 444 . 99 . 20 . 04 . 0 PHONE MAINT - MS | \$3,000.00 | \$0.00 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% |
| 10000 . 4134 . 5 . 500 . 99 . 20 . 05 . 0 USAGE & LONG DISTANCE - MS | \$6,000.00 | \$4,624.82 | \$6,000.00 | \$6,000.00 | \$0.00 | 0.00% |
| l by Location 20 | \$9,000.00 | . , | \$9,000.00 | \$9,000.00 | \$0.00 | 0.00% |
| 10000 . 4134 . 5 . 444 . 99 . 21 . 04 . 0 PHONE MAINT - HS | \$3,000.00 | \$1,479.21 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% |
| 10000 . 4134 . 5 . 500 . 99 . 21 . 05 . 0 USAGE & LONG DISTANCE - HS | \$13,500.00 | \$13,106.05 | \$13,500.00 | \$13,500.00 | \$0.00 | 0.00% |
| l by Location 21 | \$16,500.00 | \$14,585.26 | \$16,500.00 | \$16,500.00 | \$0.00 | 0.00% |
| 10000 . 4134 . 5 . 444 . 99 . 31 . 04 . 0 PHONE MAINT - ADMIN | \$1,000.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$0.00 | 0.00% |
| 10000 . 4134 . 5 . 500 . 99 . 31 . 05 . 0 USAGE & LONG DISTANCE - ADMIN | \$8,000.00 | \$6,449.60 | \$8,000.00 | \$8,000.00 | \$0.00 | 0.00% |
| l by Location 31 | \$9,000.00 | \$6,449.60 | \$9,000.00 | \$9,000.00 | \$0.00 | 0.00% |
| 10000 . 4134 . 5 . 500 . 99 . 41 . 05 . 0 INTERNET ACCESS FEES | \$51,500.00 | \$50,397.54 | \$51,500.00 | \$46,000.00 | -\$5,500.00 | -10.68% |
| l by Location 41 | \$51,500.00 | \$50,397.54 | \$51,500.00 | \$46,000.00 | -\$5,500.00 | -10.68% |
| by Function 4134 | \$95,700.00 | \$80,368.65 | \$95,700.00 | \$90,200.00 | -\$5,500.00 | -5.75% |
| 10000 . 4136 . 5 . 444 . 99 . 14 . 04 . 0 REFUSE REMOVAL - ES | \$10,000.00 | \$12,001.00 | \$10,400.00 | \$12,000.00 | \$1,600.00 | 15.38% |
| l by Location 14 | \$10,000.00 | | \$10,400.00 | \$12,000.00 | \$1,600.00 | 15.38% |
| 10000 . 4136 . 5 . 444 . 99 . 20 . 04 . 0 REFUSE REMOVAL - MS | \$11,000.00 | \$6,750.60 | \$11,400.00 | \$11,400.00 | \$0.00 | 0.00% |
| l by Location 20 | \$11,000.00 | . , | \$11,400.00 | \$11,400.00 | \$0.00 | 0.00% |
| 10000 . 4136 . 5 . 444 . 99 . 21 . 04 . 0 REFUSE REMOVAL - HS | \$12,000.00 | \$14,059.70 | \$12,400.00 | \$14,000.00 | \$1,600.00 | 12.90% |
| l by Location 21 | \$12,000.00 | \$14,059.70 | \$12,400.00 | \$14,000.00 | \$1,600.00 | 12.90% |
| 10000 . 4136 . 5 . 444 . 99 . 41 . 04 . 0 REFUSE REMOVAL - DW | \$3,000.00 | \$1,050.00 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% |
| l by Location 41 | \$3,000.00 | \$1,050.00 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% |
| by Function 4134 | \$36,000.00 | | \$37,200.00 | \$40,400.00 | \$3,200.00 | 8.60% |
| 10000 . 4210 . 5 . 500 . 00 . 14 . 05 . 0 SUPPLIES - GROUNDS MAINT - ES | \$2,500.00 | \$1,405.39 | \$2,500.00 | \$2,500.00 | \$0.00 | 0.00% |
| l by Location 14 | \$2,500.00 | . , | \$2,500.00 | \$2,500.00 | \$0.00 | 0.00% |
| 10000 . 4210 . 5 . 500 . 00 . 20 . 05 . 0 SUPPLIES - GROUNDS MAINT - MS | \$2,500.00 | \$846.03 | \$2,500.00 | \$2,500.00 | \$0.00 | 0.00% |
| l by Location 20 | \$2,500.00 | \$846.03 | \$2,500.00 | \$2,500.00 | \$0.00 | 0.00% |
| 10000 . 4210 . 5 . 500 . 00 . 21 . 05 . 0 SUPPLIES - GROUNDS MAINT - HS | \$14,000.00 | \$14,655.35 | \$14,000.00 | \$14,000.00 | \$0.00 | 0.00% |
| l by Location 21 67 | \$14,000.00 | \$14,655.35 | \$14,000.00 | \$14,000.00 | \$0.00 | 0.00% |

| Account Description | FY14 BUDGET | FY14 ACTUAL | FY15 BUDGET | FY16 PROPOSED | \$CHANGE | % \$CHANGE |
|---|------------------------------|------------------------------|------------------------------|----------------------------|----------------------------|----------------|
| 10000 . 4210 . 5 . 315 . 00 . 41 . 03 . 0 SALARY - GROUNDS MAINTENANCE - SUMMER | \$12,863.00 | \$15,255.38 | \$17,000.00 | \$17,000.00 | \$0.00 | 0.00% |
| 10000 . 4210 . 5 . 442 . 00 . 41 . 05 . 0 EQUIP MAINT - GROUNDS | \$3,500.00 | \$972.90 | \$3,500.00 | \$3,500.00 | \$0.00 | 0.00% |
| 10000 . 4210 . 5 . 444 . 00 . 41 . 05 . 0 PROF SERVICES - GROUNDS | \$2,500.00 | \$4.32 | \$2,500.00 | \$2,500.00 | \$0.00 | 0.00% |
| 10000 . 4210 . 5 . 500 . 00 . 41 . 05 . 0 SUPPLIES - GROUNDS MAINT - DW | \$4,000.00 | \$8,116.95 | \$4,000.00 | \$4,000.00 | \$0.00 | 0.00% |
| 10000 . 4210 . 5 . 503 . 00 . 41 . 05 . 0 FUEL FOR VEHICLES | \$12,500.00 | \$9,024.10 | \$13,000.00 | \$13,000.00 | \$0.00 | 0.00% |
| 10000 . 4210 . 5 . 555 . 00 . 41 . 05 . 0 EQUIPMENT - NEW | \$3,000.00 | \$6,532.99 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% |
| l by Location 41 | \$38,363.00 | \$39,906.64 | \$43,000.00 | \$43,000.00 | \$0.00 | 0.00% |
| by Function 4210 | \$57,363.00 | \$56,813.41 | \$62,000.00 | \$62,000.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 444 . 00 . 14 . 04 . 0 PROF SERVICES & FEES - ES | \$7,000.00 | \$9,421.72 | \$7,000.00 | \$7,000.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 446 . 00 . 14 . 04 . 0 ELECTRICAL SERVICES - ES | \$7,500.00 | \$585.00 | \$7,500.00 | \$7,500.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 447 . 00 . 14 . 04 . 0 PLUMBING SERVICES - ES | \$8,000.00 | \$1,232.30 | \$8,000.00 | \$8,000.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 500 . 00 . 14 . 05 . 0 SUPPLIES - ES | \$7,500.00 | \$15,634.43 | \$7,500.00 | \$7,500.00 | \$0.00 | 0.00% |
| l by Location 14 | \$30,000.00 | \$26,873.45 | \$30,000.00 | \$30,000.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 444 . 00 . 20 . 04 . 0 PROF SERVICES & FEES - MS | \$7,000.00 | \$13,578.57 | \$7,000.00 | \$7,000.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 446 . 00 . 20 . 04 . 0 ELECTRICAL SERVICES - MS | \$7,500.00 | \$5,582.03 | \$7,500.00 | \$7,500.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 447 . 00 . 20 . 04 . 0 PLUMBING SERVICES - MS | \$6,000.00 | \$2,678.04 | \$6,000.00 | \$6,000.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 500 . 00 . 20 . 05 . 0 SUPPLIES - MS | \$7,500.00 | \$5,629.03 | \$7,500.00 | \$7,500.00 | \$0.00 | 0.00% |
| l by Location 20 | \$28,000.00 | \$27,467.67 | \$28,000.00 | \$28,000.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 444 . 00 . 21 . 04 . 0 PROF SERVICES & FEES - HS | \$21,000.00 | \$22,376.32 | \$21,000.00 | \$21,000.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 446 . 00 . 21 . 04 . 0 ELECTRICAL SERVICES - HS | \$20,000.00 | \$9,842.23 | \$20,900.00 | \$20,900.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 447 . 00 . 21 . 04 . 0 PLUMBING SERVICES - HS | \$14,000.00 | \$10,359.53 | \$14,000.00 | \$14,000.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 500 . 00 . 21 . 05 . 0 SUPPLIES - HS | \$7,500.00 | \$5,111.28 | \$7,500.00 | \$7,500.00 | \$0.00 | 0.00% |
| 1 by Location 21 | \$62,500.00 | \$47,689.36 | \$63,400.00 | \$63,400.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 444 . 00 . 31 . 04 . 0 PROF SERVICES & FEES - ADMIN | \$0.00 | \$2,735.97 | \$0.00 | \$0.00 | \$0.00 | * |
| 10000 . 4220 . 5 . 447 . 00 . 31 . 04 . 0 PLUMBING SERVICES - ADMIN | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 500 . 99 . 31 . 05 . 0 SUPPLIES - ADMIN | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 696 . 99 . 31 . 04 . 0 TRAVEL - IN DISTRICT | \$1,300.00 | \$1,483.27 | \$1,300.00 | \$1,300.00 | \$0.00 | 0.00% |
| l by Location 31 | \$2,300.00 | \$4,219.24 | \$2,300.00 | \$2,300.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 310 . 99 . 41 . 03 . 0 SALARY - DISTRICT MAINTENANCE | \$155,419.00 | \$155,964.24 | \$155,964.00 | \$178,944.00 | \$22,980.00 | 14.73% |
| 10000 . 4220 . 5 . 350 . 99 . 41 . 03 . 0 SALARY - OVERTIME | \$2,942.00 | \$7,523.52 | \$3,000.00 | \$6,500.00 | \$3,500.00 | 116.67% |
| 10000 . 4220 . 5 . 442 . 00 . 41 . 04 . 0 EQUIP MAINT - VEHICLES | \$8,000.00 | \$9,340.20 | \$8,000.00 | \$8,000.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 444 . 00 . 41 . 04 . 0 PROF SERVICES & FEES - DW | \$6,000.00 | \$19,386.56 | \$6,000.00 | \$6,000.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 446 . 00 . 41 . 04 . 0 ELECTRICAL SERVICES - BORGNIS HOUSE | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 447 . 00 . 41 . 04 . 0 PLUMBING SERVICES - BORGNIS HOUSE | \$500.00 | \$151.50 | \$500.00 | \$500.00 | \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 500 . 00 . 41 . 05 . 0 SUPPLIES - DW | \$22,000.00 | \$5,146.82 | \$23,000.00 | \$23,000.00 | \$0.00 \$0.00 | 0.00% |
| 10000 . 4220 . 5 . 692 . 99 . 41 . 04 . 0 STAFF DEVELOPMENT | \$4,500.00 | \$4,606.49 | \$4,500.00 | \$4,500.00 \$227,944.00 | + | 0.00% |
| l by Location 41 by Function 4220 | \$199,861.00 \$322,661.00 | \$202,119.33 \$308,369.05 | \$201,464.00 \$325,164.00 | \$227,944.00 | \$26,480.00 \$26,480.00 | 13.14% |
| 10000 . 4225 . 5 . 444 . 99 . 14 . 04 . 0 PROF SERVICES & FEES - SECURITY - ES | \$322,001.00 | \$2,535.75 | \$323,104.00 | \$351,644.00 | \$20,480.00 | 8.14% 0.00% |
| 10000 . 4223 . 5 . 444 . 99 . 14. 04 . 0 FROF SERVICES & FEES - SECORT 1 - ES | \$2,500.00 | \$2,535.75 | \$2,600.00 | \$2,600.00 | \$0.00 | 0.00% |
| 10000 . 4225 . 5 . 444 . 99 . 20 . 04 . 0 PROF SERVICES & FEES - SECURITY - MS | \$2,500.00 | \$1,778.50 | \$2,600.00 | \$2,600.00 | \$0.00 | 0.00% |
| louoo . 4223 . 5 . 444 . 99 . 20. 04 . 0 FROF SERVICES & FEES - SECORTI I - MS | \$2,500.00 | \$1,778.50 | \$2,600.00 | \$2,600.00 | \$0.00 | 0.00% |
| 10000 . 4225 . 5 . 444 . 99 . 21 . 04 . 0 PROF SERVICES & FEES - SECURITY - HS | \$2,500.00 | \$1,950.41 | \$2,600.00 | \$2,600.00 | \$0.00 | 0.00% |
| louoo . 4225 . 5 . 444 . 99 . 21. 04 . 0 TROF SERVICES & TEES - SECORT I - 115 | \$2,500.00 | \$1,950.41 | \$2,600.00 | \$2,600.00 | \$0.00 | 0.00% |
| by Function 4225 | \$7,500.00 | \$6,264.66 | \$2,800.00 | \$7,800.00 | \$0.00 | 0.00% |
| 10000 . 4230 . 5 . 442 . 99 . 14 . 04 . 0 EOUIP MAINT - ES | \$9,000.00 | \$21.067.32 | \$9,000.00 | \$9,000.00 | \$0.00 | 0.00% |
| louoo . 4230 . 5 . 442 . 99 . 14. 04 . 0 EQUIP MAINT - ES | \$9,000.00 | \$21,067.32 | \$9,000.00 | \$9,000.00 | \$0.00 | 0.00% |
| 10000 . 4230 . 5 . 442 . 99 . 20 . 04 . 0 EQUIP MAINT - MS | \$9,000.00 | \$7,766.18 | \$9,000.00 | \$9,000.00 | \$0.00 | 0.00% |
| l by Location 20 | \$9,000.00 | \$7,766.18 | \$9,000.00 | \$9,000.00 | \$0.00 | 0.00% |
| 10000 . 4230 . 5 . 442 . 99 . 21 . 04 . 0 EQUIP MAINT - HS | \$26,000.00 | \$20,819.47 | \$27,000.00 | \$27,000.00 | \$0.00 | 0.00% |
| l by Location 21 | \$26,000.00 | \$20,819.47 | \$27,000.00 | \$27,000.00 | \$0.00 | 0.00% |
| i by Location 21 | \$20,000.00 | φ20,019.47 | \$27,000.00 | φ27,000.00 | φ 0. 00 | 0.0070 |

| Account Description | FY14 BUDGET | FY14 ACTUAL | FY15 BUDGET | FY16 PROPOSED | \$CHANGE | % \$CHANGE |
|--|-----------------|-----------------|-----------------|-----------------|---------------|------------|
| 10000 . 4230 . 5 . 442 . 99 . 41 . 04 . 0 EQUIP MAINT - DW | \$43,000.00 | \$31,532.00 | \$44,000.00 | \$44,000.00 | \$0.00 | 0.00% |
| l by Location 41 | \$43,000.00 | . , | \$44,000.00 | \$44,000.00 | \$0.00 | 0.00% |
| by Function 4230 | \$87,000.00 | . , | \$89,000.00 | | \$0.00 | 0.00% |
| 10000 . 5100 . 5 . 450 . 00 . 41 . 00 . 0 RETIREMENT- BERKSHIRE COUNTY SYSTEM | \$470,607.00 | \$470,607.00 | \$510,294.00 | \$551,118.00 | \$40,824.00 | 8.00% |
| 10000.5100.5.452.00.41.00.0 HEALTH INSURANCE | \$3,801,728.00 | \$3,648,510.31 | \$4,128,892.00 | \$4,521,137.00 | \$392,245.00 | 9.50% |
| 10000.5100.5.454.00.41.00.0 LIFE INSURANCE | \$20,294.00 | | \$20,294.00 | | \$1,706.00 | 8.41% |
| 10000.5100.5.455.00 41.0 0 FLEXIBLE SPENDING ACCOUNT | \$0.00 | \$0.00 | \$0.00 | \$800.00 | \$800.00 | * |
| 10000.5100.5.456.00.41.00.0 INSURANCE - UNEMPLOYMENT | \$30,000.00 | | \$30,000.00 | | \$0.00 | 0.00% |
| 10000 . 5100 . 5 . 458 . 00 . 41 . 00 . 0 MEDICARE TAX | \$170,000.00 | \$180,464.10 | \$180,000.00 | \$180,000.00 | \$0.00 | 0.00% |
| l by Location 41 | \$4,492,629.00 | . , , | \$4,869,480.00 | | \$435,575.00 | 8.95% |
| by Function 5100 | \$4,492,629.00 | | \$4,869,480.00 | \$5,305,055.00 | \$435,575.00 | 8.95% |
| 10000 . 5200 . 5 . 465 . 99 . 41 . 04 . 0 INSURANCE - BONDED EMPLOYEES | \$1,750.00 | . , | \$1,750.00 | . , | \$1,250.00 | 71.43% |
| l by Location 41 | \$1,750.00 | | \$1,750.00 | | \$1,250.00 | 71.43% |
| by Function 5200 | \$1,750.00 | | \$1,750.00 | . , | \$1,250.00 | 71.43% |
| 10000 . 5260 . 5 . 460 . 00 . 41 . 00 . 0 INSURANCE - WORKERS COMPENSATION | \$60,000.00 | | \$67,000.00 | | \$7,000.00 | 10.45% |
| 10000 . 5260 . 5 . 463 . 00 . 41 . 00 . 0 INSURANCE - EMPLOYEMENT LIABILITY | \$5,360.00 | | \$5,628.00 | . , | -\$92.00 | -1.63% |
| 10000 . 5260 . 5 . 464 . 00 . 41 . 00 . 0 INSURANCE - GENERAL LIABILITY | \$34,500.00 | | \$36,225.00 | | \$6,750.00 | 18.63% |
| 10000 . 5260 . 5 . 468 . 00 . 41 . 00 . 0 INSURANCE - AUTOMOBILE | \$2,908.00 | | \$3,054.00 | . , | \$305.00 | 9.99% |
| l by Location 41 | \$102,768.00 | 1 - 7 | \$111,907.00 | | \$13,963.00 | 12.48% |
| by Function 5260 | \$102,768.00 | | \$111,907.00 | | \$13,963.00 | 12.48% |
| 10000 . 5350 . 5 . 445 . 00 . 31 . 00 . 0 RENTAL - ADMIN | \$40,000.00 | 1 ., | \$40,200.00 | 1 ., | \$0.00 | 0.00% |
| l by Location 31 | \$40,000.00 | . , | \$40,200.00 | . , | \$0.00 | 0.00% |
| by Function 5350 | \$40,000.00 | | \$40,200.00 | , | \$0.00 | 0.00% |
| 10000 . 5400 . 5 . 468 . 00 . 41 . 00 . 0 SHORT TERM INTEREST - RANs | \$10,000.00 | \$7,636.98 | \$10,000.00 | \$10,000.00 | \$0.00 | 0.00% |
| l by Location 41 | \$10,000.00 | . , | \$10,000.00 | \$10,000.00 | \$0.00 | 0.00% |
| by Function 5400 | \$10,000.00 | | \$10,000.00 | | \$0.00 | 0.00% |
| 10000.7400.5.555.00.41.06.0 ASSET ACQUISITION - SCHOOL FURNITURE | \$0.00 | 1) | \$0.00 | | \$0.00 | * |
| l by Location 41 | \$0.00 | | \$0.00 | | \$0.00 | * |
| by Function 7400 | \$0.00 | | \$0.00 | | \$0.00 | * |
| 10000 . 9100 . 5 . 421 . 99 . 41 . 04 . 2 TUITION - OTHER MA SCHOOL DISTRICTS - SPED | \$193,701.00 | | \$165,000.00 | | \$15,000.00 | 9.09% |
| 10000 . 9100 . 5 . 694 . 99 . 41 . 04 . 2 TUITION - PRIVATE SCHOOLS - SPED | \$627,208.00 | | \$772,358.00 | | \$3,543.00 | 0.46% |
| l by Location 41 | \$820,909.00 | 1 | \$937,358.00 | . , | \$18,543.00 | 1.98% |
| by Function 9100 | \$820,909.00 | | \$937,358.00 | | \$18,543.00 | 1.98% |
| 10000 . 9110 . 5 . 420 . 99 . 41 . 04 . 0 TUITION - SCHOOL CHOICE | \$650,000.00 | | \$650,000.00 | . , | \$0.00 | 0.00% |
| l by Location 41 | \$650,000.00 | . , | \$650,000.00 | | \$0.00 | 0.00% |
| by Function 9110 | \$650,000.00 | | \$650,000.00 | | \$0.00 | 0.00% |
| 10000 . 9445 . 5 . 000 . 00 . 41 . 00 . 0 TRANSFER TO DEBT SERVICE FUND | \$1.00 | | \$1.00 | | \$0.00 | 0.00% |
| l by Location 41 | \$1.00 | 1 | \$1.00 | | \$0.00 | 0.00% |
| by Function 94445 | \$1.00 | | \$1.00 | | \$0.00 | 0.00% |
| 10000 . 9509 . 5 . 694 . 00 . 41 . 00 . 0 CONTINGENCY - REIMBURSED CREDITS | \$12,000.00 | | \$12,000.00 | | \$0.00 | 0.00% |
| 10000 . 9509 . 5 . 699 . 00 . 41 . 00 . 0 CONTINGENCY - SALARY/OTHER | \$189,612.00 | 1 | \$367,242.00 | | -\$289,132.00 | -78.73% |
| l by Location 41 | \$201,612.00 | | \$379,242.00 | . , | -\$289,132.00 | -76.24% |
| by Function 9509 | \$201,612.00 | | \$379,242.00 | | -\$289,132.00 | -76.24% |
| Grand Total Operating Budget | \$22,387,500.00 | \$22,315,716.30 | \$23,496,876.00 | \$24,361,610.00 | \$864,734.00 | 3.68% |

* Items which have an increase or decrease but which are matematically undivisible or otherwise present in a skewed manner.



INFORMATION

Assessed Values of Taxable Property

The Berkshire Hills Regional School District exists as a separate municipal entity within the Commonwealth of Massachusetts. However, it does not have taxing authority and, therefore, information pertaining to taxable property, market value for taxable property, property tax rates, and collections does not directly affect the District's capacity to generate revenue from its member communities. Each member community is assessed its proportional share of the operating and capital budget by the District.

DISTRICT STATISTICS

ENROLLMENT

At Berkshire Hills Regional School District, we recognize the value of managing class sizes to help us achieve our educational goals and support students in learning and developing socially, emotionally and intellectually. As is shown in the chart below, we anticipate being able to maintain class sizes at each school at or below the guidelines established by the school committee. These guidelines are:

| 16-20 students |
|----------------|
| 20 students |
| 25 students |
| 25 students |
| |

Average Class Sizes Projected 2015 - 2016

| Elementary School | | Middle School | | High School | | |
|--------------------------|----|----------------|----|--------------------|----|--|
| Pre-K | 13 | English | 23 | English | 18 | |
| EK | 0 | Math | 25 | Math | 18 | |
| K-1 | 15 | Social Studies | 26 | Social Studies | 19 | |
| 2-4 | 17 | Science | 26 | Science | 19 | |
| K-4 | 17 | | | Foreign Language | 16 | |

Longitudinal enrollment data can be found on page 73.

| Longitudinal | Class Siz | e Patterns |
|--------------|------------------|------------|
|--------------|------------------|------------|

| | | | | | | Projected |
|--------------------|--|--------------|--------------|--------------|--------------|------------------|
| Average Clas | <u>s Sizes</u> | <u>11-12</u> | <u>12-13</u> | <u>13-14</u> | <u>14-15</u> | <u>15-16</u> |
| Pre-K - student of | evaluations done in spring to determin | 14 | 11 | 16 | 13 | 13 |
| <u>EK</u> | | 18 | 15 | 16 | 13 | 0 |
| <u>K-1</u> | | 15 | 16 | 15 | 15 | 15 |
| <u>2-4</u> | | 22 | 19 | 19 | 19 | 17 |
| <u>K-4</u> | | 20 | 18 | 18 | 18 | 17 |
| | | | | | | |
| Grades 5-8 | | | | | | |
| Grade 5 | | | | | | |
| | All classes | 14 | n/a | n/a | n/a | n/a |
| | English, Math | n/a | 23 | 23 | 23 | 23 |
| | Science, Social Studies | n/a | 23 | 23 | 23 | 23 |
| | | | | | | |
| Grade 6 | | | | | | |
| | All classes | 20 | n/a | n/a | n/a | n/a |
| | English, Math | n/a | 23 | 23 | 23 | 25 |
| | Science, Social Studies | n/a | 23 | 23 | 23 | 25 |
| | | | | | | |
| Grade 7 All cl | asses | | | | | |
| | English, Math | 23 | 23 | 23 | 23 | 26 |
| | Science, Social Studies | 23 | 23 | 23 | 23 | 26 |
| | | | | | | |
| Grade 8 All cl | asses | | | | | |
| | English, Math | 23 | 23 | 23 | 23 | 26 |
| | Science, Social Studies | 23 | 23 | 23 | 23 | 26 |
| Grades 9-12 | | | | | | |
| | English | 16 | 18 | 18 | 18 | 18 |
| | Math | 13 | 20 | 20 | 20 | 19 |
| | Social Studies | 15 | 19 | 19 | 19 | 18 |
| | Science | 16 | 19 | 19 | 19 | 20 |
| | Foreign Language | 14 | 16 | 16 | 16 | 14 |
| | | | | | | |

Longitudinal Enrollment Data

ELEMENTARY

| DISTRICT STUDENTS | 10/01/10 <u>2010-11</u> | 10/01/11 <u>2011-12</u> | 10/01/12 <u>2012-13</u> | 10/01/13 <u>2013-14</u> | 10/01/14 <u>2014-15</u> |
|---------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| PRESCHOOL | 21.0 | 14.0 | 11.0 | 12.0 | 15.0 |
| EARLY KINDERGARTEN | 0.0 | 0.0 | 15.0 | 19.0 | 14.0 |
| KINDERGARTEN | 85.0 | 71.0 | 53.0 | 51.0 | 58.0 |
| GRADE ONE | 67.0 | 69.0 | 57.0 | 56.0 | 53.0 |
| GRADE TWO | 65.0 | 78.0 | 71.0 | 56.0 | 55.0 |
| GRADE THREE | 57.0 | 71.0 | 76.0 | 76.0 | 57.0 |
| GRADE FOUR | <u>54.0</u> | <u>60.0</u> | <u>75.0</u> | <u>69.0</u> | <u>74.0</u> |
| | 349.0 | 363.0 | 358.0 | 339.0 | 326.0 |
| | 10/01/10 | 10/01/11 | 10/01/12 | 10/01/13 | 10/01/14 |
| TUITIONED IN | <u>2010-11</u> | <u>2011-12</u> | <u>2012-13</u> | <u>2013-14</u> | <u>2014-15</u> |
| PRESCHOOL | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| EARLY KINDERGARTEN | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| KINDERGARTEN | 0.0 | 0.0 | 0.0 | 1.0 | 0.0 |
| GRADE ONE | 0.0 | 0.0 | 1.0 | 0.0 | 0.0 |
| GRADE TWO | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| GRADE THREE | 0.0 | 1.0 | 0.0 | 1.0 | 0.0 |
| GRADE FOUR | <u>0.0</u> | <u>0.0</u> | <u>0.0</u> | <u>0.0</u> | <u>1.0</u> |
| | 0.0 | 1.0 | 1.0 | 2.0 | 1.0 |
| | 10/01/10 | 10/01/11 | 10/01/12 | 10/01/13 | 10/01/14 |
| CHOICE STUDENTS | <u>2010-11</u> | <u>2011-12</u> | <u>2012-13</u> | <u>2013-14</u> | <u>2014-15</u> |
| | 0.0 | 1.0 | 0.0 | 0.0 | 0.0 |
| PRESCHOOL EARLY KINDERGARTEN | 0.0 0.0 | 1.0 0.0 | 0.0 0.0 | 0.0 0.0 | 0.0 0.0 |
| KINDERGARTEN | 0.0 13.0 | 0.0 9.0 | 0.0 14.0 | 0.0 15.0 | 0.0 5.0 |
| GRADE ONE | 13.0 | 9.0 20.0 | 14.0 | 14.0 | 13.0 |
| GRADE TWO | 14.0 | 20.0 16.0 | 23.0 | 8.0 | 14.0 |
| GRADE THREE | 8.0 | 14.0 | 23.0 18.0 | 20.0 | 14.0 |
| GRADE FOUR | 20.0 | 9.0 | 14.0 | 23.0 | 19.0 |
| | 65.0 | 69.0 | 80.0 | <u>80.0</u> | 62.0 |
| TOTAL STUDENTS | 414.0 | 433.0 | 439.0 | 421.0 | 389.0 |

MIDDLE SCHOOL

| DISTRICT STUDENTS | 10/01/10 <u>2010-11</u> | 10/01/11 <u>2011-12</u> | 10/01/12 <u>2012-13</u> | 10/01/13 <u>2013-14</u> | 10/01/14 <u>2014-15</u> |
|-------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| GRADE FIVE | 75.0 | 56.0 | 70.0 | 80.0 | 79.0 |
| GRADE SIX | 68.0 | 78.0 | 58.0 | 76.0 | 81.0 |
| GRADE SEVEN | 72.0 | 77.0 | 82.0 | 64.0 | 74.0 |
| GRADE EIGHT | 63.0 | 72.0 | 80.0 | 83.0 | 70.0 |
| TUITIONED OUT | <u>0.0</u> | <u>0.0</u> | <u>0.0</u> | <u>0.0</u> | <u>0.0</u> |
| | 278.0 | 283.0 | 290.0 | 303.0 | 304.0 |
| | 10/01/10 | 10/01/11 | 10/01/12 | 10/01/13 | 10/01/14 |
| TUITIONED IN | <u>2010-11</u> | <u>2011-12</u> | <u>2012-13</u> | <u>2013-14</u> | <u>2014-15</u> |
| | | | | | |
| GRADE FIVE | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| GRADE SIX | 1.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| GRADE SEVEN | 14.0 | 13.0 | 12.0 | 13.0 | 13.0 |
| GRADE EIGHT | <u>11.0</u> | <u>14.0</u> | <u>14.0</u> | <u>11.0</u> | <u>12.0</u> |
| | 26.0 | 27.0 | 26.0 | 24.0 | 25.0 |
| | 10/01/10 | 10/01/11 | 10/01/12 | 10/01/13 | 10/01/14 |
| CHOICE STUDENTS | <u>2010-11</u> | <u>2011-12</u> | <u>2012-13</u> | <u>2013-14</u> | <u>2014-15</u> |
| GRADE FIVE | 13.0 | 21.0 | 18.0 | 18.0 | 21.0 |
| GRADE SIX | 25.0 | 17.0 | 24.0 | 19.0 | 13.0 |
| GRADE SEVEN | 19.0 | 24.0 | 13.0 | 24.0 | 17.0 |
| GRADE EIGHT | <u>30.0</u> | <u>20.0</u> | <u>24.0</u> | <u>14.0</u> | <u>23.0</u> |
| | 87.0 | 82.0 | 79.0 | 75.0 | 74.0 |
| TOTAL STUDENTS | 391.0 | 392.0 | 395.0 | 402.0 | 403.0 |

MONUMENT MOUNTAIN

| DISTRICT STUDENTS | 10/01/10 <u>2010-11</u> | 10/01/11 <u>2011-12</u> | 10/01/12 <u>2012-13</u> | 10/01/13 <u>2013-14</u> | 10/01/14 <u>2014-15</u> |
|-------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| GRADE NINE | 76.0 | 68.0 | 91.0 | 87.0 | 98.0 |
| GRADE TEN | 83.0 | 81.0 | 75.0 | 88.0 | 84.0 |
| GRADE ELEVEN | 90.0 | 76.0 | 83.0 | 70.0 | 85.0 |
| GRADE TWELVE | 89.0 | 92.0 | 79.0 | 90.0 | 85.0 |
| TUITIONED OUT | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| EXCHANGE STUDENTS | <u>0.0</u> | <u>0.0</u> | <u>0.0</u> | <u>0.0</u> | <u>0.0</u> |
| | 338.0 | 317.0 | 328.0 | 335.0 | 352.0 |
| | | | | | |
| | 10/01/10 | 10/01/11 | 10/01/12 | 10/01/13 | 10/01/14 |
| TUITIONED IN | <u>2010-11</u> | <u>2011-12</u> | <u>2012-13</u> | <u>2013-14</u> | <u>2014-15</u> |
| GRADE NINE | 21.0 | 17.0 | 24.0 | 27.0 | 17.0 |
| GRADE TEN | 19.0 | 19.0 | 19.0 | 30.0 | 29.0 |
| GRADE ELEVEN | 28.0 | 21.0 | 19.0 | 24.0 | 28.0 |
| GRADE TWELVE | 37.0 | 27.0 | 21.0 | 20.0 | 23.0 |
| | 105.0 | 84.0 | 83.0 | 101.0 | 97.0 |
| | | | | | |
| | 10/01/10 | 10/01/11 | 10/01/12 | 10/01/13 | 10/01/14 |
| CHOICE STUDENTS | <u>2010-11</u> | <u>2011-12</u> | <u>2012-13</u> | <u>2013-14</u> | <u>2014-15</u> |
| | | | | | |
| GRADE NINE | 23.0 | 33.0 | 34.0 | 35.0 | 12.0 |
| GRADE TEN | 33.0 | 27.0 | 35.0 | 32.0 | 32.0 |
| GRADE ELEVEN | 29.0 | 38.0 | 29.0 | 33.0 | 29.0 |
| GRADE TWELVE | <u>31.0</u> | <u>33.0</u> | <u>28.0</u> | <u>35.0</u> | <u>33.0</u> |
| | 116.0 | 131.0 | 126.0 | 135.0 | 106.0 |
| TOTAL STUDENTS | 559.0 | 532.0 | 537.0 | 571.0 | 555.0 |

BERKSHIRE HILLS REGIONAL SCHOOL DISTRICT OCTOBER 1 ENROLLMENT SUMMARY

| TOTAL <u>DISTRICT STUDENTS</u> MUDDY BROOK MONUMENT VALLEY MONUMENT MT. TUITIONED OUT | 10/01/10 <u>2010-11</u> 349.0 278.0 338.0 <u>0.0</u> 965.0 | 10/01/11 <u>2011-12</u> 363.0 283.0 317.0 <u>0.0</u> 963.0 | 10/01/12 <u>2012-13</u> 358.0 290.0 328.0 <u>0.0</u> 976.0 | 10/01/13 <u>2013-14</u> 339.0 303.0 335.0 <u>0.0</u> 977.0 | 10/01/14 <u>2014-15</u> 326.0 304.0 352.0 <u>0.0</u> 982.0 |
|--|--|---|---|---|---|
| <i>TOTAL <u>TUITIONED IN</u> MUDDY BROOK MONUMENT VALLEY MONUMENT MT.</i> | 10/01/10 <u>2010-11</u> 0.0 26.0 <u>105.0</u> 131.0 | 10/01/11 <u>2011-12</u> 1.0 27.0 <u>84.0</u> 112.0 | 10/01/12 <u>2012-13</u> 1.0 26.0 <u>83.0</u> 110.0 | 10/01/13 <u>2013-14</u> 2.0 24.0 <u>101.0</u> 127.0 | 10/01/14 <u>2014-15</u> 1.0 25.0 <u>97.0</u> 123.0 |
| TOTAL CHOICE STUDENTS MUDDY BROOK MONUMENT VALLEY MONUMENT MT. | 10/01/10 2010-11 65.0 87.0 <u>116.0</u> 268.0 | 10/01/11 <u>2011-12</u> 69.0 82.0 <u>131.0</u> 282.0 | 10/01/12 2012-13 80.0 79.0 126.0 285.0 | 10/01/13 <u>2013-14</u> 80.0 75.0 <u>135.0</u> 290.0 | 10/01/14 2014-15 62.0 74.0 <u>106.0</u> 242.0 |
| TOTAL <u>ALL STUDENTS</u> | 1,364.0 | 1,357.0 | 1,371.0 | 1,394.0 | 1,347.0 |

Staffing

The 2015-2016 budget was developed with the following considerations regarding class size and direct impact to students.

- As enrollment by grade changes our resources are reassigned to ensure the most productive class environment. For the 2015-2016 school year, we will have one Pre-Kindergarten class, four sections in kindergarten, first, second, third, and fourth grades. This will be accomplished by not renewing a one-year contract. We believe in the research that concludes that the ages of 3 to 6 are critical to a child's educational development. However, in order to maintain a strong educational program in grades K 4, serving 400 students, we will not be offering Early Kindergarten (EK), which serves approximately 15 students.
- Fourth grade will be reduced from five sections to four, in FY16, and the reduction will be accomplished by non-renewal of a one-year appointee currently filling a vacancy.
- As a result of the decision regarding EK one paraprofessional position will be eliminated in FY16.
- At the middle school, the vacancy in Computer Technology created by a retirement will not be filled in FY16.
- At the middle school, current staffing levels in core subject areas will be maintained due to class sizes, as illustrated in the above chart. Once certified teachers will be moved from the Title I grant to fill a vacancy created by a non-renewal.
- The .8 mathematics teacher added to the high school in FY14 will be reduced to a .5 position in FY16 and one art position will be eliminated. One paraprofessional position will be eliminated as well. Other staffing levels will be maintained at the high school.
- We are proposing the addition of a Speech Language Pathology Assistant to serve all of our existing and projected student needs.

STAFF LISTS

| | Name | Position | Assignment |
|---------------|-------------------|----------------------------|------------------------------|
| Mary | Berle | Principal | |
| Barbara | Thompson | Assistant Principal | |
| Susan | Macveety | Teacher | Pre-School |
| Anne | Kinne | Teacher | Kindergarten-Early |
| John | Curletti | Teacher | Kindergarten |
| Laura | Dupont | Teacher | Kindergarten |
| Amy | Salinetti | Teacher | Kindergarten |
| Jill | Topham | Teacher | Kindergarten |
| Mary | Auger | Teacher | Grade One |
| Glendon | Chamberlin | Teacher | Grade One |
| Shaun | Kennedy | Teacher | Grade One |
| Patricia | Melville | Teacher | Grade One |
| Sarah | DiFazio | Teacher | Grade Two |
| Kristin | Finnerty | Teacher | Grade Two |
| Diana | Lupiani | Teacher | Grade Two |
| Kaitlyn | Scarbro | Teacher | Grade Two |
| Ruth | Boorady-Bloom | Teacher | Grade Three |
| Anne | Flynn | Teacher | Grade Three |
| Jessica | Redman | Teacher | Grade Three |
| Lily | Silk | Teacher | Grade Three - LT Sub |
| John | Broderick | Teacher | Grade Four |
| Molly | Cosel | Teacher | Grade Four |
| Susan | Ebitz | Teacher | Grade Four |
| Bonnie | Groeber | Teacher | Grade Four |
| Kerry | Manzolini | Teacher | Grade Four |
| Alexandra | Benton | Teacher | Art |
| Brian | Raynor* | Teacher | English as a Second Language |
| Erin | Candee | Teacher | Computer Instruction |
| Julie | Bickford* | Teacher | Music |
| Michael | Gillespie* | Teacher | Music |
| Juraye | Moran* | Teacher | Music |
| Tina | Soule | Teacher | Physical Education |
| Jessica | Pleu | Teacher | Physical Education |
| Donna | Astion | Teacher | Enrichment |
| Elisabeth | Smith | Librarian | |
| Sharon | Connolly | Teacher | Special Education |
| Kathy | Grenon-Guilian | Teacher | Special Education |
| Leanna | Pegorari | Teacher | Special Education |
| Susan | - | Teacher | Special Education |
| Barbara | Teigen Minkler | Teacher | Intervention Specialist |
| | | Teacher | Intervention Specialist |
| Carol Tina | Way Hoyt* | | |
| Diane | | Speech Speech | |
| | Viggiano* | | |
| Pamela | Hassett* | Occupational Therapist | • |
| Kimberly | Cavanaugh* | Occupational Ther. Ass | ι. |
| Melinda | Olds | Adjustment Counselor | |
| Rebecca | Donovan | Nurse | |
| Virginia | Beck* | Teacher of the Visually Im | paired |

| Muddy Brook Regional Elementary | School, Staf | f List, January | y 2015 |
|---------------------------------|--------------|-----------------|--------|
|---------------------------------|--------------|-----------------|--------|

| Name | | Position | | |
|-----------|------------|------------------------|--|--|
| Cathy | Finkle | Secretary to Principal | | |
| Christine | Kelly | Secretary | | |
| Tanya | Beni | Paraprofessional | | |
| Maureen | Brazie | Paraprofessional | | |
| Susan | Cobb | Paraprofessional | | |
| Roberta | DelGrande | Paraprofessional | | |
| Marian | Hassett | Paraprofessional | | |
| Janice | Lang | Paraprofessional | | |
| Mona | Knoll | Paraprofessional | | |
| Ashley | Nettleton | Paraprofessional | | |
| Jeanne | Parsons | Paraprofessional | | |
| Anne | Peck | Paraprofessional | | |
| June | Powell | Paraprofessional | | |
| Wendy | Scott | Paraprofessional | | |
| Maureen | Seward | Paraprofessional | | |
| Lynn | Shaw | Paraprofessional | | |
| Suzanne | Wool | Paraprofessional | | |
| Cheryl | Houle | Facilitator | | |
| Linda | Kahlstrom | Facilitator | | |
| Michaela | Thierling | Facilitator | | |
| Iris | Tuomenoska | Facilitator | | |
| Marcel | Breault | Custodian Supervisor | | |
| David | Collari | Custodian | | |
| Adam | Morelli | Custodian | | |
| Edward | Shaw | Custodian | | |
| Dawn | Barenski | Food Service | | |
| Jody | Hall | Food Service | | |
| Kathleen | Loring | Food Service | | |

*certified staff who work across two or more buildings

| | Jamo | Position | Assignment |
|-----------|--------------|------------------------|------------------------------|
| | Name | | Assignment |
| Ben | Doren | Principal | |
| Christine | Congdon | Assistant Principal | |
| Kathrine | Malone-Smith | Teacher | Art |
| Erica | Bell | Teacher | English |
| Kimberly | Cormier | Teacher | English |
| Kathleen | Gillis | Teacher | English |
| Brendan | Heck | Teacher | English |
| Catherine | Elliott | Teacher | Foreign Language |
| David | Heath | Teacher | Foreign Language |
| Debra | Tesoniero | Teacher | Computer Instruction |
| Carol | Aberdale | Teacher | Mathematics |
| Helen | Eline | Teacher | Mathematics |
| Frederic | Erickson | Teacher | Mathematics |
| Catherine | Rueger | Teacher | Mathematics |
| Michael | Gillespie* | Teacher | Music |
| Juraye | Moran* | Teacher | Music |
| Karen | Ross | Teacher | Music |
| Jeffrey | Stevens* | Teacher | Music |
| Patricia | Boland | Teacher | Health Coordinator |
| Stephanie | Mason | Teacher | Physical Education |
| Lewis | Vittum | Teacher | Physical Education |
| Diane | Arnold | Teacher | Science |
| Randall | Koldys | Teacher | Science |
| Jennifer | Kujawski | Teacher | Science |
| Nicholas | VanSant | Teacher | Science |
| Christine | Lucy | Teacher | Social Studies |
| Matthew | Naventi | Teacher | Social Studies |
| Debra | Ramsay | Teacher | Social Studies |
| Deb | Rice | Teacher | Social Studies |
| Kathleen | Davis | Teacher | Special Needs |
| Donna | Astion | Teacher | Enrichment |
| Nancy | Kane | Librarian | |
| Dan | Doern | Teacher | Special Needs |
| Allison | Fisher | Teacher | Special Needs |
| Tammy | Russell | Teacher | Special Needs |
| Mary | Shook | Teacher | Special Needs |
| Tina | Hoyt* | Teacher | Speech |
| Kimberly | Cavanaugh* | Occupational Ther. Ass | st. |
| Brian | Raynor* | Teacher | English as a Second Language |
| Susan | Bilodeau | Teacher | Title I |
| Nancy | Smith | Teacher | Title I |
| Elizabeth | Sparks | Teacher | Title I |
| Dominick | Sacco | Teacher | Adjustment Counselor |
| Kevin | Costello | Guidance Counselor | |
| Patricia | Harper | Nurse | |
| | | | 1 |

Monument Valley Regional Middle School, Staff List, January 2015

| an Lisi, J | an List, January 2015 | | | | |
|------------|-----------------------|------------------------|--|--|--|
| | Name | Position | | | |
| Linda | Lavoie | Secretary to Principal | | | |
| Deborah | Spence | Guidance Secretary | | | |
| Kyoung | Bubriski | Paraprofessional | | | |
| Nina | DeLuca | Paraprofessional | | | |
| Theresa | Girona | Paraprofessional | | | |
| Mary | Huggins | Paraprofessional | | | |
| Marjorie | Kinne | Paraprofessional | | | |
| Peggy | Pegorari | Paraprofessional | | | |
| Brian | Rembisz | Paraprofessional | | | |
| Aimee | Schumacker | Paraprofessional | | | |
| Anthony | Wirmusky | Paraprofessional | | | |
| Scott | Jenny | Custodian Supervisor | | | |
| Gerald | Curtin | Custodian | | | |
| Joseph | Powers | Custodian | | | |
| V | ACANCY | Custodian | | | |
| Theresa | Errichetto | Food Service | | | |
| Holly | Hamilton | Food Service | | | |
| Victoria | Petersoli | Food Service | | | |

*certified staff who work across two or more buildings

| | | wonument we | buntain Regional High Scho |
|-------------|----------------|--------------------|---------------------------------|
| I | Name | Position | Assignment |
| Marianne | Young | Principal | |
| Scott | Annand | Assistant Prinicpa | al |
| Krista | Kennedy | Teacher | Art |
| Linnea | Mace | Teacher | Art |
| Neel | Webber | Teacher | Art |
| William | Florek | Teacher | CVTE - Agriculture |
| Christopher | D'Aniello | Teacher | CVTE - Automotive |
| Christopher | Unsworth | Teacher | CVTE - Business |
| Thomas | Roy | Teacher | CVTE - Computer Technology |
| Kathleen | Roy | Teacher | CVTE - Family, Consumer Science |
| David | Brown | Teacher | CVTE - Woodworking |
| Tara | Birkett | Teacher | English |
| Emery | Gagnon | Teacher | English |
| Michael | Mooney | Teacher | English |
| Michael | Rosenthal | Teacher | English |
| Meghan | St.John | Teacher | English |
| Jolyn | Unruh | Teacher | English |
| Lisken | Dus | Teacher | English & World Languages |
| Ryan | Kelly | Teacher | Health and Wellness |
| Edward | Barrett | Teacher | Mathematics |
| Jeffrey | Connor | Teacher | Mathematics |
| Kathleen | Erickson | Teacher | Mathematics |
| Stephen | Estelle | Teacher | Mathematics |
| Kristina | Farina | Teacher | Mathematics |
| Maria | Knox | Teacher | Mathematics |
| Julie | Bickford* | Teacher | Music |
| Juraye | Moran* | Teacher | Music |
| Jeffrey | Stevens* | Teacher | Music |
| Michelle | Campbell | Teacher | Physical Education |
| Lisa | Baldwin | Teacher | Science |
| Russell | DiGrigoli | Teacher | Science |
| Aaron | Fisher | Teacher | Science |
| William | Florek | Teacher | Science |
| Daniel | Gray | Teacher | Science |
| Nancy | King | Teacher | Science |
| Kathryn | McDonnell | Teacher | Science |
| Bethany | Spence | Teacher | Science |
| Edward | Collins | Teacher | Social Studies |
| Anne | D'Aniello | Teacher | Social Studies |
| Emily | Olds | Teacher | Social Studies |
| Gordon | Soule | Teacher | Social Studies |
| Holly | Troiano | Teacher | Social Studies |
| Matthew | Wohl | Teacher | Social Studies |
| Jodi | Drury | Teacher | Special Education |
| Gary | Kapchinske | Teacher | Special Education |
| Karen | Mackey | Teacher | Special Education |
| Rebecca | Marzotto | Teacher | Special Education |
| Jennifer | Miller | Teacher | Special Education |
| Kenneth | Scarpa | Teacher | Special Education |
| Tina | Hoyt* | Teacher | Speech |
| Daniel | Farley-Bouvier | Teacher | World Languages |
| Hugh | McCartney | Teacher | World Languages |
| Valerie | Zantay | Teacher | World Languages |
| Pamela | Hassett* | Occupational The | rapist |
| Virginia | Beck* | Teacher of the Vis | |

| | Name | Position |
|-----------|----------------|---------------------------------|
| Karen | Luttenberger | ELL - Academic Support |
| Kara | Staunton-Shron | Libray Medial Specialist |
| Sean | Flynn | Guidance Counselor |
| Michael | Powell | Guidance Counselor |
| Marcie | Velasco | Guidance Counselor |
| Pamela | Morehouse | School Adjustment Counselor |
| Nancy | Graham | Nurse |
| Virginia | Weiner | Teacher of the Visually Impared |
| Tracy | Clark | Secretary to Principal |
| Doreen | Hughes | Secretary to Asst. Principal |
| Rebecca | Campetti | Secretary to Guidance |
| Dianna | Norton | Secretary to Guidance |
| Sarah | Mead | Directed Study Supervisor |
| Paul | Kakley | Electronic Technician |
| Nancy | Banach | Paraprofessional |
| Elyse | Clark | Paraprofessional |
| Carole | Hammer | Paraprofessional |
| Elizabeth | Heath | Paraprofessional |
| Kelly | Kennedy | Paraprofessional |
| Ruby | Korte | Paraprofessional |
| Benjamin | May | Paraprofessional |
| Suzan | McCauley | Paraprofessional |
| Laura | Passetto | Paraprofessional |
| Janet | Peeples | Paraprofessional |
| Tracie | Schneyer | Paraprofessional |
| Barbara | Teggi | Paraprofessional |
| Linda | Vermilya | Paraprofessional |
| Meghan | Dwyer | Greenhouse Aide |
| Gail | Guarda | Greenhouse Operations Assistar |
| Clifford | Dean | Custodian |
| Anthony | Errichetto | Custodian |
| Jeffrey | Jennison | Custodian |
| Matthew | McDermott | Head Custodian |
| Edward | Frigon | Custodian Supervisor |
| Shannon | Cella | Food Service |
| Muriel | Chisholm | Food Service-Floater |
| Sally | Herrick | Food Service |
| June | Lovett | Food Service |

Monument Mountain Regional High School, Staff List, January 2015

*certified staff who work across two or more buildings

| N | ame | Position |
|----------------|---------------|--|
| Central Office |) | |
| Peter | Dillon | Superintendent |
| Sharon | Harrison | Business Administrator |
| Kathryn | Burdsall | Director of Student Services |
| Joshua | Briggs | Director of Learning and Teaching |
| Steven | Soule | Director of Operations |
| Doreen | Twiss | Administrative Secretary to the Superintendent |
| Heidi | Alibozek | Payroll Technician |
| Cathleen | Bourquard | Accounts Payable Technician |
| Andrea | Wadsworth | Business Office Accountant |
| Barbara | Middleton | Secretary to the Director of Student Services |
| | | |
| District-wide | Certified | |
| Vickie | Shufton | School Psychologist |
| | | |
| District-wide | Non-Certified | |
| Kathy | Sullivan | Director of Food Services |
| TBD | | Information Technology Director |
| Jay | Kosberg | Interim Lead Technologist |
| Peter | Robertson | Technology and Information Technician |
| Ronald | Getchell | Maintenance Supervisor |
| Frank | Briggs | Skilled Maintenance |
| Peter | Carlotto | Skilled Maintenance |
| Tom | Kelly | 21st Century Grant Program Coordinator |
| Jack | Cowles | 21st Century Grant Site Coordinator |

Central Office and District-wide, Staff List, January 2015

BERKSHIRE HILLS REGIONAL SCHOOL DISTRICT October 1st Staff Report

as of 10/01/2014 Calendar year

| | Oct <u>2010</u> | Oct <u>2011</u> | Oct <u>2012</u> | Oct <u>2013</u> | Oct <u>2014</u> |
|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| REGULAR CERTIFIED | 31.00 | 31.00 | 32.00 | 24.00 | 23.00 |
| SPECIAL NEEDS | 18.00 | 21.00 | 21.00 | 21.25 | 22.45 |
| COMPUTER INSTRUCTION | 0.00 | 1.50 | 1.50 | 1.50 | 1.50 |
| ART | 5.00 | 4.50 | 5.00 | 5.00 | 5.00 |
| BUSINESS EDUCATION | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ENGLISH | 8.83 | 8.63 | 8.50 | 10.40 | 10.40 |
| FAMILY/CONSUMER SCIENCE | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| FOREIGN LANGUAGE | 6.63 | 7.00 | 7.00 | 6.70 | 6.70 |
| MATHEMATICS | 8.00 | 8.00 | 8.00 | 9.80 | 9.80 |
| MUSIC | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| PHYSICAL EDUCATION | 6.70 | 6.80 | 6.80 | 6.80 | 6.80 |
| READING | 1.00 | 1.00 | 1.00 | 0.00 | 0.00 |
| SCIENCE | 10.20 | 10.20 | 9.20 | 11.20 | 12.20 |
| SOCIAL STUDIES | 8.00 | 9.00 | 8.00 | 10.00 | 9.40 |
| TECH/CAREER ED | 2.00 | 2.00 | 2.00 | 1.50 | 1.50 |
| VOCATIONAL | 1.80 | 1.80 | 1.80 | 1.80 | 1.80 |
| TOTAL CERTIFIED | 114.16 | 119.43 | 118.80 | 116.95 | 117.55 |
| CENTRAL OFFICE | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| PRINCIPALS | 5.00 | 6.00 | 6.00 | 6.00 | 6.00 |
| OTHER CERTIFIED STAFF | 16.60 | 16.60 | 18.50 | 19.70 | 19.70 |
| TOTAL OTHER CERTIFIED | 26.60 | 27.60 | 29.50 | 30.70 | 30.70 |
| TOTAL | 140.76 | 147.03 | 148.30 | 147.65 | 148.25 |
| REGULAR AIDES/CLERKS | 5.00 | 6.00 | 7.00 | 11.00 | 11.00 |
| SPECIAL NEEDS AIDES | 34.60 | 33.00 | 32.00 | 29.00 | 29.00 |
| SECRETARY/ADM | 16.00 | 16.00 | 15.00 | 17.00 | 17.00 |
| A/V TECHICIAN | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| CUSTODIAL/MAIN | 17.94 | 16.00 | 16.94 | 16.00 | 17.00 |
| FOOD SERVICE | 10.56 | 10.85 | 11.28 | 11.28 | 11.28 |
| TOTAL NON-CERTIFIED | 85.10 | 82.85 | 83.22 | 85.28 | 86.28 |
| **GRAND TOTAL** | 225.86 | 229.88 | 231.52 | 232.93 | 234.53 |

FTE=1.00 FOOD SERVICE 6.50 HRS ALL AIDES 6.50 HRS 12 MONTH 7.50 HOURS CUSTODIAL 8.00 HOURS

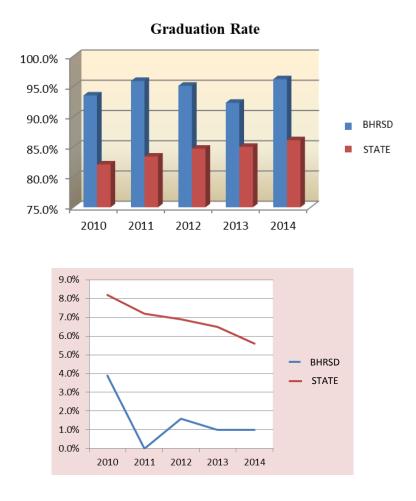
Performance Measures

The District is engaged in on-going reflection and dialogue about its student growth and success as well as its challenges. Building on the work of our data teams, we are analyzing various quantitative and qualitative data to inform our instructional practices and resource allocation.

The charts and narratives below capture highlights of student and staff accomplishments though they do not fully represent the complexity of those success and challenges. They are mileposts along a journey. Some of the most outstanding work is represented on gallery walls, in theaters, on athletic fields, on the student run organic farm, in internships and lastly in college acceptances and career placements.

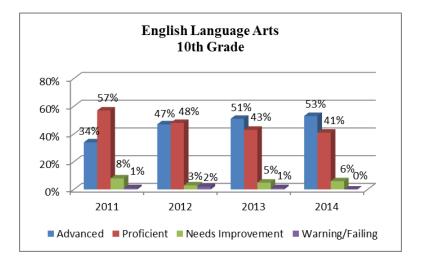
Graduation and Dropout Rates

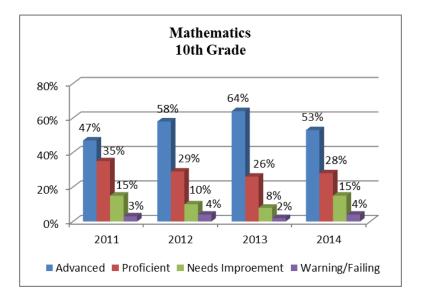
Both of these charts represent very positive trends over the past four years. The current year's data was just released. The graduation rate remains very high while the dropout rate continues to be very low.



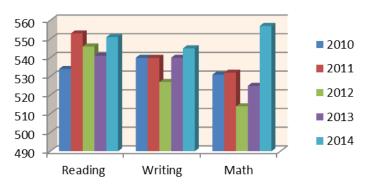
Standardized Assessments

In many cases, the District is at or above State averages in MCAS scores. The gap between low income, special education and general education students is significantly smaller than that gap State-wide. In particular areas, the District is pushing for changes in teaching practice and improved student growth. These include 3rd and 7th grade math. The two charts below detail shifts over time in English Language Arts and Math in 10th grade. Those shifts are positive. Additional data and detail including student growth percentiles can be found by searching for Berkshire Hills at <u>http://profiles.doe.mass.edu</u>.



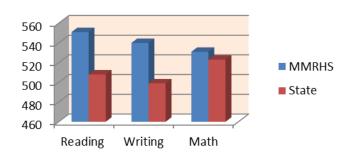


SAT and AP scores are above State averages. For the past three years more than 80% of students taking an AP have scored in the 3-5 range. Math, Calculus AB and chemistry have consistently been above 90% for all four years. We continue to work to increase the number of students taking AP exams.



Average SAT Scores 2010 - 2014

2014 SAT Scores MMRHS vs State



Accomplishment of Goals and Objectives

The School Committee revised the District Goals in 2010. Since then, the District has made significant strides in the following areas:

Student Achievement

- Learning and school are more engaging;
- Students are focusing more on problem solving;
- Scheduling is more flexible and differentiated; and
- There are stronger connections within and across schools.

Human Infrastructure

- Decision making is driven by student needs;
- Evaluation is more targeted and effective; and
- Professional development is embedded and aligned.

Resources

- Several major grants were awarded including a \$764,000 three year afterschool grant;
- Collaborative opportunities across districts increased;
- Resources were shifted to best meet students' needs; and
- The District has come together to reexamine health and wellness.

Communication and Collaboration

- Improved communication and transparency;
- Additional opportunities for community partnership in and outside of school were created; and
- Roles throughout the District were redefined.

HISTORIC TRENDS

| | FY12 | FY13 | FY14 | FY15 | FY16 |
|----------------------|------------|------------|------------|------------|------------|
| | Amount | Amount | Amount | Amount | Amount |
| Budget: | | | | | |
| Operating | 21,471,411 | 21,758,113 | 22,387,500 | 23,496,876 | 24,351,610 |
| Capital | 2,357,681 | 2,816,581 | 2,001,094 | 1,841,625 | 1,840,000 |
| Total Budget | 23,829,092 | 24,574,694 | 24,388,594 | 25,338,501 | 26,191,610 |
| Revenues | 7,054,681 | 7,450,724 | 7,218,794 | 7,216,878 | 7,239,326 |
| Assessments to Towns | | | | | |
| Assessment % | | | | | |
| Great Barrington | 67.8756% | 67.6012% | 69.8770% | 69.3647% | 70.1932% |
| Stockbridge | 15.5440% | 14.8495% | 14.8566% | 14.0369% | 14.7508% |
| West Stockbridge | 16.5804% | 17.5493% | 15.2664% | 16.5984% | 15.0560% |
| \$ Assessment | | | | | |
| Great Barrington | 11,313,439 | 11,598,719 | 12,053,039 | 12,613,163 | 13,269,113 |
| Stockbridge | 2,677,980 | 2,679,346 | 2,541,359 | 2,594,152 | 2,779,482 |
| West Stockbridge | 2,782,992 | 2,845,904 | 2,575,401 | 2,914,309 | 2,903,689 |

FY 16 Budget, Revenue, Assessment, Impact to Town

| Analysis |
|------------|
| lear Trend |
| Year to Y |

| | FY11 to FY12 FY | FY11 to FY12 | FY12 to FY13 | FY12 to FY13 | FY13 to FY14 | FY13 to FY14 | FY14 to FY15 | 11 to FY12 FY12 to FY13 FY12 to FY13 FY13 to FY14 FY13 to FY14 FY14 to FY15 FY14 to FY15 FY15 to FY16 FY16 FY15 to FY16 | FY15 to FY16 | FY15 to FY16 |
|--|-----------------|--------------|--------------|--------------|--------------|-------------------|--------------|---|--------------|--------------|
| | % Change | \$ Change | % Change | \$ Change | % Change | \$ Change | % Change | \$ Change | % Change | \$ Change |
| Budget: Operating | 3.77% | 779,579 | 1.34% | 286,702 | 2.89% | 629,387 | 4.96% | 4.96% 1,109,376 | 3.64% | 854,734 |
| Capital | 0.00% | (100) | 19.46% | 458,900 | -28.95% | -28.95% (815,487) | -7.97% | -7.97% (159,469) | -0.09% | (1,625) |
| Total Budget | 3.38% | 779,479 | 3.13% | 745,602 | -0.76% | -0.76% (186,100) | 3.89% | 949,907 | 3.37% | 853,109 |
| Revenues | 4.87% | 327,588 | 5.61% | 396,043 | -3.11% | -3.11% (231,930) | -0.03% | (1,916) | 0.31% | 22,448 |
| Assessments to Towns | | | | | | | | | | |
| Student Allocation % Change Great Barrington -0.2 | Change | | 70 V 0- | | %22 E | | %22 U- | | 1 10% | |
| Stockbridge | -1.22% | | -4.47% | | 0.05% | | -5.52% | | 5.09% | |
| West Stockbridge | 2.07% | | 5.84% | | -13.01% | | 8.73% | | -9.29% | |
| Assessment % & \$ Change | ange | | | | | | | | | |
| Great Barrington | 3.34% | 365,965 | 2.52% | 285,280 | 3.92% | 454,320 | 4.65% | 560,124 | 5.20% | 655,950 |
| Stockbridge | 0.18% | 4,926 | 0.05% | 1,366 | -5.15% | -5.15% (137,987) | 2.08% | 52,793 | 7.14% | 185,330 |
| West Stockbridge | 3.00% | 80,999 | 2.26% | 62,912 | -9.50% | (270,503) | 13.16% | 338,908 | -0.36% | (10,620) |
| | | | | | | | | | | |

Demographic and Miscellaneous Statistics

| Location: | Southwest corner of Massachusetts, in the E | Berkshire Hills |
|--|--|-----------------------------------|
| Year Regionalized: | 1967; regional high school opened in 1968 | |
| Member Town Population: (as of 2013 – MA Dep | Deartment of Revenue)Great Barrington6,996Stockbridge1,963West Stockbridge1,288 | |
| Area Served: | 91+ square miles | |
| Schools: | Muddy Brook Regional Elementary School Monument Valley Regional Middle School Monument Mountain Regional High School | |
| Additional Statistics: (Massachusetts Departmen (DLS – Municipal Database, Pro | | |
| Great Barrington: | Average Housing Value: Average Single Family Property Tax: Town Tax Rate (per \$1,000): | \$374,519 \$5,138 \$13.72 |
| Stockbridge: | Average Housing Value: Average Single Family Property Tax: Town Tax Rate (per \$1,000): | \$499,922 \$ 4,334 \$ 8.67 |
| West Stockbridge: | Average Housing Value: Average Single Family Property Tax: Town Tax Rate (per \$1,000): | \$411,539 \$ 4,873 \$ 11.84 |

Glossary

Appropriation – An authorization granted by a legislative body to make expenditures and incur obligations for specific purposes. Regional school districts are considered legislative bodies in Massachusetts.

Assessment – The amount, net of other revenue sources such as state funding and tuition revenue, charged to the member towns to support the school system.

Autism Spectrum Disorder (ASD) – ASD is a group of conditions that include autism and other disorders with similar symptoms, such as problems with language and communication, and repetitive or restrictive patterns of thoughts and behavior. Asperger's Syndrome is included within this spectrum.

Capital Budget – An annual appropriation for capital expenditures. The "capital budget" included in BHRSD's assessments covers bond payments for the elementary and middle school construction and short-term borrowing for capital projects and assets.

Cherry Sheet – A detailed report on state aid for regional school districts as well as cities and towns. Named for the cherry colored paper on which they were originally printed, the Cherry Sheets are the official means by which the Department of Revenue (DOR) notifies a regional school district or municipality of the next fiscal year's state aid revenue and charges.

Chapter 70 – The primary source of state education aid to elementary and secondary schools. The amount is established each year with minimum spending requirements for each school district and minimum requirements for each municipality's share of school costs.

Chapter 71 – The reimbursement program for regular education transportation costs incurred by a regional school district. The reimbursement rate is set each year as a percentage of the previous year's allowable costs and voted upon by the Legislature.

Circuit Breaker – A method designed to reimburse school districts for high cost special education students. The reimbursement received by a district is a percentage of the total eligible costs incurred in the previous year. The percentage rate is set each year.

CPI – Consumer price index, often referred to as the "cost-of-living index." BHRSD uses the CPI for all items in the Northeast Urban – Size Class B/C found at: http://data.bls.gov/pdq/SurveyOutputServlet;jsessionid=0A1531942B07C2DCC776CC3B2D 5BE2B0.tc_instance4

DESE – The Department of Elementary and Secondary Education formerly know as the Department of Education (DOE).

ELA – English Language Arts.

ELL – English language learner. A student for whom English is not his or her first learned language.

Encumbrance – An amount of money committed by an order, for which payment has not yet been made.

ESL – English as a second language. An educational term for instruction in English for students with limited English proficiency.

E&D – Short-hand term for Excess & Deficiency. School districts are not allowed to "roll" any additional expense revenue from one year to another. At the end of any fiscal year, the general fund must be closed and any funds not spent or excess revenue received, or anticipated revenue not received, is recorded in an account called "excess & deficiency." Regional school districts are allowed to have an amount equal to 5% of the following year's budget in E&D at any one time. Any amount in excess of the 5% must be returned to the towns, to reduce assessments.

Excess & Deficiency – See E&D.

Fiscal Year – The budget cycle year for the Commonwealth, municipal entities and the federal government. The fiscal year for the Commonwealth and BHRSD is July 1 through the following June 30. The fiscal year for the federal government is October 1 through the following September 30.

Foundation Enrollment – The total number of students who live in the district and who attend public school in the district or in another district for which the district or town of residence pays tuition. The foundation enrollment is based on a count of enrolled students as of October 1 of the current school year.

Foundation Budget – A budget established by the Department of Elementary and Secondary Education (DESE) that represents the minimum level of spending needed to provide an adequate education for a district's students. The foundation budget is made up of nineteen (19) separate categories including: teaching salaries; books and other instructional material; utilities and maintenance; and others as defined by DESE. A study by the Massachusetts Business Alliance for Education, which examined spending across school districts, along with increases in costs such as health insurance and books, materials, etc, has found that the foundation budget underestimates current funding needs for education by approximately \$1.6 billion.

FTE – Fulltime equivalent. Used to calculate the number of staff positions. For example, a full-time employee is a 1.0 FTE; and part-time employee working $\frac{1}{2}$ of the day would be a 0.5 FTE.

Fund – In public sector accounting, money is segregated into separate accounts called funds in order to better manage and account for money received. There are several types of funds, including: general (see below); grants; revolving; and, special revenue.

General Fund – The general fund is the primary operating account for the District. Most of the day-to-day expenses, including salaries and purchases, go through this account.

IDEA – Individuals with Disabilities Education Act; a federally mandated program with minimum educational requirements for student with disabilities to receive a fair and appropriate public education.

IEP – Individualized Education Program. The IEP is a written document that serves multiple purposes for the student with disabilities: as a teacher planning aid; an administrative form; and, a parent involvement tool. The IEP primarily outlines a child's special needs and the educational services designed to meet those needs.

LEA – Local Educational Agency. The authority in a municipality responsible for the education of its resident students.

Maintenance of Effort – School districts are mandated by law to meet local spending requirements for students with disabilities, at a level that equals or exceeds the prior year's spending.

Massachusetts Comprehensive Accountability System (MCAS) - The Commonwealth's student academic assessment program.

Massachusetts School Building Authority (MSBA) – The agency responsible for the statefunded program to support communities in their efforts to repair, renovate or rebuild school buildings.

Medicaid Reimbursement Program – School districts receive federal reimbursement for costs associated with Medicaid eligible services provided to Medicaid eligible students, for direct services provided to the students and for administrative costs associated with providing those services.

Minimum Local Contribution (MLC) – The minimum dollar amount that a municipality must appropriate from property taxes and other local revenues to support their school(s). This amount is set annually by DESE within the foundation budget.

No Child Left Behind (NCLB) – Signed into law on January 8, 2002, the No Child Left Behind Act contains sweeping changes to the Elementary and Secondary Education Act (ESEA) enacted in 1965. The act contains four education reform principles: stronger accountability for results; increased flexibility and local control; expanded options for parents; and, an emphasis on proven teaching methodologies.

Net School Spending (NSS) – The minimum amount a community must spend on education, combining the minimum local contributions and Chapter 70 revenue.

Operating Budget – The expenditures for personnel, benefits, transportation, supplies, utilities, maintenance and other expenses for the fiscal year.

Partnership for the Assessment of Readiness for College and Career (PARCC) - a consortium of states working together to develop a common set of K-12 assessments in English and math designed to build a pathway to college and career by the end of high school.

RAN – Revenue Anticipation Note. A short-term note issued in anticipation of revenue proceeds. Proceeds from a RAN are used to even out cash flow needs, since revenues are received on a quarterly basis and expenses are incurred every month.

Revolving Fund – A fund outside of the operating budget and general fund that is used for revenues and expenses for specific expenditures. The balances in these funds can be rolled from one fiscal year to another, which is why they are called "revolving." Funds from these accounts can be spent without appropriation.

RIF – The term used for a staff lay-off is a Reduction-In-Force or RIF.

RTI – Response to Intervention is a process that provides high-quality research based instruction and interventions matched to a student's needs.

School Choice – The school choice program allows students to attend schools other than those in the city or town in which they reside. This is a program based on individual decisions. Districts that participate in the School Choice program can elect not to enroll new choice students if no space is available. Once a district accepts a school choice student, that student has the right to attend school in the receiving district through 12^{th} grade.

Specific Learning Disability (SLD) - A disorder in one or more of the basic processes involved in understanding or in using language, spoken or written, that may cause students to have difficulties in the ability to listen, think, speak, read, write, spell, or to do mathematical calculations.

Special Revenue Fund – This type of fund is established for money that is received for a particular purpose and which must be spent on that particular purpose. An example of a special revenue fund is a student activity fund, where funds are raised by and for students for their activities.

Title I – "Title I" refers to the first title of the Elementary and Secondary Education Act (ESEA), modified under NCLB, and includes programs aimed at financially disadvantaged students to assist them in meeting the challenging state education standards.

Tuition Agreement – An agreement between two school districts, one of which that does not have certain grade level, to send its students to another district with those grade levels for a certain charge (tuition rate).